

**STUART-NECHAKO REGIONAL HOSPITAL DISTRICT**  
**AGENDA**  
**THURSDAY, MARCH 13, 2025**

<b><u>PAGE NO.</u></b>		<b><u>ACTION</u></b>
	<b><u>CALL TO ORDER</u></b>	
	<b><u>AGENDA – March 13, 2025</u></b>	<b>Approve</b>
	<b><u>SUPPLEMENTARY AGENDA</u></b>	<b>Receive</b>
	<b><u>MINUTES</u></b>	
<b>2-8</b>	<b>Stuart-Nechako Regional Hospital District Meeting Minutes – February 27, 2025</b>	<b>Approve</b>
	<b><u>REPORT</u></b>	
<b>9-17</b>	<b>John Illes, Treasurer – 2025 Budget and 2026 Provisional Budget</b>	<b>Recommendation</b>
	<b><u>VERBAL REPORTS</u></b>	
	<b><u>RECEIPT OF VERBAL REPORTS</u></b>	
	<b><u>SUPPLEMENTARY AGENDA</u></b>	
	<b><u>NEW BUSINESS</u></b>	
	<b><u>ADJOURNMENT</u></b>	

**STUART-NECHAKO REGIONAL HOSPITAL DISTRICT****MEETING MINUTES****THURSDAY, FEBRUARY 27, 2025**

PRESENT: Chair Judy Greenaway

Directors Martin Elphee  
Clint Lambert – arrived at 10:03 a.m.  
Linda McGuire  
Kevin Moutray  
Mark Parker  
Michael Riis-Christianson  
Henry Wiebe

Directors Shirley Moon, Electoral Area F (Vanderhoof Rural)  
Absent Sarrah Storey, Village of Fraser Lake

Alternate Directors Audrey Fennema, Village of Fraser Lake – left at 10:25 a.m., returned at 10:29 a.m.  
Alex Kulchar, Electoral Area F (Vanderhoof Rural)

Staff Curtis Helgesen, Secretary  
Cheryl Anderson, Acting Secretary  
John Illes, Treasurer  
Jason Llewellyn, Director of Planning and Development Services – arrived at 10:58 a.m.  
Wendy Wainwright, Confidential Clerk

Others Joelle Barfoot, Project Procurement Manager, CityWest – via Zoom – arrived at 10:56 a.m.  
Wes Eisses, Vice President of Projects, CityWest– via Zoom – arrived at 10:57 a.m.  
Michael Hoefer, Executive Director, Capital Planning, Facilities Operations and logistics, Northern Health – via Zoom – arrived at 10:06 a.m.  
Chris Newell, Electoral Area G (Houston Rural) – arrived at 10:25 a.m., left at 10:28 a.m.  
Daryl Petsul, Senior Operations Officer (Interim), Northern Interior Rural, Northern Health  
Stoney Stoltenberg, Electoral Area A (Smithers/Telkwa Rural)  
Tamara Gillis, Smithers  
Stefan Woloszyn, Chief Executive Officer, CityWest– via Zoom – arrived at 11:00 a.m.

**CALL TO ORDER**

Chair Greenaway called the meeting to order at 10:00 a.m.

## **AGENDA**

Moved by Director Parker  
 Seconded by Alternate Director Kulchar

SNRHD.2025-3-1

"That the Stuart-Nechako Regional Hospital District Agenda of February 27, 2025 be approved."

(All/Directors/Majority)

CARRIED UNANIMOUSLY

## **MINUTES**

Stuart-Nechako Regional  
 Hospital District Meeting  
 Minutes – February 13, 2025

Moved by Director Elphee  
 Seconded by Director McGuire

SNRHD.2025-3-2

"That the minutes of the Stuart-Nechako Regional Hospital District meeting of February 13, 2025 be adopted."

(All/Directors/Majority)

CARRIED UNANIMOUSLY

## **DELEGATIONS**

### **NORTHERN HEALTH – Daryl Petsul, Senior Operations Officer (Interim), Northern Interior Rural, Northern Health RE: Emergency Room Diversions**

Chair Greenaway welcomed Daryl Petsul, Senior Operations Officer (Interim), Northern Interior Rural, Northern Health.

Mr. Petsul provided an overview regarding:

- His history in healthcare and with Northern Health
- Diversion Data
  - o January to December 2024 – Specific to Emergency Department closures
    - Fraser Lake – 16
    - Smithers – 0
    - Houston – 4
    - Burns Lake – 30
      - Burns Lake is currently experiencing 55% of physician vacancies
      - Currently have a full complement of nursing Emergency Room staff
    - Vanderhoof – 2
    - Fort St. James – 11
    - Combination of either nurse or physician vacancies
      - More nursing vacancies in the first half of 2024
      - More physician vacancies in the latter half of 2024
- Physicians within the RDBN
  - o Continual recruitment efforts with a dedicated team
    - Physicians do off-hour recruitment
  - o Smithers
    - Recruiting for Family Physician, Emergency Room, Anesthesia, and Pediatrics
  - o Houston - Complement is stable

## **DELEGATIONS (CONT'D)**

### **NORTHERN HEALTH – Daryl Petsul, Senior Operations Officer (Interim), Northern Interior Rural, Northern Health RE: Emergency Room Diversions (Cont'd)**

- Burns Lake –4 vacancies posted
  - Recruitment/retention position approved by the Joint Recruitment and Retention of Medical Professionals Committee
    - Key role to transition health care professionals into the community
    - Two new physicians joining the community starting April 2025
    - Planning for Rural elective in medical school
- Vanderhoof – 4 vacancies posted
  - Recent Northern Medical Programs Trust graduate in community for four months has expressed an interest in the community and the Emergency Department
- Fort St. James – 4 vacancies posted
  - New Practice Ready Assessment (PRA) starting in March 2025
- Fraser Lake – ‘Doc Talks’ – presentation to UNHBC Family Practice residents will highlight Fraser Lake on February 28<sup>th</sup>
  - One locum expressing interest in a permanent position
- Locum coverage for vacant shifts considerable
- Many PRA physicians – three-year return of service guarantee
- NH Staff
  - Labour force challenges similar to other industries
  - Demographic shifts
    - Generational
    - Work-life balance
    - Preference for casual work
    - Aging population
  - Globally – 10-million-person shortfall in health care
  - Fewer applicants for health care programs
  - Capital/program expansions require increased staff
- Recruitment/Retention
  - Several sites partnering with other agencies for career fairs for high school students eg. Rotary
  - Rural and remote recruitment/retention initiatives
  - ‘Earn and Learn’ programs
  - Employed students
  - Provincial efforts to seek out and streamline internationally-educated health professionals
- Trends/Results
  - Reduced vacancy rates for first time in 4 years
  - Increased hires and decreased losses
  - Increased regular workforce
  - Decrease in employees going from regular to casual status
    - Common over the past 5 years
  - Overall, a 23% increase in regular workforce. Nursing is 9%

## **DELEGATIONS (CONT'D)**

### **NORTHERN HEALTH – Daryl Petsul, Senior Operations Officer (Interim), Northern Interior Rural, Northern Health RE: Emergency Room Diversions (Cont'd)**

- Increase in Hires from 2023-2024
  - o RN – 77% from 2023
  - o LPN – 109% from 2023
  - o Care Aides – 10%
  - o Allied Health (Imaging, Lab, PT/OT, etc) – 23%
  - o All Hires – 21%
- Retention Increases 2023-2024
  - o RN – 42%
  - o LPN – 47
  - o Care Aides – 57
  - o Allied Health – 27
  - o Support Services (kitchen/laundry/stores/hskp) – 54
  - o All Exits (all job classifications) – 42% decrease
- GoHealth
  - o Pool of 'travel nurses' that are hired by NH
  - o Currently over 500 and growing
  - o Enables nurses to live in an urban centre but work with a compressed schedule in NH rural and remote sites Self scheduling
  - o Future – a "GoTeam" concept that would enable the rapid deployment of ER trained nurses to attend an emergency situation or mitigate potential diversions.

The following was discussed:

- Granisle diversion numbers
  - o Mr. Petsul will follow up with Director McGuire
- Youth Pathway Program in Port Alberni school curriculum that provides students with school credits to participate in shadowing paramedics or healthcare professionals
- South African Doctors arriving in Burns Lake requiring additional accreditation
  - o Mr. Petsul will follow up
- Burns Lake having 7 physician vacancies a year ago and currently have 4 vacancies but the diversion occurrences have increased
- Clinically trained healthcare professionals moving into management/education positions
  - o Mr. Petsul will follow up with Director Wiebe regarding the challenges in Burns Lake
- Recruitment/Retention
  - o Discussions happening at the provincial level and world-wide
  - o Imperative to have a seamless welcome and transition for health care professionals moving to new communities
    - First 2-3 years is crucial
    - Creating innovative ideas to welcome new healthcare professionals
  - o Impacts of negative social media comments regarding healthcare

**DELEGATIONS (CONT'D)**

**NORTHERN HEALTH – Daryl Petsul, Senior Operations Officer (Interim), Northern Interior Rural, Northern Health RE: Emergency Room Diversions (Cont'd)**

- Smithers
  - o Nurse Practitioners hospital privileges
  - o Inability to connect with a family doctor due to having a nurse practitioner
    - Mr. Petsul will follow up with Director Stoltenberg.

Chair Greenaway thanked Mr. Petsul for attending the meeting.

**NORTHERN HEALTH – Michael Hoefler, Executive Director, Capital Planning, Facilities Operations and Logistics – RE: Stuart Lake Hospital Redevelopment Project Status, Vanderhoof Primary Care Medical Clinic and Replacement of St. John Hospital (Vanderhoof) – Predicted Costs & Timing**

Chair Greenaway welcomed Michael Hoefler, Executive Director, Capital Planning, Facilities Operations and Logistics, Northern Health.

**Stuart Lake Hospital Redevelopment**

- Moved into new facility
- Turned over old facility and going through the design builder abatement process and will complete deconstruction in the spring
- Working through some adjustments
- On time, on budget and on schedule
- Official naming ceremony will be held in mid spring
- Naming on signage in the development stage to include First Nations naming
  - o Wayfinder volunteers assist patients to find their way.

**Vanderhoof Primary Care Medical Clinic**

- In design development
- Working to 90% design and align cost reports to go to tender
- Working through scheduling to move forward the tender process in the spring/summer 2025
- Site cleared and prepared
- On schedule and working through budget
- Will prepare Cost A Schedule to go to tender
- Government approval and Regional Hospital District Funding
- Ensuring landscape design and expenses are cost effective.

## **DELEGATIONS (CONT'D)**

### **NORTHERN HEALTH – Michael Hoefler, Executive Director, Capital Planning, Facilities Operations and Logistics – RE: Stuart Lake Hospital Redevelopment Project Status, Vanderhoof Primary Care Medical Clinic and Replacement of St. John Hospital (Vanderhoof) – Predicted Costs & Timing (Cont'd)**

#### **St. John Hospital (Vanderhoof) Predicted Costs & Timing**

- No schedule currently
- Included in Northern Health's Master Plan Schedule
  - o Current Facility Condition Index (FCI) of 0.71
  - o Potentially start master planning in 2026/2027 going into 2027/2028
    - Once complete submit to the Provincial government for consideration (no set timeline)
- Preliminary discussion with Regional District staff regarding cost.

Discussion took place regarding:

- Fraser Lake Community Health Centre
  - o Northern Health Master Plan for 2035/2036
- Facility Condition Index
  - o Not an accurate assessment of current needs as it is based on what the facility was originally designed for
  - o When developing concept and business plan Northern Health reviews functional requirements
- Status of safety door at the Granisle Medical Clinic.

Chair Greenaway thanked Mr. Hoefler for attending the meeting.

## **REPORTS**

Transfer of Capital Equipment Moved by Director Lambert  
 Seconded by Director McGuire

SNRHD.2025-3-3 "That the Board of the Stuart-Nechako Regional Hospital District support the transfer of the generator from the old Stuart Lake Hospital to the Valemount Health Centre."

(All/Directors/Majority)

CARRIED UNANIMOUSLY

Expected Northern Health Funding Requests 2025-2029 Moved by Director Riis-Christianson  
 Seconded by Director Lambert

SNRHD.2025-3-4 "That the Board receive the Treasurer's Expected Northern Health Funding Requests 2025-2029 memorandum."

(All/Directors/Majority)

CARRIED UNANIMOUSLY

**NEW BUSINESS**

Helipad for the Southside of Francois Lake Director Lambert met with Daryl Petsul, Senior Operations Officer (Interim) and Michael Hofer, Executive Director, Capital Planning, Facilities Operations and Logistics, Northern Health to discuss a helipad. The Southside Health and Wellness Centre Society approved in principle a helipad project.

**ADJOURNMENT**

Moved by Director Lambert  
 Seconded by Director Parker

SNRHD.2025-3-5

"That the meeting be adjourned at 11:05 a.m."

(All/Directors/Majority)

CARRIED UNANIMOUSLY

\_\_\_\_\_  
 Judy Greenaway, Chairperson

\_\_\_\_\_  
 Wendy Wainwright, Confidential Secretary



# Stuart-Nechako Regional Hospital District Board of Directors

**To:** Chair and Board  
**From:** John Illes, Treasurer  
**Date:** March 13, 2025  
**Subject:** **2025 Budget and 2026 Provisional Budget**

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**RECOMMENDATION:** **(all/directors/majority)**

That Bylaw 93, being a bylaw to approve the 2025 budget and the 2026 provisional budget, be given first and second readings this 13<sup>th</sup> day of March 2025.

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**BACKGROUND:**

The primary factor for setting the budget for the hospital district is to set a requisition amount that supports the saving for large future projects. This memo includes sample steady requisitions through to 2030. With a very preliminary estimated construction price of \$400 million for a new St. John Hospital in Vanderhoof and a hoped-for cost sharing formula of 10%, this leaves a liability of approximately \$40 million in 2035. Taxing at different requisition amounts provide (based on an estimated interest rate return on investments of 3.0%):

\$35.4 million in 2031 with a requisition of \$6.75 million

\$37.4 million in 2031 with a requisition of \$7.00 million

\$39.3 million in 2031 with a requisition of \$7.25 million

The current bylaw recommendation is based on a requisition of \$7.0 million; however, the following requisition options are available for discussion purposes.

The estimated tax rate until 2031 is also provided. This estimate is based on a steady increase in assessments (both market and non-market assessments) for the next six years. These figures would be reasonable based on past increases without the non-market assessment changes caused by pipeline construction. It is important to note that considerable uncertainty exists with predicting future assessments and future industrial construction activities in these times of economic uncertainty.

In the analysis of this budget, one important factor should be highlighted: the importance of having the provincial government agree to a cost sharing formula of 10% for the St. John Hospital in Vanderhoof replacement project.

<b>Requisition Options</b>	<b>Tax Rate Per \$1,000</b>	<b>Requisition</b>
2024 Taxation	1.185	6,816,625
<b>\$7,000,000 Requisition</b>	<b>1.130</b>	<b>7,000,000</b>
2025 Maintain Requisition	1.101	6,816,625
2025 Maintain Requisition + inflation	1.129	6,993,857
2025 Maintain Requisition + Non-Market	1.142	7,075,657
2025 Maintain Requisition + Non-Market + inflation	1.172	7,259,624
Tax Rate at \$1.00	1.000	6,193,631
Tax Rate at \$0.75	0.750	4,645,223

#### **Change in Tax Values for an average house (2024 value)**

	<b>2024 Value</b>	<b>2024 Taxes</b>	<b>2025 Taxes</b>
<b>Burns Lake</b>	234,629	279	275
<b>Fort St. James</b>	228,228	271	267
<b>Fraser Lake</b>	192,321	229	225
<b>Granisle</b>	95,105	114	111
<b>Vanderhoof</b>	319,708	380	374

For comparison, here are the 2024 Hospital District Tax Rates for a sample of representative communities across the province:

Representative Community	Area		Tax Rate	
Pemberton	V	SQL	Hospital	0.0292
Gibsons	T	SUN	Hospital	0.0662
Chilliwack	C	FVR	Hospital	0.0896
Victoria	C	CAP	Hospital	0.1250
Port Alberni	C	ALB	Hospital	0.1282
Grand Forks	C	KOO	Hospital	0.1579
Penticton	C	OKS	Hospital	0.1836
Kelowna	C	COK	Hospital	0.1907
shíshálh Nation Government District	D	SUN	Hospital	0.2030
Vernon	C	NOK	Hospital	0.2309
Port McNeill	T	MW	Hospital	0.2474
Comox	T	COM	Hospital	0.2577
Kamloops	C	TNR	Hospital	0.3046
Powell River	C	qRD	Hospital	0.3516
Creston	T	CKO	Hospital	0.3634
Lake Cowichan	T	COW	Hospital	0.3657
Nanaimo	C	NAN	Hospital	0.4072
Telkwa	V	BUL	Hospital	0.5075
Fort St. John	C	PEA	Hospital	0.5745
Prince George	C	FFG	Hospital	0.7386
Quesnel	C	CAR	Hospital	0.7429
Vanderhoof	D	BUL	Hospital	1.1886

**Attachment:**

1. \$7.00 Million Requisition Option
2. \$6.75 Million Requisition Option
3. \$7.25 Million Requisition Option
4. Bylaw 93 (Requisition Option \$7.00 Million)

Stuart Nechako Regional Hospital District - 2025 Budget and 2026 Provisional Budget

<b>Bylaw 93 SCHEDULE A</b>	2025 Budget	2026 Provisional Budget	2027 Preliminary Budget	2028 Preliminary Budget	2029 Preliminary Budget	2030 Preliminary Budget	2031 Preliminary Budget
<b>INCOME</b>							
Grant In Lieu of Taxes	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Taxation	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000
Interest	307,958	395,219	515,003	672,546	867,323	959,942	995,341
	<u>\$ 7,332,958</u>	<u>\$ 7,420,219</u>	<u>\$ 7,540,003</u>	<u>\$ 7,697,546</u>	<u>\$ 7,892,323</u>	<u>\$ 7,984,942</u>	<u>\$ 8,020,341</u>
<b>EXPENSES</b>							
Business Planning						3,000,000	
Major Capital Project >\$5M						3,000,000	3,000,000
Major Capital Project <\$5M	2,800,000	2,760,833			3,600,000		
Major Equipment and Maintenance Capital	825,320	322,080	1,690,451	600,000	600,000	200,000	200,000
Building Integrity and Minor Capital Grant Grant	210,800	214,416	218,104	225,000	225,000	225,000	225,000
IT Projects Grant	-	100,107	350,000	350,000	350,000	350,000	350,000
Administration	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Directors Remuneration	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	<u>\$ 3,866,120</u>	<u>\$ 3,427,436</u>	<u>\$ 2,288,555</u>	<u>\$ 1,205,000</u>	<u>\$ 4,805,000</u>	<u>\$ 6,805,000</u>	<u>\$ 3,805,000</u>
<b>NET INCOME AT END OF YEAR</b>	3,466,838	3,992,783	5,251,448	6,492,546	3,087,323	1,179,942	4,215,341
<b>ADD: SURPLUS CARRY FORWARD FROM PREVIOUS YEAR</b>	\$ 9,707,140	\$ 13,173,978	\$ 17,166,761	\$ 22,418,209	\$ 28,910,755	\$ 31,998,078	\$ 33,178,020
<b>NET ACCOUNT BALANCE AT END OF YEAR</b>	\$ 13,173,978	\$ 17,166,761	\$ 22,418,209	\$ 28,910,755	\$ 31,998,078	\$ 33,178,020	\$ 37,393,361
<b>ESTIMATED TAX RATE</b>	1.130	1.100	1.070	1.040	1.010	0.980	0.950

Stuart Nechako Regional Hospital District - 2025 Budget and 2026 Provisional Budget

<b>Bylaw 93 SCHEDULE A</b>	2025 Budget	2026 Provisional Budget	2027 Preliminary Budget	2028 Preliminary Budget	2029 Preliminary Budget	2030 Preliminary Budget	2031 Preliminary Budget
<b>INCOME</b>							
Grant In Lieu of Taxes	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Taxation	6,750,000	6,750,000	6,750,000	6,750,000	6,750,000	6,750,000	6,750,000
Interest	307,958	387,719	499,778	649,365	835,945	920,124	946,828
	<u>\$ 7,082,958</u>	<u>\$ 7,162,719</u>	<u>\$ 7,274,778</u>	<u>\$ 7,424,365</u>	<u>\$ 7,610,945</u>	<u>\$ 7,695,124</u>	<u>\$ 7,721,828</u>
<b>EXPENSES</b>							
Business Planning						3,000,000	
Major Capital Project >\$5M						3,000,000	3,000,000
Major Capital Project <\$5M	2,800,000	2,760,833			3,600,000		
Major Equipment and Maintenance Capital	825,320	322,080	1,690,451	600,000	600,000	200,000	200,000
Building Integrity and Minor Capital Grant Grant	210,800	214,416	218,104	225,000	225,000	225,000	225,000
IT Projects Grant	-	100,107	350,000	350,000	350,000	350,000	350,000
Administration	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Directors Remuneration	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	<u>\$ 3,866,120</u>	<u>\$ 3,427,436</u>	<u>\$ 2,288,555</u>	<u>\$ 1,205,000</u>	<u>\$ 4,805,000</u>	<u>\$ 6,805,000</u>	<u>\$ 3,805,000</u>
<b>NET INCOME AT END OF YEAR</b>	3,216,838	3,735,283	4,986,223	6,219,365	2,805,945	890,124	3,916,828
<b>ADD: SURPLUS CARRY FORWARD FROM PREVIOUS YEAR</b>	\$ 9,707,140	\$ 12,923,978	\$ 16,659,261	\$ 21,645,484	\$ 27,864,849	\$ 30,670,794	\$ 31,560,918
<b>NET ACCOUNT BALANCE AT END OF YEAR</b>	\$ 12,923,978	\$ 16,659,261	\$ 21,645,484	\$ 27,864,849	\$ 30,670,794	\$ 31,560,918	\$ 35,477,746
<b>ESTIMATED TAX RATE</b>	1.090	1.060	1.030	1.000	0.970	0.940	0.910

Stuart Nechako Regional Hospital District - 2025 Budget and 2026 Provisional Budget

<b>Bylaw 93 SCHEDULE A</b>		2025 Budget	2026 Provisional Budget	2027 Preliminary Budget	2028 Preliminary Budget	2029 Preliminary Budget	2030 Preliminary Budget	2031 Preliminary Budget
<b>INCOME</b>								
Grant In Lieu of Taxes		25,000	25,000	25,000	25,000	25,000	25,000	25,000
Taxation		7,250,000	7,250,000	7,250,000	7,250,000	7,250,000	7,250,000	7,250,000
Interest		307,958	402,719	530,228	695,728	898,700	999,761	1,043,854
		<u>\$ 7,582,958</u>	<u>\$ 7,677,719</u>	<u>\$ 7,805,228</u>	<u>\$ 7,970,728</u>	<u>\$ 8,173,700</u>	<u>\$ 8,274,761</u>	<u>\$ 8,318,854</u>
<b>EXPENSES</b>								
Business Planning							3,000,000	
Major Capital Project >\$5M							3,000,000	3,000,000
Major Capital Project <\$5M		2,800,000	2,760,833			3,600,000		
Major Equipment and Maintenance Capital		825,320	322,080	1,690,451	600,000	600,000	200,000	200,000
Building Integrity and Minor Capital Grant Grant		210,800	214,416	218,104	225,000	225,000	225,000	225,000
IT Projects Grant		-	100,107	350,000	350,000	350,000	350,000	350,000
Administration		20,000	20,000	20,000	20,000	20,000	20,000	20,000
Directors Remuneration		10,000	10,000	10,000	10,000	10,000	10,000	10,000
		<u>\$ 3,866,120</u>	<u>\$ 3,427,436</u>	<u>\$ 2,288,555</u>	<u>\$ 1,205,000</u>	<u>\$ 4,805,000</u>	<u>\$ 6,805,000</u>	<u>\$ 3,805,000</u>
<b>NET INCOME AT END OF YEAR</b>		3,716,838	4,250,283	5,516,673	6,765,728	3,368,700	1,469,761	4,513,854
<b>ADD: SURPLUS CARRY FORWARD FROM PREVIOUS YEAR</b>		\$ 9,707,140	\$ 13,423,978	\$ 17,674,261	\$ 23,190,934	\$ 29,956,662	\$ 33,325,362	\$ 34,795,123
<b>NET ACCOUNT BALANCE AT END OF YEAR</b>		\$ 13,423,978	\$ 17,674,261	\$ 23,190,934	\$ 29,956,662	\$ 33,325,362	\$ 34,795,123	\$ 39,308,977
<b>ESTIMATED TAX RATE</b>		1.171	1.141	1.111	1.081	1.051	1.021	0.991

**STUART-NECHAKO REGIONAL HOSPITAL DISTRICT**

**BYLAW NO. 93**

**Being a bylaw to adopt the Annual Budget  
for the year 2025  
and the Provisional Annual Budget  
for the year 2026.**

The Stuart-Nechako Regional Hospital District in open meeting assembled ENACTS as follows:

1. Schedule "A" and Schedule "B" attached hereto and made part of this bylaw is the Annual Budget for the Stuart-Nechako Regional Hospital District for the year ended December 31, 2025 and the provisional Annual Budget for the Stuart-Nechako Regional Hospital District for the year ended December 31, 2026.
2. This bylaw may be cited as the "Stuart-Nechako Regional Hospital District Annual Budget Bylaw No.93, 2025."

READ A FIRST TIME this \_\_\_\_ day of\_\_\_\_, 2025

READ A SECOND TIME this \_\_\_\_ day of \_\_\_\_\_, 2025

READ A THIRD TIME this \_\_\_\_ day of\_\_\_\_, 2025

ADOPTED this \_\_\_\_ day of \_\_\_\_\_, 2025

\_\_\_\_\_  
Chairperson

\_\_\_\_\_  
Secretary

I hereby certify that this is a true copy of Bylaw No. 93 as adopted.

\_\_\_\_\_  
Secretary

## Stuart Nechako Regional Hospital District - 2025 Budget and 2026 Provisional Budget

## Bylaw 93

### SCHEDULE A

**INCOME**

	2025 Budget	2026 Provisional Budget
Grant In Lieu of Taxes	25,000	25,000
Taxation	7,250,000	7,250,000
Interest	307,958	402,719
	<u>\$ 7,582,958</u>	<u>\$ 7,677,719</u>

**EXPENSES**

Business Planning		
Major Capital Project >\$5M		
Major Capital Project <\$5M	2,800,000	2,760,833
Major Equipment and Maintenance Capital	825,320	322,080
Building Integrity and Minor Capital Grant Grant	210,800	214,416
IT Projects Grant	-	100,107
Administration	20,000	20,000
Directors Remuneration	10,000	10,000
	<u>\$ 3,866,120</u>	<u>\$ 3,427,436</u>

**NET INCOME AT END OF YEAR**

	3,716,838	4,250,283
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**ADD: SURPLUS CARRY FORWARD FROM PREVIOUS YEAR**  
**NET ACCOUNT BALANCE AT END OF YEAR**

\$	9,707,140	\$	13,423,978
\$	13,423,978	\$	17,674,261

**ESTIMATED TAX RATE**

1.171

1.141



**Schedule B Bylaw 93****Major Capital Projects Approved and Continuing:**

Vanderhoof Primary Care

**Major Capital Projects Funded:**

<b>2025</b>	<i>Current Year</i>	<i>Previous Years</i>
<b>Vanderhoof Primary Care</b>	<b>2,800,000</b>	<b>267,167</b>
1. SJH FM Fire Panel Replacement	617,320	
2. BLH Chemistry Analyzer Replacement	208,000	
<b>Total</b>	<b><u>3,625,320</u></b>	
<b>2026</b>		
<b>Vanderhoof Primary Care</b>	<b>2,760,833</b>	
1. BLH Lighting Controls Replacement	322,080	
<b>Total</b>	<b><u>3,082,913</u></b>	