

**STUART-NECHAKO REGIONAL HOSPITAL DISTRICT
AGENDA
Thursday, May 28, 2026**

CALL TO ORDER

AGENDA & SUPPLEMENTARY AGENDA

May 28, 2026

Approve

MINUTES

**Stuart-Nechako Regional Hospital District Meeting Minutes -
March 26, 2026**

Page 3-6

Approve

DELEGATION

**NORTHERN HEALTH - Michael Hoefer, Executive Director,
Capital Planning, Facilities Operations & Logistics, Northern
Health**

Re: Vanderhoof Primary Care

REPORTS

**John Illes, Treasurer - Request for a CT Scanner at St. John
Hospital (Vanderhoof)**

Page 7

Recommendation

**John Illes, Treasurer - Update on Southside Helipad Fundraising
Efforts**

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Receive

John Illes, Treasurer - Presentations from Northern Health

Page 10-87

Receive

VERBAL REPORTS

RECEIPT OF VERBAL REPORTS

SUPPLEMENTARY AGENDA

NEW BUSINESS

IN-CAMERA MOTION

That this meeting be closed to the public pursuant to Section 90(2)(b) of the *Community Charter* for the Board to deal with matters relating to:

- Recruitment and Retention

ADJOURNMENT

**STUART-NECHAKO REGIONAL HOSPITAL DISTRICT
MEETING MINUTES
Thursday, March 26, 2026**

Directors Present: Chair Judy Greenaway
 Martin Elphee
 Clint Lambert – arrived at 10:02 a.m. via Zoom
 Linda McGuire
 Shirley Moon
 Kevin Moutray – arrived at 10:02 a.m.
 Mark Parker
 Michael Riis-Christianson
 Sarrah Storey – via Zoom
 Henry Wiebe

Staff Curtis Helgesen, Secretary – via Zoom
 Cheryl Anderson, Acting Secretary
 John Illes, Treasurer

CALL TO ORDER

Chairperson Greenaway called the meeting to order at 10:01 a.m.

AGENDA

March 26, 2026

2026-SNRHD-036

Moved by Director Moon

Seconded by Director Parker

That the Stuart-Nechako Regional Hospital District Agenda for March 26, 2026 be approved."

CARRIED UNANIMOUSLY

MINUTES

Stuart-Nechako Regional Hospital District Meeting Minutes – March 12, 2026

2026-SNRHD-037

Moved by Director McGuire

Seconded by Director Elphee

That the Stuart-Nechako Regional Hospital District Meeting minutes of March 12, 2026 be approved.

CARRIED UNANIMOUSLY

REPORTS

John Illes, Treasurer – NKDF Application for Helipad Construction

2026-SNRHD-038

Moved by Director Moon

Seconded by Director Wiebe

That the Board approve an application from the Stuart-Nechako Regional Hospital District to the Nechako-Kitamaat Development Fund for \$100,000 to support the helipad construction project at the Southside Health and Wellness Center.

CARRIED UNANIMOUSLY

VERBAL REPORTS

Director Elphee noted that Erol Winter, Executive Director, Northern Interior Rural Division of Family Practice (NIRD), will be appearing as a delegation to the RDBN Board next month. He advised that NIRDs goal is to act as an intermediary between local government and Northern Health. They would like to conduct a needs assessment to understand what communities in the north require. They are hoping to assist in moving projects forward.

Chair Greenaway discussed recent news reports indicating that many fully licensed nurse practitioners in B.C. are unable to find employment, despite shortages in northern communities. Concern was raised that the hospital district has been unable to secure nurse practitioners.

2026-SNRHD-039

Moved by Director Moon

Seconded by Director McGuire

That the Stuart-Nechako Regional Hospital District contact Northern Health to discuss the shortage of nurse practitioners within the hospital district and request information on why fully licensed nurse practitioners are not being hired in the region.

CARRIED UNANIMOUSLY

RECEIPT OF VERBAL REPORTS**2026-SNRHD-040**

Moved by Director Wiebe

Seconded by Director Parker

That the verbal reports of the various Directors be received.

CARRIED UNANIMOUSLY

New Business**Request for Funding – Southside Helipad****2026-SNRHD-041**

Moved by Director Moutray

Seconded by Director Lambert

That the Stuart-Nechako Regional Hospital District send a letter to Andrew Czornohalan, Director – Energy and Watershed Partnerships, Rio Tinto with copies to Aman Parhar and Tayna Thorpe, requesting that Rio Tinto provide funding support for the Southside helipad.

CARRIED UNANIMOUSLY

ADJOURNMENT
2026-SNRHD-042

Moved by Director Moon
Seconded by Director Wiebe

That the meeting be adjourned at 10:08 a.m.

CARRIED UNANIMOUSLY

Judy Greenaway, Chairperson

Cheryl Anderson, Acting Secretary

Stuart-Nechako Regional Hospital District Board of Directors

To: Chair Greenaway and Board
From: John Illes, Treasurer
Date: May 28, 2026
Subject: **Request for a CT Scanner at St. John Hospital (Vanderhoof)**

RECOMMENDATION: **(all/directors/majority)**

That the Board write a Letter to Northern Health requesting that a CT Scanner for St. John Hospital be prioritized for installation as early as 2027 and request information on how the Hospital District Board can best support this project moving forward.

BACKGROUND

In past meetings, the Board has discussed the importance of a CT Scanner in Vanderhoof, and how this would support both patient diagnosis and Physician Recruitment and Retention in the Vanderhoof area.

Staff have discussed this idea with Northern Health, and they indicate that a request from the Board to the Northern Health Board would be an important first step in formally initiating this project.

ATTACHMENTS:

None

Stuart-Nechako Regional Hospital District Board of Directors

To: Chair Greenaway and Board
From: John Illes, Treasurer
Date: May 28, 2026
Subject: **Update on Southside Helipad Fundraising Efforts**

RECOMMENDATION: (all/directors/majority)

Receive

BACKGROUND

Efforts to obtain grants for the Southside Helipad have been hampered by the current cost estimate of \$582,000 provided by Northern Health and additional information will be required before possibly resubmitting an updated application to NKDF.

Staff will work with Northern Health to obtain more information about this project in terms of engineering design and budget factors and also work to obtain official provincial statistics on the number of medical evacuations that would have benefitted from the construction of this helipad in the last five or more years. Staff will delay writing further grant applications until additional information is received in order to prepare a stronger case for funding in the future.

ATTACHMENTS:

NKDF Decision Letter



*Nechako-Kitamaat
Development Fund Society*

May 14, 2026

Judy Greenaway, Chairperson
Stuart Nechako Regional Hospital District
c/o Regional District of Bulkley-Nechako
PO Box 820
Burns Lake, BC V0J 1E0

RE: Southside Health and Wellness Centre Helipad

Dear Judy,

I wish to thank you for your application for funding assistance for the Stuart Nechako Regional Hospital District – Southside Health and Wellness Centre Helipad project, which was reviewed by Directors on May 13, 2026.

After careful consideration of your proposal, it is the decision of the Board to decline the application as presented.

In considering the application, the Board expressed concerns with the installation cost of the helipad and would like more information on what other options have been considered. For example, is there a smaller version of the helipad that would meet the needs of the community?

The Board is willing to consider an updated application that includes the following:

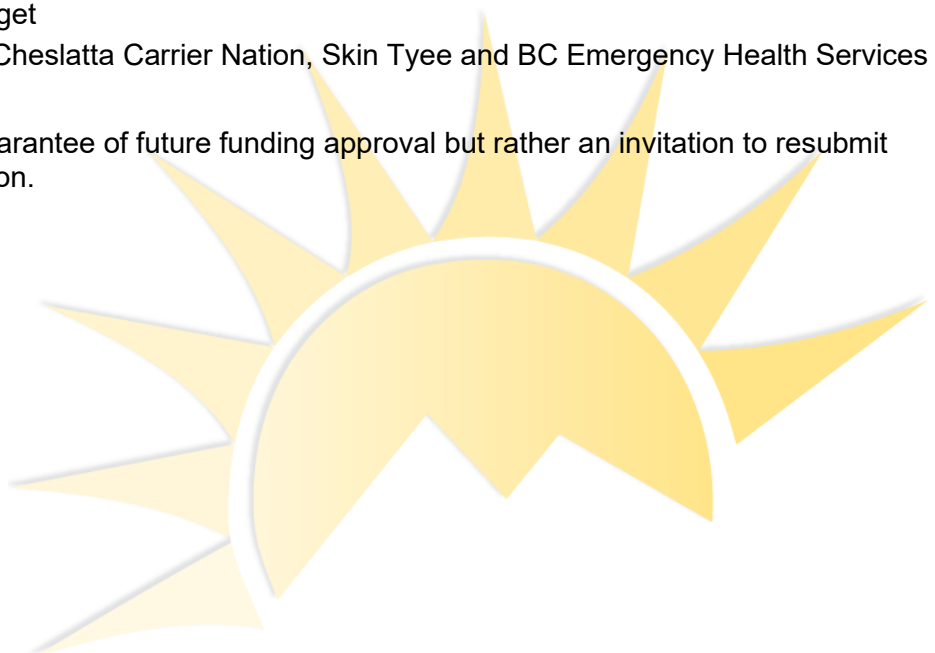
- A report on all the options for a helipad/evacuation services that have been considered
- A detailed, itemized budget
- Letters of Support from Cheslatta Carrier Nation, Skin Tyee and BC Emergency Health Services

Please note that this is not a guarantee of future funding approval but rather an invitation to resubmit and provide additional information.

Sincerely,

Rod Holland, Chair

Cc:// John Illes



Stuart-Nechako Regional Hospital District Board of Directors

To: Chair Greenaway and Board
From: John Illes, Treasurer
Date: May 28, 2026
Subject: **Presentations from Northern Health**

RECOMMENDATION: (all/directors/majority)

Receive

BACKGROUND

Northern Health's Spring Meeting with the Northern Hospital Districts was held virtually on April 15, 2026. In attendance were the Chair and Acting Chair.

The Secretary and Treasurer were also in attendance.

ATTACHMENTS:

Three Presentations from Northern Health



Planning Updates & Facility Condition Index NH/RHD Spring Meeting

April 15, 2026

Agenda

- 10 Year Master Plan
- Master Planning Updates
- Facilities Condition Index

10 Year Master Plan

- The selection and prioritization of future sites for Master Planning was based on the sites Facility Condition Index (FCI) rating, and existing and anticipated challenges delivering health services to current and future populations.
- Master Planning will explore further the condition of the building and validate assumptions regarding service challenges.
- Annually, NH will select a site to complete the Master Plan. NH reviews the 10-year master plan annually and adjust as new information is received.

10 Year Master Plan

- For level 2 hospitals and level 1 health centres, it is proposed to execute the master programming as a group as they share many service characteristics. However, as each of the current facilities have varying configurations, each would need to be assessed individually to determine its ability to enable the needed health service delivery.
- Facility master plans help assess and prepare the facility for current and future service delivery, extending the useful life of the facility, minimizing service disruption from unplanned events due to factors such as climate change.

10 Year Master Plan

- The outcome of the master plan may lead to a recommendation to replace the facility, in whole or in part. Government approval will be sought to move forward to Concept Planning for facility redevelopment.
- The master plan may also recommend minor upgrades to the facility; these recommendations would be considered when developing NH's annual Capital Expenditure Plan.
- Development of master plans require an investment of time and funding:
 - Master Planning requires the efforts of NH Capital Planning and consultants with specialized knowledge.
 - Master Planning requires the efforts and time commitment of local physicians, leadership and staff.
- NH is reviewing its approach to Master Planning.

Master Planning Updates

- Bulkley Valley District Hospital (Smithers): Master planning completed July 2020. Submitted to Government with a request to move to Concept Plan. Ministry has not provided any timelines for approval.
- NH is committed to advancing Master Planning for Hazelton and Fort Nelson in 2026/27.
 - Master Planning for Hazelton (Wrinch Memorial Hospital) has commenced. Discussions with local First Nations in progress. Steering Committee is now set up.
 - Master Planning for Fort Nelson was delayed but has now been re-started. Steering Committee is now set up.
- GR Baker – Re-evaluating and looking at options for re-starting the master planning/program.

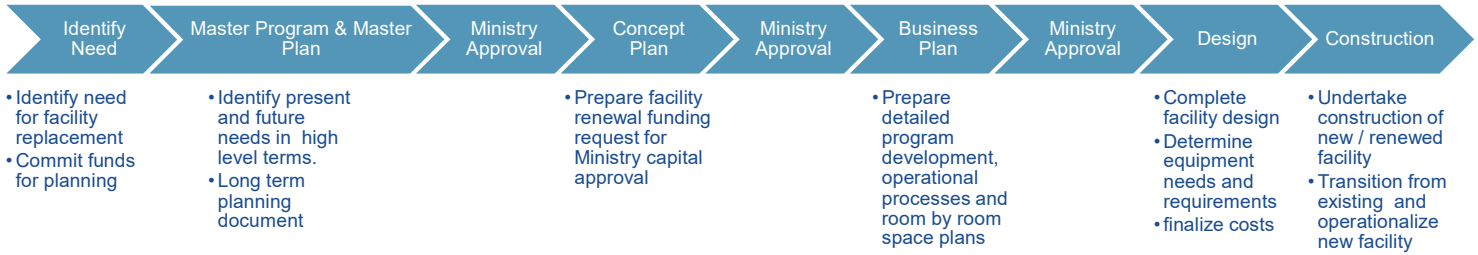
10 Year Master Plan

Site	Level of Care	Facility Condition Index	Proposed Fiscal Year of Master Plan
Wrinch Memorial Hospital	3	0.91	2024-2025 (Started)
Fort Nelson Hospital	3	0.82	2025-2027 (Started)
Prince Rupert Regional Hospital	4	0.84	2027-2030
St John Hospital	3	0.82	2029-2032
Chetwynd Hospital	2	0.82	2031-2033
McBride & District Hospital	2	0.81	2032-2034
Mackenzie & District Hospital	2	0.68	2033-2035
Tumbler Ridge Health Centre	1	0.75	2034-2035
Stewart Health Centre	1	0.74	2035-2037
Houston Health Centre	1	0.71	2036-2038
Hudson's Hope Health Centre	1	0.68	2037-2039
Fraser Lake Health Centre	1	0.67	2038-2040

10 Year Master Plan

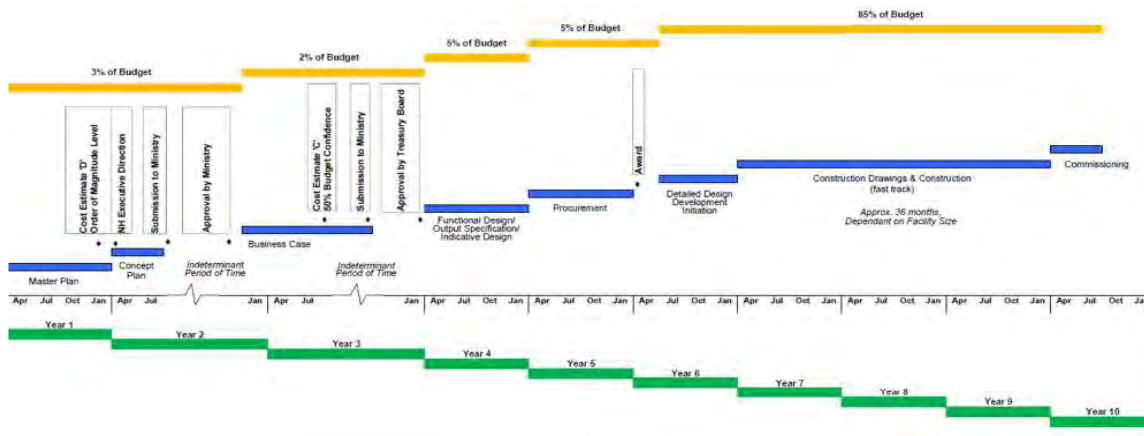
Site	Level of Care	Facility Condition Index	Proposed Fiscal Year of Master Plan
GR Baker Hospital	4	0.89	TBD
Nechako Center (Prince George)	1	0.71	TBD
Eileen Ramsay Memorial Clinic (Quesnel)	1	0.64	TBD
Stikine Health Center (Dease Lake)	1	0.60	TBD
Fort St John Medical Clinic	1	0.33	TBD
Valemount D&T Center	1	0.30	TBD

The Capital Planning Process for Facility Renewal



Project Scheduling & Budgeting

Facility Replacement – Approximate Timeline and Cashflow Projections – Project Budgets Exceeding \$50 Million

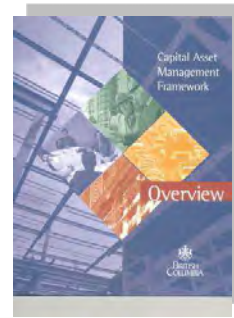


Year	Task Name	Approx. Duration	% of Budget
Y1	Master Plan	12 months	3%
	Approval by Ministry	Unknown	
	Concept Plan	6 months	
Y2	Approval by Ministry	Unknown	2%
	Business Case	9 to 12 months	
Y3	Approval by Treasury Board	Unknown	5%
Y4	Functional Design/Output Specification/Indicative Design	9 months	
Y5	Procurement	12 months	5%
Y6	Detailed Design Development Initiation	6 months	
Y6 to Y9	Construction Drawings & Construction (fast track)	36-48 months+	85%
Y10	Commissioning	6 months	

Facility Condition Assessments (FCA)

Provincial Capital Asset Management Framework (CAMF):

- all ministries to establish and maintain an inventory of their facilities and their physical condition



In 2003:

- Ministry of Health contracted VFA Inc. to complete a province-wide inventory and assessment of 500 health care facilities

Assessments were completed in 2006

- Contract did not address need for re-assessments to ensure facility condition data reflects ongoing capital investments

New FCA Agreement

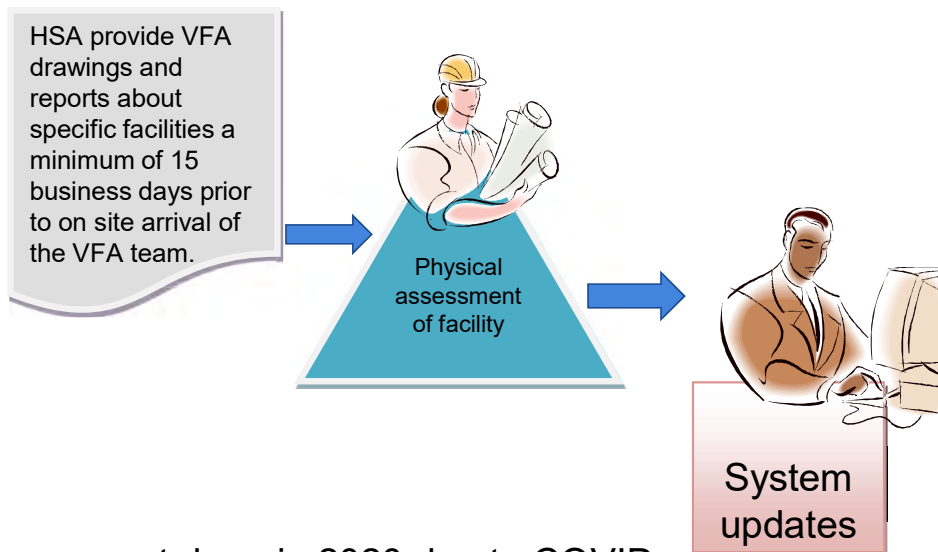
- 2012 – Ministry of Health selected VFA Canada Corporation (VFA) as the successful RFP proponent for facility assessment service
- The Agreement:
 - was signed in July 2012 for a term of 5 years;
 - includes two 5-year options for renewal, at the sole discretion of the Ministry;
 - requires VFA to assess approx. 20% (based on m²) of health care facilities per year;
 - requires VFA to assess all identified BC health care over the 5-year term.

New FCA Agreement (cont'd)

- Physical assessments of approx. 500 health facilities (3 million m²) to:
 - identify deficiencies;
 - estimate work required to update the infrastructure.
- Assessments are performed by VFA teams of professionals:
 - architects
 - professional engineers
 - quantity surveyors
- Hosting and maintaining a secure database system to provide the Ministry and Health Authorities with data for:
 - tracking and reporting facility physical condition
 - identifying future capital projects



The Assessment Process



Assessments were not done in 2020 due to COVID

Facility Condition Index (FCI)

The FCI is:

- the numeric outcome of a facility assessment
- **an industry-standard indicator** that measures the relative physical condition of a facility and its systems (mechanical, electrical, plumbing, etc.) at a specific point in time

FCI ratio:

Total cost of facility systems repairs/renewals (\$)

Facility replacement value (\$)



FCI Example

$$\begin{array}{r}
 \boxed{\text{Value of outstanding renewal needs}} \rightarrow \boxed{\$90,000} \\
 \hline
 \boxed{\text{Current value of building replacement}^1} \rightarrow \boxed{\$1,000,000}
 \end{array}
 = 0.09 \text{ FCI}$$

¹ Current Replacement Value is the total amount required to replace a facility to its optimal condition.

What does FCI mean?

The lower the FCI value,

- the better condition that a facility is in, and
- the lesser the need for renovations or renewal funding relative to the facility's value.

For health facilities, the target FCI of 0.10 (10%) was recommended by VFA².



FCI does not capture all costs

FCI calculations do not include:

- taxes
- LEED improvements
- financing costs
- architectural fees
- Inspection of systems
- commissioning of systems
- consulting fees
- asbestos removal
- site work
- equipment or furniture

How to Use FCI Values

FCI allows the Ministry and Health Authorities to:

- compare the condition of facilities against industry-wide standards;
- compare similar facilities by their physical condition;
- identify areas of facilities in the greatest need for updating, repair or replacement.



How to Use FCI Values (cont'd)

- FCI is only **one** component (related to facilities physical infrastructure) used in the process of making informed capital planning decision.
- In capital planning, other conditions and criteria other than the FCI value must be taken into consideration, such as:
 - Is the facility providing the right services?
 - Is the facility over or under capacity?
 - Is the facility adaptable to current standards?

A well maintained 1960 era hospital with a low FCI value is still designed to deliver care as if it's 1960

FCI - Next Steps

- Once facilities have been assessed, Health Authorities use the FCI data, together with other relevant criteria, to plan and prioritize future capital investments.
- FCI data must be considered together with other strategic criteria such as: facility functionality, market trends (e.g. available funding), demographic needs.

Cariboo Chilcotin RHD

As of March 23, 2026

Building	City	FCI	Year Constructed	Date of Most Recent Assessment	Replacement Value (\$ Millions)	Facility Repairs/Renewals (\$ Millions)
Dunrovin Park Lodge	Quesnel	0.59	1974	6/24/2024	40.16	23.67
Dunrovin Park Lodge Addition	Quesnel	0.35	2007	6/24/2024	34.17	12.05
Eileen Ramsay Memorial Clinic	Quesnel	0.64	1954	6/24/2024	2.03	1.31
G R Baker Memorial Hospital	Quesnel	0.89	1954	6/26/2023	122.34	109.48

Fraser Fort George RHD

As of March 23, 2026

Building	City	FCI	Year Constructed	Date of Most Recent Assessment	Replacement Value (\$ Millions)	Facility Repairs/ Renewals (\$ Millions)
Mackenzie Hospital	Mackenzie	0.68	1988	2/2/2024	24.30	16.56
Storage	Mackenzie	0.49	1995	2/2/2024	0.72	0.35
McBride and District Hospital	McBride	0.81	1963	6/26/2023	15.65	12.74
Alward Place	Prince George	0.47	1986	10/18/2021	51.17	24.17
Aspen 1 Independent Living	Prince George	0.65	1965	6/24/2024	5.97	3.86
Aspen 2 Independent Living	Prince George	0.69	1964	6/24/2024	5.66	3.90
Duplex Cottage Independent Living	Prince George	0.57	1959	6/24/2024	0.94	0.54
Fourplex Cottage Independent Living	Prince George	0.71	1959	6/24/2024	1.61	1.14
Gateway Lodge Assisted Living	Prince George	0.24	2009	6/24/2024	43.84	10.57
Gateway Lodge Complex Care	Prince George	0.22	2009	6/24/2024	77.40	16.83
Iris House	Prince George	0.29	2002	6/24/2024	7.93	2.30
JG Mackenzie Family Practice Centre	Prince George	0.59	1996	6/26/2023	5.12	3.01
Laurier Manor	Prince George	0.47	2001	10/18/2021	16.10	7.57
Learning & Development Centre	Prince George	0.15	2015	6/26/2023	5.65	0.85
Nechako Centre	Prince George	0.71	2001	2/2/2024	8.07	5.77
Parkside Intermediate Care Home	Prince George	0.58	1983	6/24/2024	19.44	11.18
Rainbow Intermediate Care Home	Prince George	0.61	1972	6/26/2023	12.47	7.58
Spruceland	Prince George	0.72	1955	2/2/2024	14.60	10.57
University Hospital of Northern British Columbia	Prince George	0.68	1958	6/26/2023	431.62	295.08
Valemount D and T Centre	Valemount	0.30	1978	10/18/2021	5.13	1.55

Stuart Nechako RHD

As of March 23, 2026

Building	City	FCI	Year Constructed	Date of Most Recent Assessment	Replacement Value (\$ Millions)	Facility Repairs/ Renewals (\$ Millions)
Burns Lake - The Pines	Burns Lake	0.56	1992	5/20/2024	17.60	9.83
Lakes District Hospital and Health Centre	Burns Lake	0.16	2015	10/18/2021	52.72	8.56
Southside Health and Wellness Centre	Burns Lake	0.30	2003	10/18/2021	1.94	0.59
Nats'oojeh Hospital and Health Centre	Fort St James	New Build – To be assessed				
Fraser Lake Community Health Centre	Fraser Lake	0.67	1979	5/20/2024	8.53	5.69
Nurses Residence	Vanderhoof	0.66	1935	2/2/2024	4.12	2.74
St John Hospital	Vanderhoof	0.82	1971	6/26/2023	37.29	30.68
Stuart Nechako Manor	Vanderhoof	0.30	2004	2/2/2024	29.16	8.82

Peace River RHD

As of March 23, 2026

Building	City	FCI	Year Constructed	Date of Most Recent Assessment	Replacement Value (\$ Millions)	Facility Repairs/ Renewals (\$ Millions)
Chetwynd General Hospital	Chetwynd	0.82	1971	2/2/2024	25.62	21.11
Dawson Creek and District Hospital	Dawson Creek	0.84	1960	2/2/2024	116.09	97.94
Dawson Creek and District Hospital Service Building	Dawson Creek	1.09	1996	2/2/2024	15.28	16.71
Rotary Manor	Dawson Creek	0.31	2002	2/14/2022	27.69	8.63
Rotary Manor Addition	Dawson Creek	0.28	2008	2/14/2022	23.17	6.39
Fort St John Hospital	Fort St John	0.21	2012	5/20/2024	243.45	50.31
Fort St John Medical Clinic	Fort St John	0.33	1963	2/2/2024	8.62	2.85
Peace Villa Residential Care	Fort St John	0.18	2012	5/20/2024	56.22	9.95
Hudson's Hope Health Centre	Hudson's Hope	0.68	1997	5/20/2024	10.18	6.93
Tumbler Ridge D and T Centre	Tumbler Ridge	0.75	1983	2/2/2024	11.20	8.42

Northern Rockies RHD

As of March 23, 2026

Building	City	FCI	Year Constructed	Date of Most Recent Assessment	Replacement Value (\$ Millions)	Facility Repairs/ Renewals (\$ Millions)
Fort Nelson General Hospital	Fort Nelson	0.82	1963	6/26/2023	36.87	30.40

Northwest RHD

As of March 23, 2026

Building	City	FCI	Year Constructed	Date of Most Recent Assessment	Replacement Value (\$ Millions)	Facility Repairs/ Renewals (\$ Millions)
Atlin Health Center	Atlin	New Build – To be assessed				
22 Tatcho Street	Dease Lake	0.70	1979	11/6/2014	0.52	0.37
23 Tatcho Street	Dease Lake	0.58	1979	11/6/2014	0.47	0.27
3rd Avenue	Dease Lake	0.79	1982	11/6/2014	0.52	0.41
Stikine Health Centre	Dease Lake	0.60	1994	7/21/2025	12.02	7.26
Hazelton Duplex	Hazelton	0.61	1998	5/8/2023	1.09	0.67
Wrinch Memorial Hospital	Hazelton	0.91	1977	5/8/2023	32.63	29.70
Houston D and T Centre	Houston	0.71	1982	5/20/2024	9.65	6.89
Kitimat General Hospital	Kitimat	0.44	2002	5/20/2024	100.72	44.29
Kitimat Mixed Elder Care	Kitimat	0.43	2002	5/20/2024	24.01	10.42
Masset Assisted Living	Masset	0.27	2008	2/14/2022	1.82	0.48
Northern Haida Gwaii Hospital and Health Centre	Masset	0.17	2008	2/14/2022	14.79	2.50
Duplex at 2208 and 2210 Dogwood	Masset	0.65	1970	2/14/2022	0.67	0.44
Acropolis Manor	Prince Rupert	0.26	2011	2/14/2022	29.96	7.84
Prince Rupert Regional Hospital	Prince Rupert	0.84	1971	5/8/2023	72.77	61.23
Haida Gwaii Hospital	Daajing Giids	0.07	2017	2/14/2022	29.73	2.23
Bulkley Lodge	Smithers	0.53	1978	5/8/2023	24.32	12.79
Bulkley Valley District Hospital	Smithers	0.88	1954	5/8/2023	39.18	34.39
Stewart Health Centre	Stewart	0.74	1993	5/20/2024	17.60	13.02
Birchwood Place	Terrace	0.33	1994	5/20/2024	2.79	0.91
McConnell Estates	Terrace	0.19	2002	5/20/2024	11.55	2.17
Ksyen Regional Hospital	Terrace	New Build – To be assessed				
Seven Sisters	Terrace	New Build – To be assessed				
Terraceview Lodge	Terrace	0.56	1984	2/2/2024	27.04	15.24
Terraceview Lodge New Addition	Terrace	0.27	2009	2/2/2024	20.62	5.47

Questions?





Agenda

2026-2027 Capital Plan

- Major Projects
- Carbon Neutral Capital Projects
- IMIT Major Projects
- Major Equipment
- Building Integrity
- Minor Equipment
- Minor Equipment Allocations

2026/27 Capital Plan

The 2026/27 Capital Plan has been reviewed by Audit and Finance and the NH Board and is approved effective February 2026.

Ministry of Health Capital Funding

<i>\$thousand</i>	2025/26 Actual	2026/27 Notional	2027/28 Notional	2028/29 Notional
General RCI Allocation (Facilities)	18,508	17,930	15,771	17,709
General RCI Allocation (Equipment/IMIT)	7,905	7,905	7,905	7,905
Total Routine Capital Investment (RCI)	26,413	25,835	23,676	25,614
Carbon Neutral Capital Program (CNCP)	1,977	1,977	1,977	1,977
Non-Restricted Capital Grant (Non-RCG)	4,386	4,293	4,293	4,293
Total MOH Capital Funding	32,776	32,105	29,946	31,884

(excludes funding for Priority Investment Projects)

2026/27 Capital Plan Major Capital Projects

RHD	Community	Project	Budget
PRRHD	Fort St. John	FSH Expand Staff Parking	TBD
NWRHD	Prince Rupert	PRR ACM FM Fire Alarm System Upgrade	TBD
FFGRHD	Prince George	UHN Medical Device Reprocessing Renovation	TBD
NWRHD	Dease Lake	STC FM Backup Generator Replacement	TBD
SNRHD	Burns Lake	BLH FM Lighting Controls Replacement	TBD
NWRHD	Prince Rupert	PRO PHU Health Unit Program Expansion	TBD
NWRHD	Prince Rupert	ACM IT Network Refresh and Vocera Implementation Replacement	TBD
FFGRHD	McBride	MCB FM Fire Alarm Replacement	TBD
NWRHD	Smithers	BUL IT Network Refresh and Vocera Implementation Replacement	TBD
NWRHD	Houston	HOC IT Network Refresh and Vocera Implementation Replacement	TBD
NWRHD	Kitimat	KIT IT Network Refresh and Vocera Implementation Replacement	TBD

2026/27 Capital Plan Major Capital Projects

RHD	Community	Project	Budget
SNRHD	Burns Lake	PIN IT Network Refresh and Vocera Implementation Replacement	TBD
PRRHD	Dawson Creek	RMC IT Network Refresh and Vocera Implementation Replacement	TBD
NWRHD	Terrace	TVL IT Network Refresh and Vocera Implementation Replacement	TBD
NWRHD	Hazelton	WRI IT Network Refresh and Vocera Implementation Replacement	TBD
FFGRHD	McBride	MCB FM Domestic Hot Water Storage Tank Replacement	TBD
FFGRHD	Mackenzie	MCK FM Emergency Generator Replacement	TBD
FFGRHD	Prince George	PGO 1st Ave Leasehold Improvement	TBD
NWRHD	Smithers	BUL FM Fire Alarm System Replacement	TBD
PRRHD	Chetwynd	CGH FM Chiller Replacement	TBD
SNRHD	Vanderhoof	SJH FM AHU 4	TBD
SNRHD	Fraser Lake	FLC FM Chiller Replacement	TBD

2026/27 Capital Plan Major Carbon Neutral Capital Projects

RHD	Community	Project	Budget
FFGRHD	Prince George	UHN Condensate System Upgrades	TBD
NWRHD	Prince Rupert	PRR Heat Pump and RCx (Phase 3)	TBD
NWRHD	Hazelton	WRI Heat Recovery Upgrade	TBD
FFGRHD	Prince George	UHN Condensate System Upgrades	TBD

2026/27 Capital Plan IMIT Projects

RHD	Community	Project	Budget
NWRHD	Various	NWR IT Network Replacement	TBD
PRRHD, NRRHD	Various	NER IT Network Replacement	TBD

2026/27 Capital Plan Major Equipment (>\$100,000)

RHD	Community	Project	Budget
PRRHD	Fort St. John	FSH DI MRI AI Software Upgrade	TBD
NWRHD	Daajing Giids	HGH LAB Chemistry Analyzer Replacement	TBD
FFGRHD	Prince George	UHN LND Laundry Equipment Replacement	TBD
SNRHD	Vanderhoof	SJH Automated Medication Dispensing Cabinet	TBD
FFGRHD	Prince George	UHN Electroencephalographs (EEG) x2 Replacement	TBD
FFGRHD	Prince George	UHN LAB Siemen Atellica CH930 with SH and Aptio Replacement	TBD
FFGRHD	Prince George	UHN FS Dishwasher Replacement	TBD
FFGRHD	Prince George	UHN DI Victoria Medical X-Ray Room Replacement	TBD

2026/27 Capital Plan Major Equipment (>\$100,000)

RHD	Community	Project	Budget
FFGRHD	Prince George	UHN LAB IHC Stainer N0035275 Replacement	TBD
FFGRHD	Prince George	UHN OR Video System Replacement x3	TBD
NWRHD	Masset	NHG DI X-Ray Room and Portable Replacement	TBD
NWRHD	Kitimat	KIT DI Ultrasound Logiq E9 Replacement	TBD
FFGRHD	Prince George	UHN DI Ultrasound N0034106 Replacement	TBD
FFGRHD	Prince George	UHN DI Ultrasound N0034409 Replacement	TBD
NWRHD	Hazelton	WRI Cardiac Monitoring System	TBD

Minor Equipment Allocations

RHD	Total Allocation	RHD Portion
FFGRHD	\$2,840,000	\$1,135,000
SNRHD	\$459,000	\$183,500
CCRHD	\$520,000	\$208,000
PRRHD	\$1,536,000	\$615,000
NRRHD	\$182,000	\$72,800
NWRHD	\$2,593,000	\$1,036,000

Building Integrity Allocations

RHD	Total Allocation	RHD Portion
FFGRHD	\$250,000	\$100,000
SNRHD	\$75,000	\$30,000
CCRHD	\$108,000	\$43,000
PRRHD	\$133,000	\$53,000
NRRHD	\$50,000	\$20,000
NWRHD	\$250,000	\$100,000

Minor Equipment Allocations (RHD Portion) For the Past Five Years

RHD	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
FFGRHD	1,050,000	1,050,000	\$1,075,000	\$1,100,000	\$1,120,400	\$1,135,000
SNRHD	165,000	168,000	\$173,000	\$177,000	\$180,800	\$183,500
CCRHD	187,000	187,000	\$187,000	\$200,000	\$204,800	\$208,000
PRRHD	555,000	555,000	\$580,000	\$600,000	\$606,800	\$615,000
NRRHD	64,000	65,000	\$69,000	\$70,000	\$71,200	\$72,800
NWRHD	945,000	945,000	\$975,000	\$1,005,000	\$1,024,800	\$1,036,000

Minor Equipment Allocations

- Minor Capital Threshold increased from \$5,000 - \$100,000 to \$10,000 - \$100,000 on April 1, 2024.
- Aim is to apply an inflationary increase of ~2% per year; this uplift is contingent on NH receiving an uplift of the 60% Ministry of Health funding.

Thank You and Questions



**2025 – 2026 Capital Plan
NH/RHD Joint Spring Meeting
April 15, 2026**

Agenda

2025-2026 Capital Projects

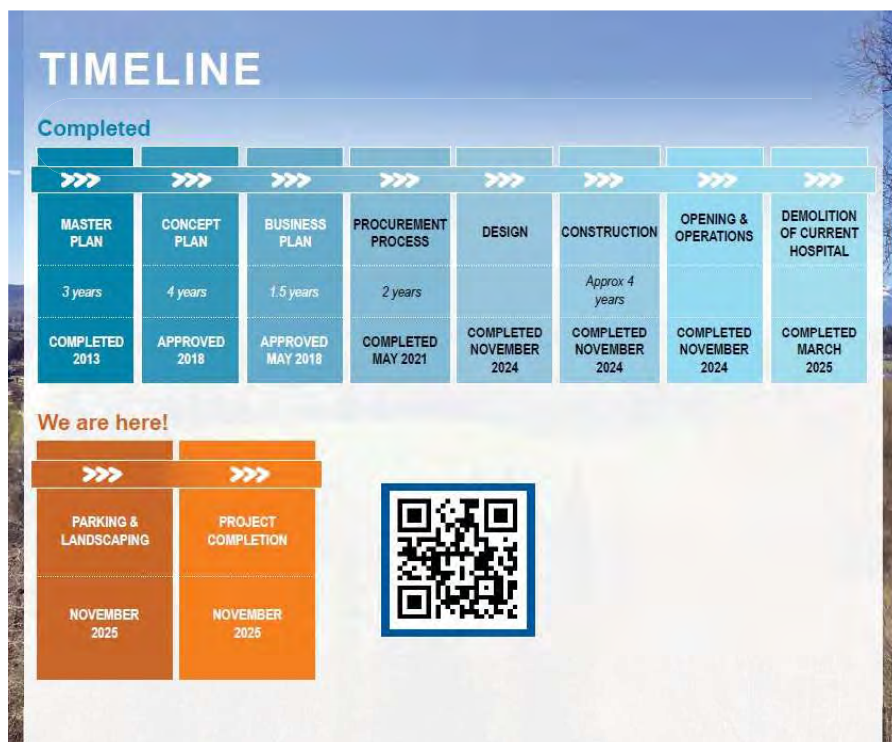
- Priority Investments in Progress
- Major Projects
- Carbon Neutral Capital Program (CNCP)
- IMIT Major Projects
- Major Equipment >\$100,000
- Minor Equipment Allocations
- Minor Building Integrity Allocations

Priority Investment Ksyen Regional Hospital

- Ksyen Regional Hospital (Mills Memorial Hospital) Redevelopment Project is a new approximately 33,000 square-meters (360,000 square-foot) acute care hospital and integrated services facility.
- The hospital is a center for trauma services, orthopedic surgeries, pathology, radiology, clinical support and pharmacy services as well as a training site for medical students in the Northern Medical Program.
- Seven Sisters achieved substantial completion on January 15, 2024. Relocation of the old Seven Sisters to the new facility occurred on February 6, 2024.

Priority Investment Ksyen Regional Hospital

- Substantial Completion of the new hospital was achieved on August 20, 2024.
- Patient Transfer move and transition occurred on November 24, 2024. The new Hospital is open for patients and fully operational.
- The de-construction of the old Mills Memorial Hospital was completed on May 25, 2025.
- The project will continue with final landscaping and supporting deficiency/warranty process.
- The total project is targeted to be complete by August 31, 2026. The schedule is on track and meets the terms of the contract.



Ksyen Regional Hospital Replacement Project Terrace, BC

We are building a new, state-of-the-art hospital in Terrace, BC, to address current and future patient care needs.

Let's Talk

 northern health

Let's Talk Northern Health is where you'll find the most up-to-date information about the new hospital.



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Ksyen Regional Hospital



Ksyen Regional Hospital



Ksyen Regional Hospital



Ksyen Regional Hospital



Ksyen Regional Hospital



Ksyen Regional Hospital

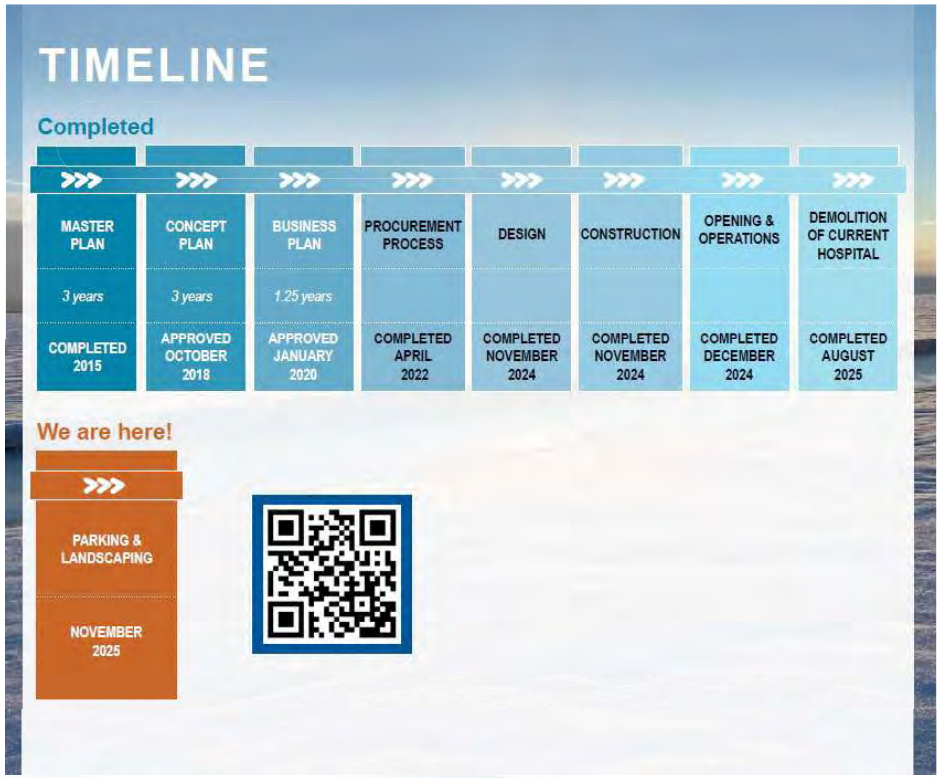


Priority Investment Nats'oojeh Hospital & Health Centre

- Government approved the business plan February 2020.
- The new Nats'oojeh (located in Fort St James) Hospital & Health Centre is three times larger in building size than the old building with 27 beds: 18 community care and 9 acute care beds. There is an emergency department with two treatment rooms, a trauma bay and ambulance bay. An expanded laboratory and diagnostic imaging, an in-house Spiritual Space and Gathering Space is part of the new facility. There is also a larger space for Palliative Care.
- The new hospital includes a primary care center to consolidate services offered in Fort St. James to one location. The primary care center opened on January 20, 2025.
- Commencement of construction activities on site started on May 2022 with Substantial Completion occurring on October 23, 2024 .

Priority Investment Nats'oojeh Hospital & Health Centre

- Patient Transfer move and transition occurred on January 14, 2025, inclusive of the Primary Care Clinic. The Hospital is open for patients and fully operational.
- The decommissioning and deconstruction of the old Stuart Lake Hospital was completed June 2025.
- The overall project substantial completion was achieved in October 2025.
- The project is currently in the final stages for the warranty period which concludes October 2026.
- The overall project completion is targeted to be complete in October 2026. The schedule is on track and meets the terms of the contract.



Stuart Lake Hospital Replacement Project Fort St. James, BC

We are building a new, state-of-the-art hospital in Fort St. James, BC, to address current and future patient care needs.

Let's Talk

 northern health

Let's Talk Northern Health is where you'll find the most up-to-date information about the new hospital.



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Nats'oojeh Hospital & Health Centre



Nats'oojeh Hospital & Health Centre



Nats'oojeh Hospital & Health Centre



Emergency Room



Lobby

Nats'oojeh Hospital & Health Centre



Long Term Care



Flex Care Room

Priority Investment Dawson Creek & District Hospital Replacement

- NH and Ministry of Health (MOH) moved ahead with an alternative design-build procurement process and successfully awarded and executed the Design-Build Agreement with Graham Design Builders LP on June 26, 2023.
- Construction started in July 2023 and is proceeding ahead of schedule.
- The target substantial completion date has moved from November 30, 2026, to September 29, 2026.
- Currently working to determine impacts, risks and processes that need to be modified or accelerated to determine if the facility will be ready for patients in January 2027 as opposed to the original date of March 2027.

Priority Investment Dawson Creek & District Hospital Replacement

- Construction continues to proceed ahead of schedule, with over 330 workers on site making steady progress across all levels of the building.
- Exterior work continues to advance, with cladding and louver installation nearing completion.
- Level 1 and 2 are the furthest ahead with most construction work completed and final checks underway. Level 3 has flooring in all rooms and finishing tasks are underway. Level 0 is the last major interior area being completed with flooring starting and kitchen equipment install anticipated in April.
- Commissioning activities (mechanical air balancing, electrical energization, and functional testing) are now underway and expanding across the building.

Priority Investment Dawson Creek & District Hospital Replacement

- On the operational readiness front, the Operational Readiness Committee had its fifth meeting addressing topics such as risk management, schedules, and resourcing.
- Education and training planning will be the primary focus over the next period as we prepare for substantial completion.
- The relocation services provider has developed a draft move plan for the facility which is under review by the project team.
- A consultant has been engaged to develop plans and specification for the demolition of the existing facility.
- The Steering Committee meets monthly and includes representation from the Peace River RHD.

Priority Investment Dawson Creek & District Hospital Replacement

- The Community and Indigenous Advisory Working Groups continue to meet quarterly to keep them informed and receive input and feedback.
- The Art Committee continues to meet regularly to provide input and feedback on all matters related to the procurement, placement, and stewardship of artwork in the facility.
- A Naming Working Group (NWG) has met twice to collaboratively discuss the current facility name and the option of Indigenous names. Currently, the consensus is to proceed with maintaining the current hospital name and add two Indigenous companion names in Cree and Dane-Zaa. The proposed options will go to a Treaty 8 Tribal Association All Chiefs meeting in April.
 - The NWG consists of representatives from the Treaty 8 First Nations, the City of Dawson Creek and the Peace River Regional Hospital District regarding the opportunity to recommend a new name for the new hospital.
- The project is continuing to participate in and host community events such as site tours with key partners, community fairs, partner presentations, career and education fairs, etc.



Dawson Creek & District Hospital Replacement Project

Dawson Creek, BC

We're building a new state-of-the-art hospital in Dawson Creek, BC to address current and future patient care needs.

- ① letstalk.northernhealth.ca/register
- ① letstalk.northernhealth.ca/dcdh-replacement
- ① letstalkDCDH@northernhealth.ca



Let's Talk Northern Health is where you'll find everything you want and need to know about the new Dawson Creek & District Hospital.



Link to: [Construction Camera](#)

Dawson Creek & District Hospital



Building Entrance

Dawson Creek & District Hospital



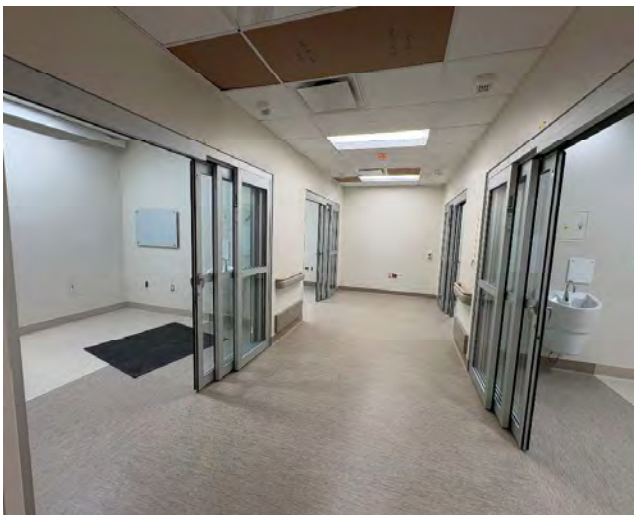
Exterior – Entrance Cladding

Dawson Creek & District Hospital



Emergency Department

Dawson Creek & District Hospital



Clinical Decision Unit

Dawson Creek & District Hospital



Trauma/Resuscitation Bays

Dawson Creek & District Hospital



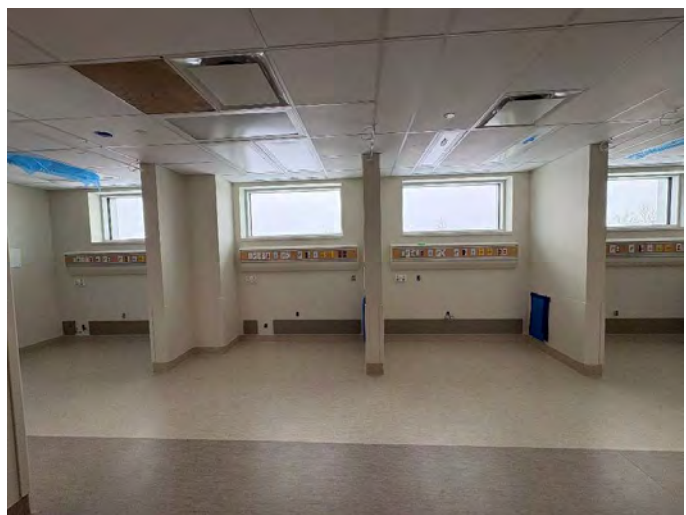
Maternity Unit

Dawson Creek & District Hospital



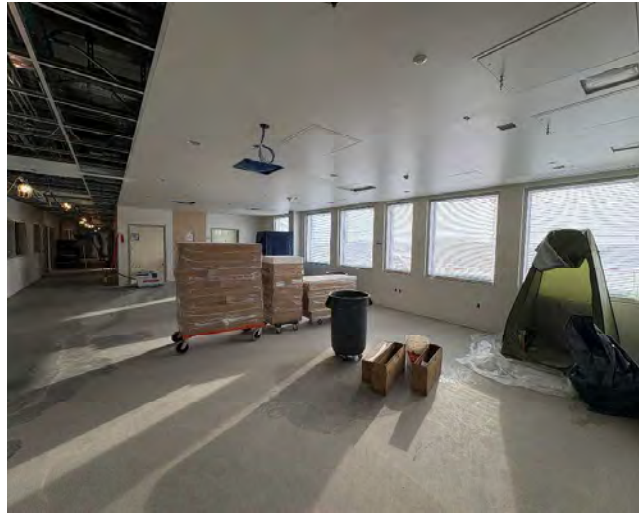
Convalescent Care Unit

Dawson Creek & District Hospital



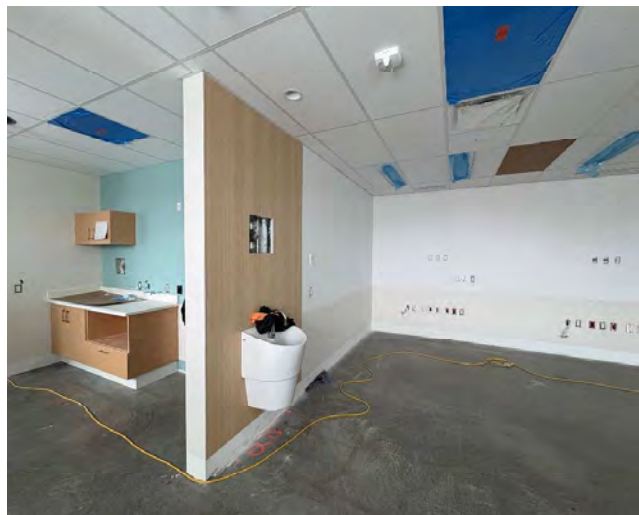
Surgery

Dawson Creek & District Hospital



Mental Health Unit

Dawson Creek & District Hospital



Visiting Specialists & IV Therapy

Dawson Creek & District Hospital



Main Entrance & Spiritual Room

UHNBC Acute Care Tower

- Formal submission of the UHNBC Acute Care Tower Business Plan was provided to the Ministry of Health (MOH) in December 2022.
- Ministry approved Early Works consisting of new Parkade and relocation of Health Unit in August 2023.
- The announcement of the approval of the business plan was made by government on August 8, 2024.
- The project will be delivered using a Single Target Outturn Cost Alliance approach.

UHNBC Acute Care Tower

- In December 2025, the Alliance for the UHNBC Acute Care Tower Project was completed. The team includes:
 - Construction: **EllisDon Construction**
 - Design: **DIALOG BC Architecture Engineering & Interior Design Planning Inc.**
 - Mechanical: **PML Professional Mechanical Ltd.**
 - Electrical: **Houle Electric**
- Northern Health, EllisDon, DIALOG, PML, and Houle Electric will work alongside Infrastructure BC through the alliance development phase until the end of 2026.
- Construction of the tower is estimated to begin in early 2027.



UHNBC Acute Care Tower Prince George

We're building a new state-of-the-art acute care tower in Prince George, BC, to address current and future patient care needs. This project has been made possible through funding provided by the Ministry of Health and the Fraser-Fort George RHD.



Let's Talk Northern Health is where you'll find the most up-to-date information about the new hospital.



letstalk.northernhealth.ca/uhnbc
letstalk@northernhealth.ca

Early Works – Northern Interior Health Unit

- Early Works include decanting, abatement, and demolition of the Northern Interior Health Unit (NIHU) to clear the site for the acute care tower.
- NIHU services, along with JG Mackenzie Family Practice services, will relocate to leased spaces as part of this transition.
- The Ministry of Citizen Services and Northern Health are completing renovations at the leased spaces in Parkwood Mall. Both the NIHU and JG Mackenzie Family Practice services are on track to move into Parkwood Mall in summer 2026.
- The Ministry of Citizen Services will carry out demolition of the former NIHU building, with an estimated start date of late summer 2026.

Early Works - Parkade

- Early Works construction included a 471-stall parking structure to increase parking for staff and patients.
- The 471-space UHNBC Parkade opened in November 2025.
- Overall parking impact (Early Works + acute care tower):
 - The acute care tower surface and basement levels add 206 stalls.
 - The UHNBC parkade added 471 stalls.
 - Construction of the acute care tower results in the loss of 123 stalls.
 - Overall, the project delivers a net gain of 554 parking stalls.



Parkade Construction Site

Vanderhoof Primary Care and Community Services

- Government approved the business plan on May 3, 2023.
- Development of an integrated Primary Care Clinic and Community Health Service facility which will be adjacent to the St. John Hospital.
- Minister of Health, Adrian Dix announced the project in Vanderhoof on November 13, 2023.
- The demolition of the old St John Hospital on the proposed site of the new facility was completed April 2024.
- Class A cost estimate received indicated a budget shortfall. An increase in funding was received in December 2025 from the Ministry and Stuart Nechako RHD resulting in the approval to go to tender for construction.

Vanderhoof Primary Care and Community Services

- The tender was issued on February 6, 2026, and the close date is March 20, 2026. Evaluation and recommendation will be presented to the NH Board on April 21, 2026.
- The naming process is currently underway.
- Currently on schedule with an estimated construction completion date of November 2027.
- Regular Steering committee meetings continue and includes representation from the Stuart Nechako RHD.

Vanderhoof Primary Care and Community Services



Vanderhoof Primary Care and Community Services



Kitimat Dementia Care House

- On August 10, 2023, the Ministry of Health granted approval for the development of a 12-bed dementia care housing facility in Kitimat.
- Government announcement occurred on March 25, 2024.
- The land subdivision and transfer is still pending. Once it is complete, tender will proceed. Expected construction to start in spring 2026.
- The tender drawings were received from the consultant on January 14, 2026, for NH's review.
- Regular Steering committee meetings continue and includes representation from the North West RHD.

Kitimat Dementia House



Front View



Courtyard View

Fort St. John Long Term Care

- The Ministry provisionally approved the Business Plan on July 19, 2024. Subsequent increase to the provincial funding amount was approved on May 2, 2025. Ministry of Infrastructure made a public announcement of the project on June 19, 2025.
- The purpose of the project is to build 84 new beds in 7 -12 bed households, for Long-Term Care, Assisted Living, Dementia Alternative Housing, and Short Stay (rehabilitation and respite) services, all facilitated by the Universal Bed Model.
- The project entails construction of a new long term care facility to be built on the site of the existing Fort St John Hospital site, adjacent to the existing Peace Villa Facility, and expansion of the existing kitchen facility on the site.
- The project is following Design-Build procurement.
- Activities on Request for Qualification (RFQ) and Statement of Requirements (SOR) have been paused, following the release of budget by the Ministry of Finance on February 17, 2026. RFQ closed on Feb 12, 2026, however, the evaluations are paused. SOR is complete, however, the estimation is paused.
- On March 31, 2026, some direction was received from the Ministry.

Fort St. John Long Term Care

- In Budget 2026, Government paused six long-term developments (Abbotsford, Campbell River, Chilliwack, Cottonwoods, Delta, **Fort St John**).
- Government remains committed to expanding long-term care infrastructure but concerned about the increasing per bed construction cost.
- Ministry of Infrastructure is conducting a review of new long-term care infrastructure including standardized design guidelines and modular construction options.
- This review is expected to be complete in advance of Budget 2027.

Long Term Care Facilities Prince George

- Ministry approved to add 200 net new long-term care beds in Prince George via a Project Development Agreement (PDA) with Providence Living on October 25, 2023.
- The Project Development Agreement and Operational Agreement with Providence Living Society (PLS) was reviewed with the NH Board in July 2023 and was submitted to the Ministry of Health for review and decision.
- Construction is approaching 50% complete on Phase 1 (200 beds) and remains on schedule to be completed June 2027.
- The 200 beds that are approved partially addresses the overall need of 612 beds.
- Phase 2 & 3 (412 beds total) plus one facility for logistics and transportation/commercial services to follow.
 - Phase 3 (212 beds) would be a replacement for Jubilee Lodge, Rainbow and Parkside Long Term Care.

Long Term Care Facilities Prince George



Long Term Care Facilities Prince George

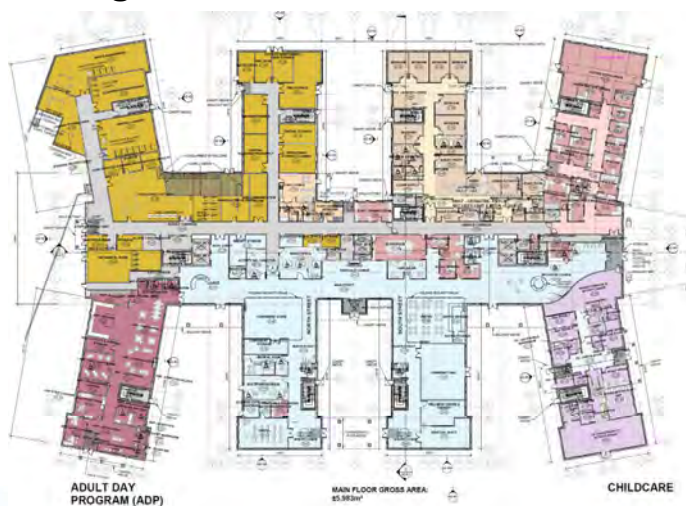


Long Term Care Facilities Prince George



Long Term Care Facilities Prince George

Design – Main Floor



Overview

- Separation of front/back of house
- “Mall” concept for front of house community spaces
 - Bistro, Grocery Store, Spiritual Space, Chapel, Art studio, Therapy, Hair salon, Activity spaces
- Back of House Support Spaces
 - Admin, FMO, Staff Area, Food, Laundry, Receiving, Waste
- Program Spaces
 - Childcare, ADP, Secured Geriatric Psych Unit

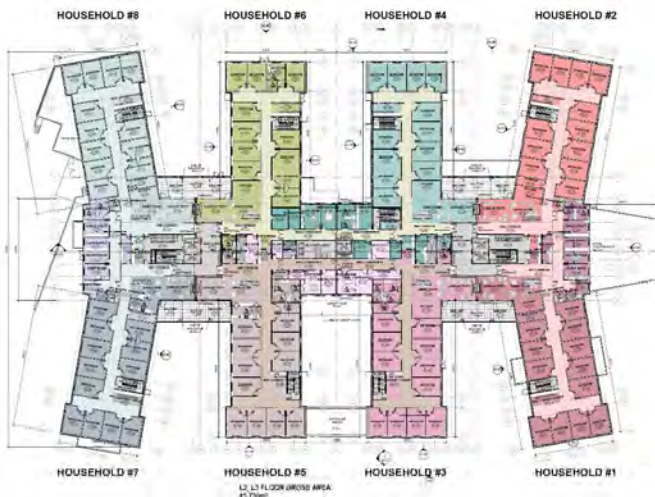
Long Term Care Facilities Prince George

Design – Main Floor



Long Term Care Facilities Prince George

Design – Floors 2 & 3 Resident Households



Overview

- 8 x 12 bed households
 - Double loaded corridor of bedrooms
 - Dining, Living, Kitchen, balcony
 - Laundry/common area in hallway
- 4 x 24 bed neighborhoods
 - Shared Spa, Utilities, Meeting, Housekeeping, Staff & Support spaces between 2 households

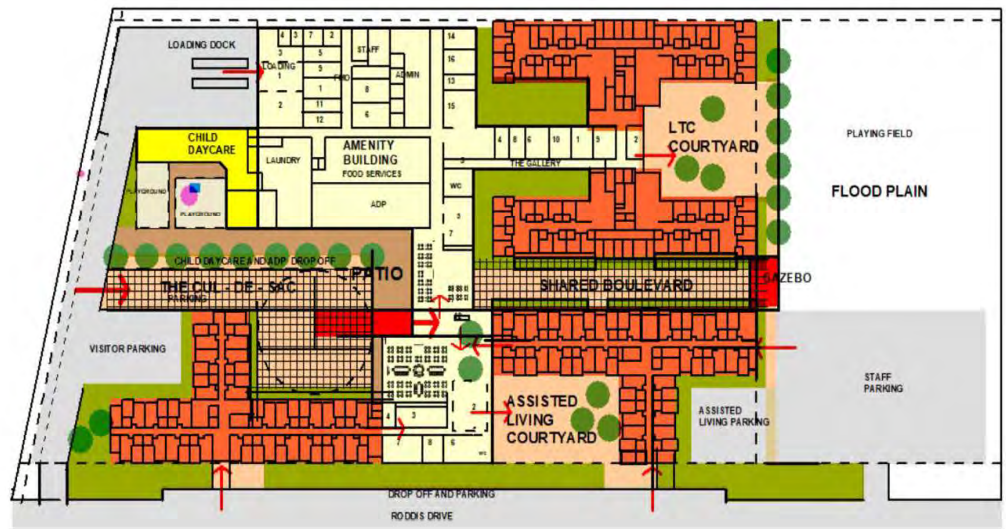
Long Term Care Facilities Quesnel

- The Business Plan is complete and submitted to Government in April 2022.
- On August 20, 2024, the Government announced a new long term care home in Quesnel which will add 221 new beds and replace 67 beds from Dunrovin Park Lodge for a total of 288 beds.
- This is delivered through a Project Development Agreement (PDA) with Providence Living Society which has now been signed.
- The land transfer to Providence Living has now been completed.
- The schedule is anticipated to be:
 - Design: Summer 2025 to Fall 2026
 - Construction: Fall 2026 with move in Winter 2028

Long Term Care Facilities Quesnel

Quesnel Concept:

- Repurpose 50% of PG Design for LTC (1) component with umbilical connection to amenity “mall”(2) connecting to support/service building (3)
- “Pedestrian focused “boulevard”(4) separated by joint entry to LTC and Assisted Living buildings (5)
- (6) AL Amenities between 2 AL buildings



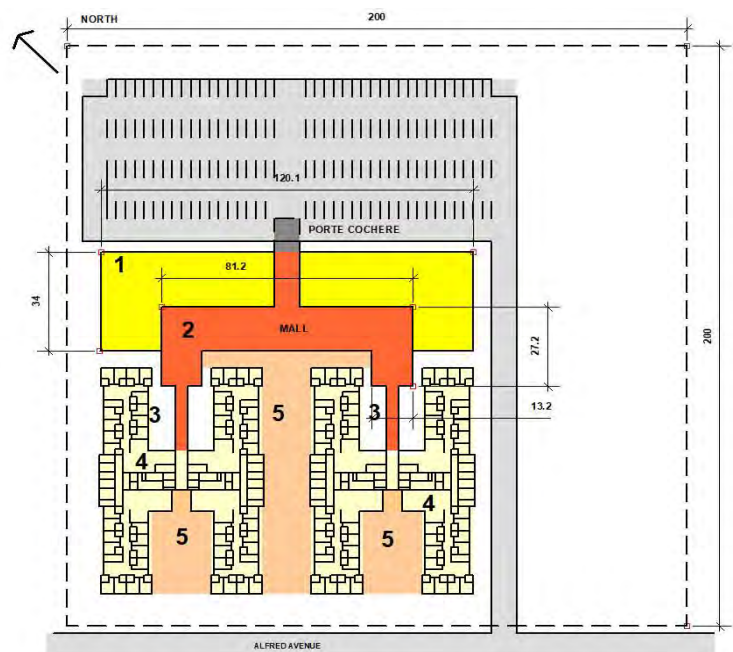
Long Term Care Facilities Smithers

- Business Plan submitted to Government on October 27, 2022.
- On August 20, 2024, the Government announced 160 new publicly funded beds to the Community of Smithers along with the replacement of 56 beds at Bulkley Valley Lodge for a total of 216 beds.
- This is delivered through a Project Development Agreement (PDA) with Providence Living Society which has now been signed.
- The land transfer to Providence Living is expected to be completed by the end of October 2026.
- The schedule is anticipated to be:
 - Design: Fall 2026 to late Winter 2028
 - Construction: Spring 2028 with move in to occur Winter 2030

Long Term Care Facilities Smithers

Smithers Concept:

- Repurpose PG Design for LTC **(4)** component with umbilical connection **(3)** to amenity “mall” **(2)** connecting to support/service building **(1)**
- Resident accessible courtyards created by form of development **(5)**



Priority Investment

Potential Project Risks:

- Certain retained risks materializing as construction commences/in progress (e.g., environmental, Archeological).
- Cost escalation on components due to global supply chain challenges.
- Availability of experienced contractors to bid on projects.
- Availability of materials, supplies and equipment.

Construction Inflation

Construction inflation is driven by several factors including, but not limited to:

Tariffs:

- Cost of goods
- Cost of delivery to construction sites

Counter Tariffs:

- Uncertainty on how this will apply for the projects

Geopolitical Situation:

- Hike in Oil prices will impact costs

Construction Inflation

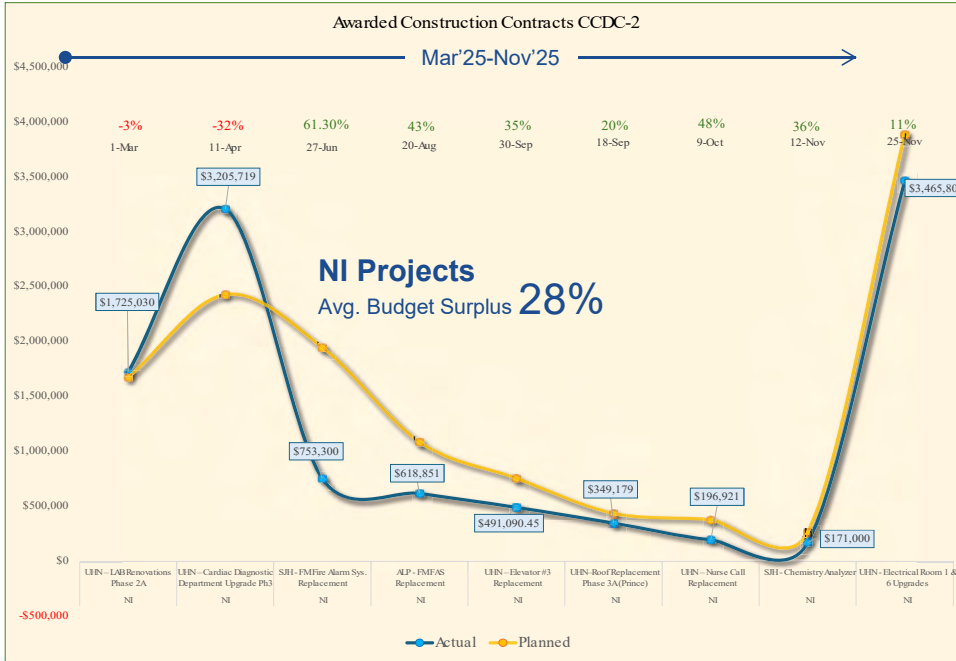
- Construction inflation is expected to continue to exceed general inflation in the near future.
- Healthcare projects will likely have higher than normal construction inflation for several reasons:
 - Specialized contractor expertise/experience needed for healthcare projects.
 - Restrictions on access to site; hospital operations are 24/7 with no downtime to allow unfettered access to site.
 - Additional precautions (ie. infection control) needed on hospital sites.
 - Plenty of opportunity for contractors outside healthcare, thereby enabling them to price healthcare projects at a premium.

Managing Construction Inflation

- Feasibility/ Pre-engineering, when necessary, on new projects.
- Finalize detailed design with design consultants with input from clinical users.
- Ensure detailed design aligns with approved scope; restrict scope creep.
- Class A estimate from qualified Quantity Surveyors (QS) on renovation projects.
- Add margins to QS Class A estimates for geography (ie. remoteness).
- Value engineering with clinical leadership where QS estimates exceeds project budget.
- Stagger project approvals for new projects until cost certainty (ie. contract award) is achieved on active projects.
- Strong project management on all projects.

Tender Submissions

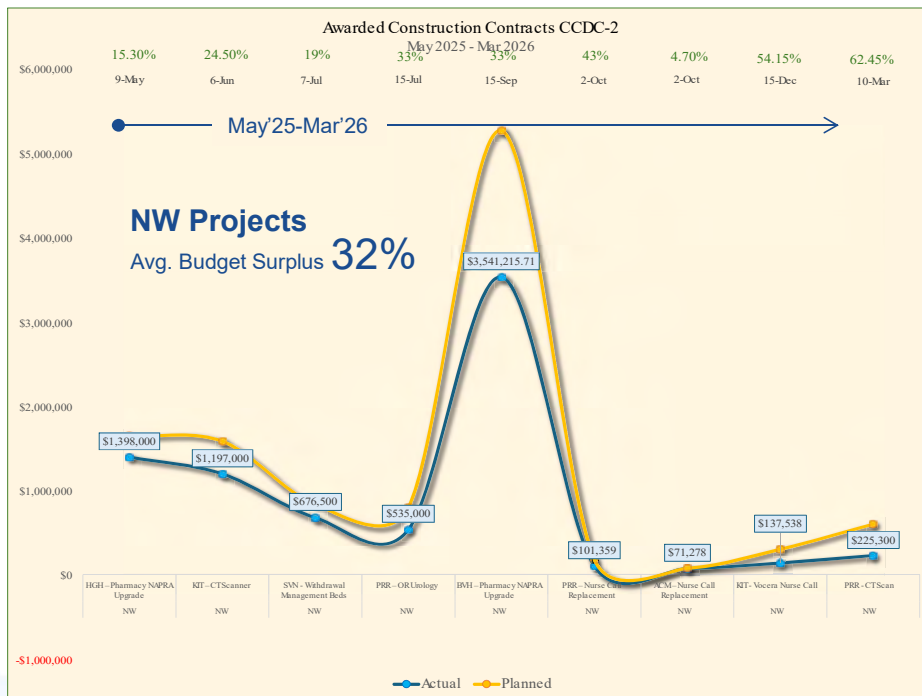
NH Tender Observations



- Softening of market has been observed in the last two quarters with received tender bids on Major Capital Projects.

Tender Submissions

NH Tender Observations



- Softening of market has been observed in the last two quarters with received tender bids on Major Capital Projects.

2025/26 Capital Plan Major Capital Projects

RHD	Community	Project	Budget	RHD Funding
NWRHD	Smithers	BVH Pharmacy Sterile Compounding Room	\$8.35m	\$1.0m
CCRHD	Quesnel	DPL FM Nurse Call Replacement	\$0.74m	\$0.29m
CCRHD	Quesnel	GRB FM Breaker Upgrade	\$0.62m	\$0.25m
NWRHD	Kitimat	KIT DDC Controls & Building Operating System	\$0.80m	\$0.26m
FFGRHD	Prince George	PGO Maternity & Pregnancy Centre	\$2.16m	\$0.86m
NWRHD	Prince Rupert	PRR NUR Seclusion Rooms Renovation	\$1.36m	\$0.55m
NWRHD	Prince Rupert	PRR Nurse Call Upgrade and Vocera	\$0.70m	\$0.28m
NWRHD	Prince Rupert	PRR OR Urology Suite	\$2.43m	\$0.72m
NWRHD	Prince Rupert	PRR Pharmacy Sterile Compounding Room	\$8.2m	\$3.24m

2025/26 Capital Plan Major Capital Projects

RHD	Community	Project	Budget	RHD Funding
SNRHD	Vanderhoof	SJH FM Fire Panel Replacement	\$2.89m	\$0.62m
NWRHD	Terrace	TVL FS Kitchen Renovation	\$3.73m	\$1.49m
FFGRHD	Prince George	UHN Cardiac Services Department Renovation	\$12.5m	\$5.0m
FFGRHD	Prince George	UHN FM Electrical Room 1 and 6 Upgrade	\$5.19m	\$2.08m
FFGRHD	Prince George	UHN FM Elevator 3 Upgrade	\$1.15m	\$0.46m
FFGRHD	Prince George	UHN Fire Alarm System Replacement	\$6.4m	\$2.56m
FFGRHD	Prince George	UHN LAB Histology Ventilation Upgrade	\$1.34m	\$0.54m
FFGRHD	Prince George	UHN LAB Renovations Phase 2B	\$5.86m	\$2.34m
FFGRHD	Prince George	UHN Pharmacy Sterile Compounding Room Upgrade	\$5.8m	\$2.28m

Major Projects

Bulkley Valley Hospital Pharmacy Sterile Compounding Room

- Project Value: \$8.35M
- North West RHD Funding: \$1M
- Project Description: Renovate the existing space next to the Pharmacy to add a hazardous compounding and ante room, Hazardous drug storage, and preparation space to meet NAPRA (National Association of Pharmacy Regulatory Authorities) Standards.
- Project Status: Project is in early construction with a 50week completion schedule. Demolition and hazardous abatement is in progress. Roof work and exterior envelope work is scheduled to begin in April.

Major Projects

Dunrovin (Quesnel) Nurse Call Replacement

- Project Value: \$0.74M
- Cariboo Chilcotin RHD Funding: \$0.29M
- Project Description: The project intends to replace the existing Nurse Call system that has reached end of life and it has had ongoing issue for the past several years (e.g. parts are now very difficult to find).
- Project Status: Design Phase Completed. Currently progressing through the Class A cost estimate. Estimated completion: Winter 2026

Major Projects

GR Baker Hospital (Quesnel) Breaker Upgrade

- Project Value: \$0.62M
- Cariboo Chilcotin RHD Funding: \$0.25M
- Project Description: To ensure reliable on-going power supply for the hospital the project aims to retrofit three circuit breakers (38 years old) into the existing switchgear. The new withdrawable breakers will be installed within the existing switchgear cells and will include all necessary custom buswork and metal fabrication.
- Project Status: In construction. Estimated completion: Spring 2026

Major Projects

Kitimat Hospital DDC Controls & Building Operating System

- Project Value: \$0.80M
- North West RHD Funding: \$0.26M
- Project Description: Replace the DDC Control system as existing system is 20+ years old and no longer supported.
- Project Status: Construction phase is just wrapping up and the new system is being programmed. Project is expected to be complete May 2026.

Major Projects

Prince George Maternity & Pregnancy Centre

- Project Value: \$2.16M
- Fraser Fort George RHD Funding: \$0.86M
- Project Description: This project is to provide a dedicated space for the Maternity & Pregnancy Program. By relocating from UHNBC to the community environment it will allow easier access for the clientele.
- Project Status: Substantial construction completion was achieved in February, with the clinic opening around April 15th.

Major Projects

Prince Rupert Seclusion Rooms Renovation

- Project Value: \$1.36M
- North West RHD Funding: \$0.55M
- Project Description: The project intends to renovate two existing designated seclusion rooms at PRRH rooms to meet provincial standards. Currently they don't meet the standard specifications as set out by the provincial Ministry of Health "Provincial Quality, Health and Safety Standards and Guidelines for Secure Room in Designated Facilities under the Mental Health Act".
- Project Status: Request for Proposal (RFP) for design is in progress

Major Projects

Acropolis Manor/Prince Rupert Hospital Nurse Call Upgrade and Vocera

- Project Value: 0.70M
- North West RHD Funding: 0.28M
- Project Description: Replacement of existing nurse call system that is over twenty years old ensuring compatibility with Vocera.
- Project Status: Nurse call installation complete. Pending IMIT Scope. Estimated completion: Summer 2026.

Major Projects

Prince Rupert OR Urology Suite

- Project Value: \$2.43M
- North West RHD Funding: \$0.72M
- Project Description: To increase surgical capacity and allow the hospital to expand urology services, reduce wait time, and have a swing room to speed up turnover time in between surgical cases.
- Project Status: Construction is complete, closing documentation being completed.

Major Projects

Prince Rupert Hospital Pharmacy Sterile Compounding Room

- Project Value: \$8.2M
- North West RHD Funding: \$3.24M
- Project Description: Renovate the existing Pharmacy sterile prep space and ante room, hazardous compounding and ante room, Hazardous drug storage, and non-sterile preparation space to meet NAPRA Standards.
- Project Status: Project is on schedule for completion in April. Along with the post pandemic inflation of construction material costs, project location and deficient items in construction and design have all been major factors in the cost escalation of this project.

Major Projects

St John Hospital (Vanderhoof) Fire Panel Replacement

- Project Value: \$2.89M
- Stuart Nechako RHD Funding: \$0.62M
- Project Description: Replacement of existing fire panel that is obsolete as several components and items in the system are non-compliant. Though temporarily fixed, the current system is in a critical state and is prone to major failure warranting security requirements for fire watch for extended period during repairs.
- Project Status: In construction. Estimated completion: Summer 2026

Major Projects

Terraceview Lodge Kitchen Renovation

- Project Value: \$3.73M
- North West RHD Funding: \$1.49M
- Project Description: The existing kitchen is undersized for the current facility population and no longer adequately supports operational needs. The limitations of the existing space highlight the need for expansion to improve operational efficiency, safety, and overall service quality. The project proposes the design of a new kitchen in the west wing of TVL to enhance kitchen operations and better support resident meal services.
- Project Status: Tender is expected to be issued by mid-April. Estimated project completion: Early 2027

Major Projects

UHNBC Cardiac Services (Diagnostics and Clinics) Department Renovations

- Project Value: \$12.5m
- Fraser Fort George RHD Funding: \$5.0m
- The project is being completed in three phases to accommodate the renovations and moves required to ensure no loss of service for each department.
 - Phase 1 (3rd floor renovation): Relocate BioMed department and conference room.
 - Phase 2 (1st Floor BioMed Renovation): Renovate the existing BioMed Space to relocate Burn, Pain and Ostomy departments.

Major Projects

UHNBC Cardiac Services (Diagnostics and Clinics) Department Renovations

- Phase 3 (1st Floor Cardiac Diagnostics): Renovate the existing Burn, Wound and Ostomy space for the interim Cardiac Diagnostic Services.

Project Status:

- Phase 1 (3rd floor renovation) – Complete.
- Phase 2 (1st Floor BioMed Renovation) – Complete.
- Phase 3 (1st Floor Cardiac Diagnostics) – In Mid phase of Construction. Rough in is 90% complete and interior walls are 70% boarded. Equipment and Furniture is in the process of procurement. Construction is scheduled to be completed in late Summer of 2026.

Major Projects

UHNBC Electrical Room 1 and 6 Upgrade

- Project Value: \$5.19M
- Fraser Fort George RHD Funding: \$2.08M
- Project Description: Electrical equipment from 1960s construction and 1980s expansion is in poor to inadequate condition with several items identified as critically inadequate. For some of this equipment there are limited or no available spare parts, with several pieces of equipment found to be obsolete and unsafe to operate. The project intends to design and upgrade equipment in both rooms as they serve critical areas in the hospital.
- Project Status: In construction. Estimated completion: Spring 2027

Major Projects

UHNBC Elevator 3 Upgrade

- Project Value: \$1.15m
- Fraser Fort George RHD Funding: \$0.46m
- Project Description: It is one of the oldest elevator in UHNBC and prone to failures due to obsolete controls and parts that need replacement. The project intends to upgrade the existing elevator systems and finishes.
- Project Status: Construction to start May 2026 as waiting for materials to arrive.

Major Projects

UHNBC Fire Alarm System Replacement

- Project Value: \$6.4M
- Fraser Fort George RHD Funding: \$2.56M
- Project Description: Design and planning for replacement of the existing fire alarm system throughout the entire facility to meet current Standards and Codes and allow for future expansion of the facility.
- Project Status: In late stages of Construction. The main system components and devices are 90% installed. Programming, Verification and bringing the new system online in stages in progress. Final demolition and reclamation of the old system is staggered with the new system “Go Live” phasing.

Major Projects

UHNBC Lab Histology Ventilation Upgrade

- Project Value: \$1.34M
- Fraser Fort George RHD Funding: \$0.54M
- Project Description: The projects intends to alleviate inadequate ventilation and exhaust within Histology that is resulting in staff exposed to higher-than-expected levels of designated substances under WorkSafeBC e.g. Formalin, ethylbenzene, and toluene while promoting exhaust redundancy.
- Project Status: In procurement. Estimated completion: Fall 2026

Major Projects

UHN Lab Renovations Phase 2B

- Project Value: \$5.86M
- Fraser Fort George RHD Funding: \$2.34M
- Project Description: The Phase 2 project is part of the of the four-phase, multi-year UHNBC Lab Master Plan.
 - Phase 2B - Renovation of the Hematology area and Specimen Logistics Receiving.
 - Project Status - Renovation and installation of Aptio work is completed, configuration and commissioning is in Progress. Estimated project completion end of April 2026.

Major Projects

UHNBC Pharmacy Sterile Compounding Room Upgrade

- Project Value: \$5.8M
- Fraser Fort George RHD Funding: \$2.28M
- Project Description: Design and planning for renovating the existing Pharmacy sterile prep space and ante room, hazardous compounding and ante room, Hazardous drug storage, and non-sterile preparation space to meet NAPRA Standards.
- Project Status: Scheduled to be complete April 2026.

2025/26 Capital Plan Major Carbon Neutral Capital Projects

RHD	Community	Project	Budget	RHD Funding
NWRHD	Smithers	BUL FM Cooling and Radiant Heating Upgrade (CNCP)	\$1.14m	\$0.30m
NWRHD	Smithers	BVH FM Cooling and Heat Recovery Upgrade (CNCP)	\$0.79m	\$0.32m
PRRHD	Dawson Creek	Rotary Manor Main Building Controls Upgrade	\$0.96m	\$0.39m
PRRHD	Dawson Creek	Rotary Manor Boiler Upgrade	\$0.97m	\$0.40m
FFGRHD	Prince George	UHN Phase 2 – Energy Efficient Preheat of DHW Storage	\$0.43m	\$0m

CNCP Projects

Bulkley Lodge Cooling and Radiant Heating Upgrade

- Project Value: \$1.14m
- North West RHD Funding: \$0.30m
- Project Description: Cooling upgrade to address significant cooling issues and more efficient slab heating. AHU 1 cooling was un-operable and AHU 5 cooling had failed.
- Project Status: In construction, waiting on equipment delivery which is estimated for the end of May 2026.

CNCP Projects

Bulkley Valley Hospital Cooling and Heat Recovery Upgrade

- Project Value: \$0.79m
- North West RHD Funding: \$0.32m
- Project Description: Fix current heat recovery, add more heat recovery, and improve cooling via heat pump make up air units.
- Project Status: In construction, about 80% complete.

CNCP Projects

Rotary Manor (Dawson Creek) Main Building Controls Upgrade

- Project Value: \$0.96M
- Peace River RHD Funding: \$0.39M
- Project Description: Upgrade the problematic and unsupported Honeywell system with a Reliable Control system, aligning it with the Tower building. This will allow better control over the mechanical systems, resulting in energy and maintenance efficiencies.
- Project Status: Tender to close April 15, 2026

CNCP Projects

Rotary Manor (Dawson Creek) Boiler Upgrade

- Project Value: \$0.97m
- Peace River RHD Funding: \$0.40m
- Project Description: Upgrade end of life boilers with high efficiency condensing boilers and upgrade air handling units with pre-heat coils with new un-tempered heating water from boiler plant.
- Project Status: Tender to close April 15, 2026

CNCP Projects

UHNBC Phase 2 – Energy Efficient Preheat of Domestic Hot Water Storage

- Project Value: \$0.43m
- Fraser Fort George RHD Funding: \$0
- Project Description: Use waste heat from the very hot electrical room and heat recovered from outdoor gas absorption heat pumps to preheat DHW. This could increase the efficiency of the DHW system by up to 125% versus 80%, thereby saving natural gas.
- Project Status: Detailed design, tender package development

2025/26 Capital Plan IMIT Projects

RHD	Community	Project	Budget	RHD Funding
Regional	All	NHR IT Cybersecurity Initiatives incl Fore Scout	\$3.32m	\$1.33m
Regional	All	NHR IT AGFA EI PACS Upgrade	\$1.74m	\$0.69m
FFGRHD	Prince George	UHN IT Network Replacement	\$2.17m	\$0.75m

IT Cybersecurity Initiatives Including Forescout



Project Objective Statement

The purpose of the Cybersecurity Program is to establish a sustainable, enterprise-wide security capability that:

- Reduces organizational risk to patient safety, clinical operations, and sensitive data.
- Aligns Northern Health with provincial and national standards, including the NIST Cybersecurity Framework (CSF), FOIPPA, and Ministry directives.
- Provides a pragmatic, phased roadmap that balances clinical continuity with measurable security maturity uplift.



Health Indicators

Rigour	●	Overall Status	●
Scope	●	Budget	●
Schedule	●	Human Resources	●

Overall Project Funding

\$3.32M

Regional RHD Funding

\$1.33M



Project Status

Accomplishments

1. Continue draft development of multi-year cybersecurity plan and roadmap to guide tactical and long-term actions.
2. Continue draft development foundational program plan documentation across all seven workstreams.

Upcoming tasks

1. Conduct alignment reviews of workstream Cyber Action Plans as they mature.
2. Conduct alignment Project Definition Documents for various workstreams as they mature.
3. Budget and resource planning at both Program and project level.

Risks:

1. Budget confirmation for the upcoming year may not align with updated program needs
2. Program delivery depends on availability of internal SMEs who are balancing competing operational and project priorities.
3. Financial year underspend gap analysis required.

Issues / Roadblocks:

1. No critical issues at present.



IT AGFA EI PACS Upgrade



Project Objective Statement

Upgrade the Northern Health Agfa EI PACS (Picture Archiving and Communication System) from version 8.1.2 to the latest supported version (8.3 or 8.4). This upgrade will mitigate operational risks associated with end-of-service-life software



Health Indicators

Rigour	●	Overall Status	●
Scope	●	Budget	●
Schedule	●	Human Resources	●

Overall Project Funding

\$1.74M

Regional RHD Funding

\$0.69M



Project Status

Project is progressing without a completed project definition.

Architecture review is in progress.

Server is racked but needs to be commissioned.

Network team is working on a prerequisite firewall migration plan.



UHNBC IT Network Replacement



Project Objective Statement

Replace the aging and unsupported Cisco LAN infrastructure (wired and wireless) at UHNBC with a modern, secure, and high-performance network that aligns with the organization's digital hospital standards. The scope includes the replacement of 97 switches, 97 DAC 1M cables, 1 DAC 3M cable, and 225 access points.



Health Indicators

Rigour	●	Overall Status	●
Scope	●	Budget	●
Schedule	●	Human Resources	●



Overall Project Funding

\$2.17M

Fraser Fort George RHD Funding

\$0.75M



Project Status

Completed

- Fiber uplinks for UHNBC network closets have been installed; the installation report has been provided to Northern Health.
- Pharmacy has been added back into scope and approval from Pharmacy has been secured.
- Infection Control/Prevention forms have been submitted/approved and UHNBC floor maps for each department have been reviewed across the entire footprint.
- Project Definition Document (PDD) submitted to Leadership for review/sign-off.
- Single-mode optics have arrived at the CNS office and are ready for deployment.
- PDU replacements completed for all closets where required.
- Target completion June 2026.

2025/26 Capital Plan Major Equipment (>\$100,000)

RHD	Community	Project	Budget	RHD Funding	Status
SNRHD	Burns Lake	BLH LAB Chemistry Analyzer Replacement	\$0.52m	\$0.21m	In Progress
NRRHD	Fort Nelson	FNH DI X-Ray Machine and Portable Replacement	\$1.53m	\$0.61m	Closing
NRRHD	Fort Nelson	FNH LAB Chemistry Analyzer Replacement	\$0.72m	\$0m	In Progress
PRRHD	Fort St John	FSH DI X-Ray Room 2 Replacement	\$1.93m	\$0.77m	Closing
PRRHD	Fort St John	FSH LND Large Piece Folder Replacement	\$0.80m	\$0.32m	In Progress
NWRHD	Kitimat	KIT DI CT Suite	\$4.7m	\$1.88m	Closing
CCRHD	Quesnel	GRB DI Ultrasound N0032897 Replacement	\$0.22m	\$0.09m	Complete
FFGRHD	Mackenzie	MCK LAB Chemistry Analyzer Replacement	TBD	TBD	In Planning
Regional	All	NHR LAB Pathology Service Enhancement	\$3.08m	\$1.23m	In Progress

2025/26 Capital Plan Major Equipment (>\$100,000)

RHD	Community	Project	Budget	RHD Funding	Status
NWRHD	Prince Rupert	PRR DI CT Scanner Replacement	\$3.38m	\$1.15m	In Progress
NWRHD	Prince Rupert	PRR OR Trauma Orthopedic Table Replacement	\$0.25m	0.10m	Closing
SNRHD	Vanderhoof	SJH LAB Chemistry Analyzer	\$1.2m	\$0.21m	In Progress
PRRHD	Tumbler Ridge	THC Automated Medication Dispensing Cabinet	\$0.21m	\$0.08m	Complete
FFGRHD	Prince George	UHN DCS Topcon Optical Coherence Tomography	\$0.21	\$0m	In Progress
FFGRHD	Prince George	UHN DI CT 64 Replacement	\$2.89m	\$1.16m	In Progress
FFGRHD	Prince George	UHN DI Ultrasound Replacement	\$0.24m	\$0.10m	In Progress
FFGRHD	Prince George	UHN DI X-Ray N0001340 Replacement	\$1.57m	\$0.63m	Closing
FFGRHD	Prince George	UHN Fluorescein Angiography Replacement	\$0.18	\$0m	In Progress

2025/26 Capital Plan Major Equipment (>\$100,000)

RHD	Community	Project	Budget	RHD Funding	Status
FFGRHD	Prince George	UHN LAB Electrophoresis System Replacement	\$0.38m	\$0.15m	In Progress
FFGRHD	Prince George	UHN LAB Morgue Racking System Replacement	\$0.11m	\$0.04m	In Progress
FFGRHD	Prince George	UHN LAB Urinalysis Replacement	\$0.13m	\$0.05m	In Progress
FFGRHD	Prince George	UHN OR Anesthesia Units Replacement x3	\$0.46m	\$0.18m	Complete
FFGRHD	Prince George	UHN OR General Surgical Towers x4 Replacement	\$0.67m	\$0.27m	Complete
FFGRHD	Prince George	UHN OR Urology Laser Replacement	\$0.20m	\$0.08m	In Progress
FFGRHD	Prince George	UHN PHA PACMED and Verifier Replacement	\$0.51m	\$0m	In Progress
FFGRHD	Valemount	VHC DI X-Ray and Portable Replacement	\$0.94m	\$0.38m	In Progress

Building Integrity Allocations

RHD	Total Allocation	RHD Portion
FFGRHD	\$250,000	\$100,000
SNRHD	\$75,000	\$30,000
CCRHD	\$108,000	\$43,000
PRRHD	\$116,000	\$46,000
NRRHD	\$50,000	\$20,000
NWRHD	\$250,000	\$100,000

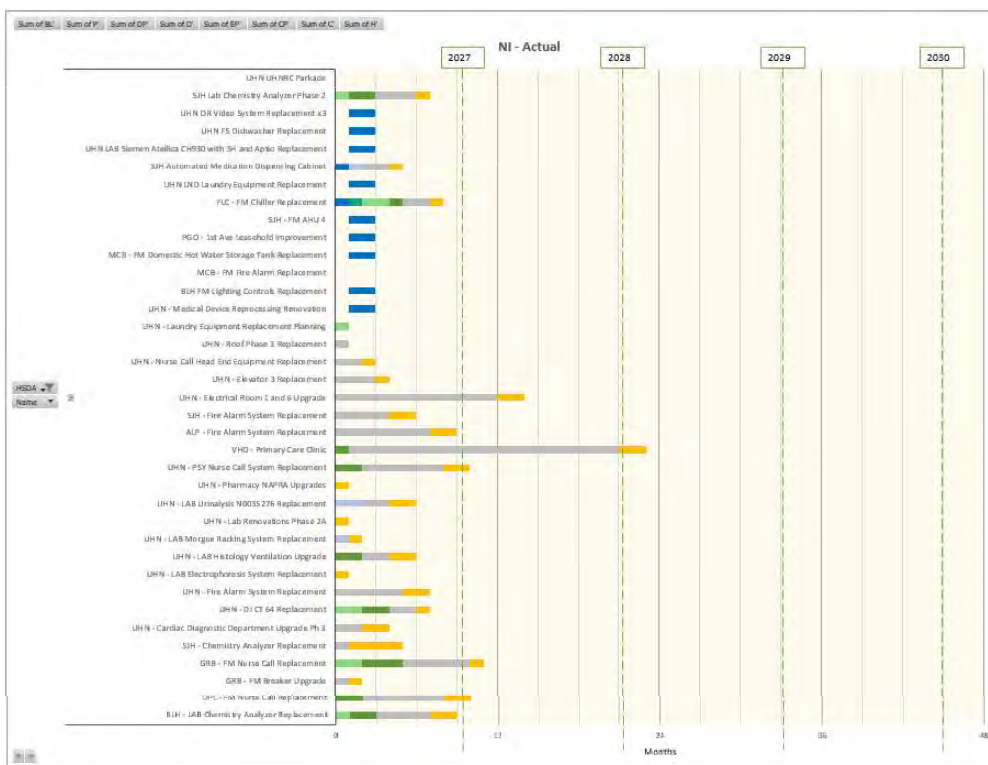
Minor Equipment Allocations

RHD	Total Allocation	RHD Portion
FFGRHD	\$2,801,000	\$1,120,400
SNRHD	\$452,000	\$180,800
CCRHD	\$512,000	\$204,800
PRRHD	\$1,519,000	\$606,800
NRRHD	\$178,000	\$71,200
NWRHD	\$2,562,000	\$1,024,800

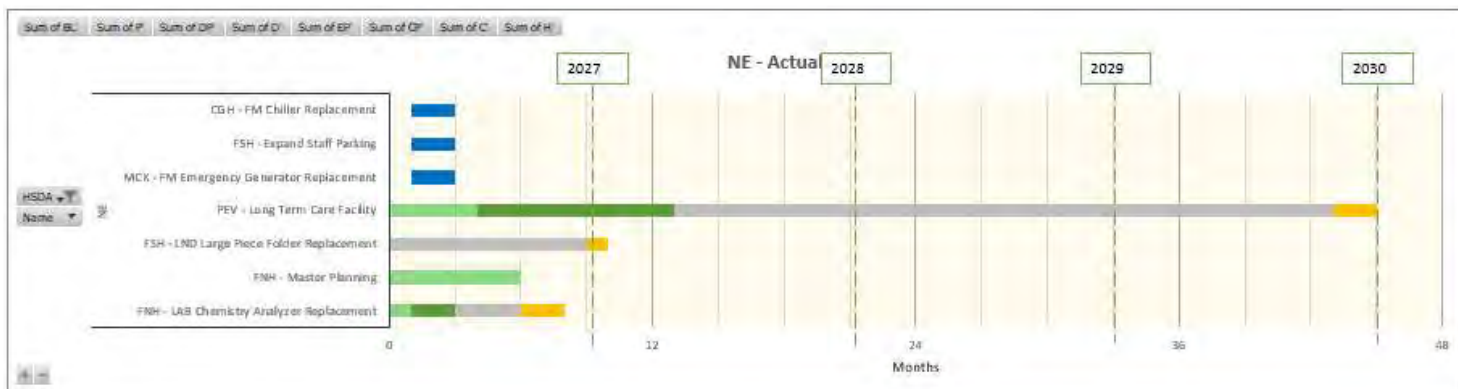
Questions?



Schedule



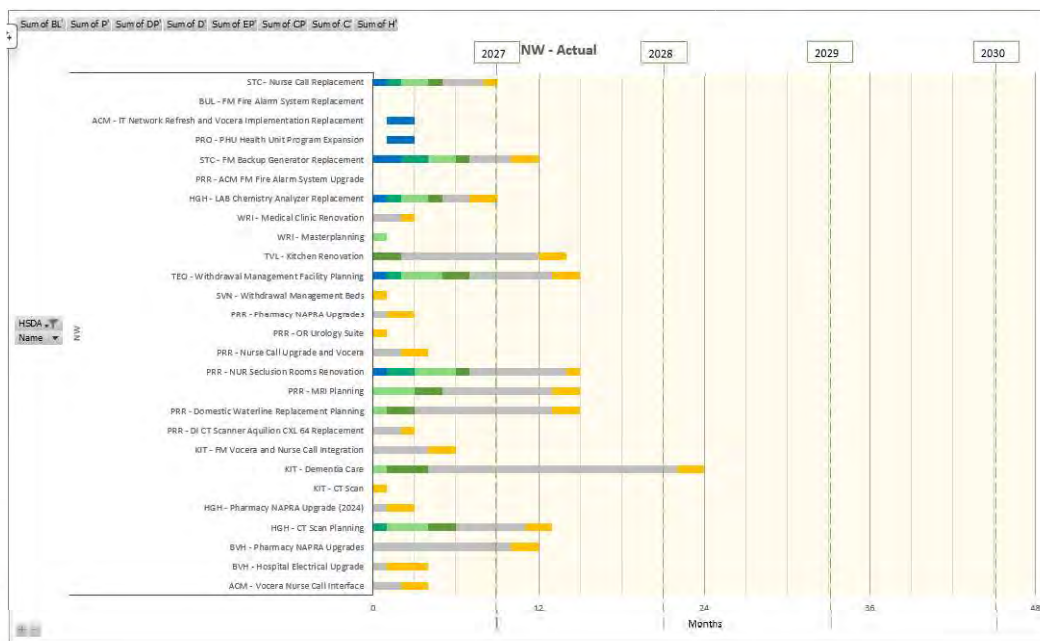
Schedule



LEGEND

- Planning
- Design Procurement
- Design
- Construction Procurement
- Construction
- Closeout
- On Hold
- Equipment Procurement

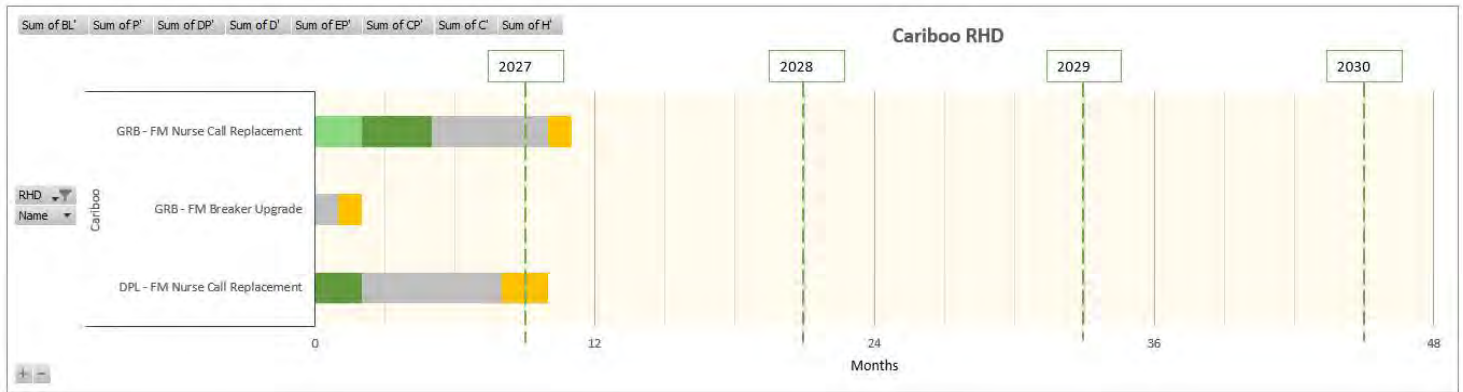
Schedule



LEGEND

- Planning
- Design Procurement
- Design
- Construction Procurement
- Construction
- Closeout
- On Hold
- Equipment Procurement

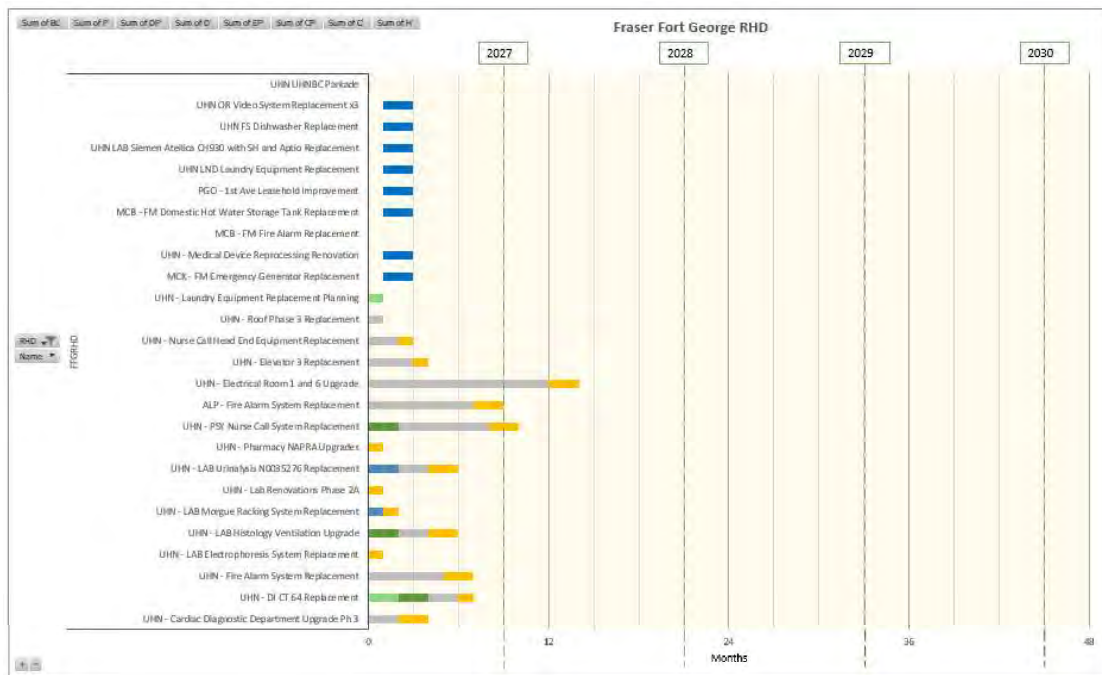
Major Projects Timeline: Cariboo Chilcotin RHD



LEGEND

- Planning
- Design Procurement
- Design
- Construction Procurement
- Construction
- Closeout
- On Hold
- Equipment Procurement

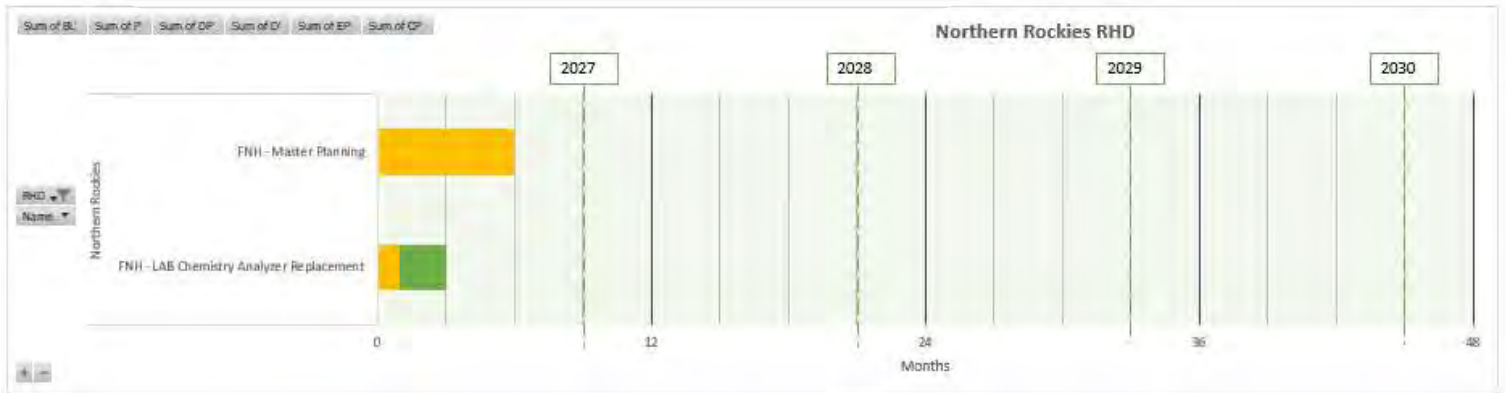
Major Projects Timeline: Fraser-Fort George RHD



LEGEND

- Planning
- Design Procurement
- Design
- Construction Procurement
- Construction
- Closeout
- On Hold
- Equipment Procurement

Major Projects Timeline: Northern Rockies RHD



Major Projects Timeline: North West RHD

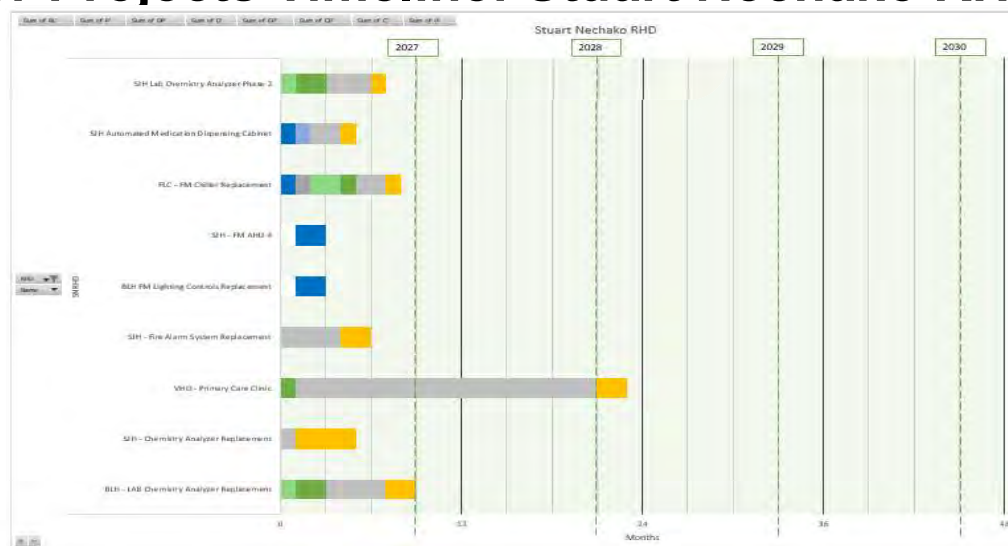


Major Projects Timeline: Peace River RHD



- LEGEND**
- Planning
 - Design Procurement
 - Design
 - Construction Procurement
 - Construction
 - Closeout
 - On Hold
 - Equipment Procurement

Major Projects Timeline: Stuart Nechako RHD



- LEGEND**
- Planning
 - Design Procurement
 - Design
 - Construction Procurement
 - Construction
 - Closeout
 - On Hold
 - Equipment Procurement