



"A WORLD OF OPPORTUNITIES WITHIN OUR REGION"

# **STATEMENT OF FINANCIAL INFORMATION**

**Regional District of  
Bulkley-Nechako  
2025**



"A WORLD OF OPPORTUNITIES WITHIN OUR REGION"

## STATEMENT OF FINANCIAL INFORMATION APPROVAL

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the Financial Information Act.

John Illes  
Chief Financial Officer  
June 12, 2026

Mark Parker  
Chair of the Board of Directors  
June 12, 2026



"A WORLD OF OPPORTUNITIES WITHIN OUR REGION"

REGIONAL DISTRICT OF BULKLEY-NECHAKO  
MANAGEMENT REPORT  
2025

The Financial Statements contained in this Statement of Financial Information under the Financial Information Act have been prepared by management in accordance with generally accepted accounting principles or stated accounting principles, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all the statements and schedules and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

These controls include:

- An organizational structure providing for effective segregation of responsibilities, delegation of authority, personal accountability and careful selection and training of personnel;
- The application of financial, accounting, information technology and administrative policies and procedures necessary for internal control over transactions, assets, and records; and
- Systematic financial review and analysis of operating results.

The Board of Directors of the Regional District is responsible for ensuring that management fulfils its responsibilities for financial reporting and internal control and exercises this responsibility through meeting with the external auditors during the annual audit process.

The external auditors, Beswick, Hildebrandt Lund, CPA, conduct an independent examination, in accordance with generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the Act. Their

examination includes a review and evaluation of the corporation's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The external auditors have full and free access to the Board of Directors.

On behalf of the Regional District of Bulkley-Nechako

A handwritten signature in black ink, appearing to read 'J. Illes', with a long horizontal flourish extending to the right.

John Illes, CPA

Chief Financial Officer

June 12, 2026

# Regional District of Bulkley-Nechako

## Statement of Financial Information

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**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**FINANCIAL STATEMENTS**

**December 31, 2025**

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**FINANCIAL STATEMENTS**

**December 31, 2025**

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"A WORLD OF OPPORTUNITIES WITHIN OUR REGION"

## Management's Responsibility for the Financial Statements

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the notes to the financial statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements. A summary of the significant accounting policies are described in Note 1 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced. The internal controls are designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements.

The Board of Directors are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control, and exercises these responsibilities through the Board. The Board reviews internal financial statements on a quarterly basis and external audited financial statements yearly. The Board also discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The external auditors, Beswick Hildebrandt Lund Chartered Professional Accountants, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the financial statements. The external auditors have full and free access to financial management of Regional District of Bulkley-Nechako and meet when required. The accompanying Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the financial statements.

On behalf of Regional District of Bulkley-Nechako

John Illes  
Chief Financial Officer

Mark Parker  
Board Chair



CHARTERED PROFESSIONAL ACCOUNTANTS

## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Regional District of Bulkley-Nechako,

### Opinion

We have audited the financial statements of Regional District of Bulkley-Nechako (the "Organization"), which comprise the statement of financial position as at December 31, 2025, and the statements of remeasurement gains and losses, operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with the Canadian Public Sector Accounting Standard.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

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#### Partners

Allison Beswick CPA, CA  
Norm Hildebrandt CPA, CA  
Robin Lund CPA, CGA

Dane Soares CPA  
Taylor Turkington CPA

Beswick Hildebrandt Lund CPA  
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### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



CHARTERED PROFESSIONAL ACCOUNTANTS

*Beswick Hildebrandt Lund*

Chartered Professional Accountants

Prince George, British Columbia

April 30, 2026

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**STATEMENT OF FINANCIAL POSITION**

**December 31, 2025**

|  | <u>2025</u>          | <u>2024</u>          |
|--|----------------------|----------------------|
| <b>FINANCIAL ASSETS</b>                                  |                      |                      |
| Cash and cash equivalents (Note 2)                       | \$ 39,441,821        | \$ 29,970,488        |
| Accounts receivable                                      | 659,233              | 907,101              |
| Grants receivable  | 229,780              | 544,636              |
| Investments (Note 3)                                     | 89                   | 89                   |
| Debt Reserve Fund - Municipal Finance Authority (Note 4) | 153,836              | 149,363              |
| Debentures recoverable from municipalities (Note 5)      | 5,636,334            | 6,180,499            |
|  | <u>46,121,093</u>    | <u>37,752,176</u>    |
| <b>LIABILITIES</b>                                       |                      |                      |
| Accounts payable and accrued liabilities (Note 6 and 10) | 2,160,779            | 1,940,394            |
| Deferred revenue (Note 7)                                | 17,366,920           | 11,812,845           |
| Asset retirement obligations (Note 12)                   | 11,190,751           | 10,778,639           |
| Debt Reserve Fund - Municipal Finance Authority (Note 4) | 153,836              | 149,363              |
| Debentures issued for municipalities (Note 5)            | 5,636,334            | 6,180,499            |
| Debentures issued for the Regional District (Note 9)     | 283,087              | 305,001              |
|  | <u>36,791,707</u>    | <u>31,166,741</u>    |
| <b>NET FINANCIAL ASSETS</b>                              | <u>9,329,386</u>     | <u>6,585,435</u>     |
| <b>NON-FINANCIAL ASSETS</b>                              |                      |                      |
| Tangible capital assets (Schedule 3)                     | 33,275,715           | 31,144,328           |
| Prepaid expenses   | 216,986              | 381,798              |
|  | <u>33,492,701</u>    | <u>31,526,126</u>    |
| <b>ACCUMULATED SURPLUS</b>                               | <u>\$ 42,822,087</u> | <u>\$ 38,111,561</u> |
| Accumulated surplus is comprised of (Note 13):           |                      |                      |
| Accumulated operating surplus                            | \$ 42,842,488        | \$ 38,107,203        |
| Accumulated remeasurement gains(losses)                  | (20,401)             | 4,358                |
|  | <u>\$ 42,822,087</u> | <u>\$ 38,111,561</u> |

**CONTINGENCIES (Note 10)**

Approved by the Board:

 Chairperson

 Chief Financial Officer

See notes to the consolidated financial statements.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**  
**STATEMENT OF REMEASUREMENT GAINS AND LOSSES**

**December 31, 2025**

|  | <b>2025</b>               | <b>2024</b>            |
|--|---------------------------|------------------------|
| <b>ACCUMULATED REMEASUREMENT GAINS (LOSSES)</b>      |                           |                        |
| <b>AT BEGINNING OF YEAR</b>                          | <b>\$ 4,358</b>           | <b>\$ -</b>            |
| Unrealized gains (losses) attributable to:           |                           |                        |
| Portfolio investments                                | <b>(24,759)</b>           | 4,358                  |
| Amounts reclassified to the statement of operations: |                           |                        |
| Portfolio investments                                | <u>-</u>                  | <u>-</u>               |
| Net remeasurement gains (losses) for the year        | <u><b>(24,759)</b></u>    | <u>4,358</u>           |
| <b>ACCUMULATED REMEASUREMENT GAINS (LOSSES)</b>      |                           |                        |
| <b>AT END OF YEAR</b>                                | <u><b>\$ (20,401)</b></u> | <u><b>\$ 4,358</b></u> |

See notes to the financial statements

REGIONAL DISTRICT OF BULKLEY-NECHAKO

STATEMENT OF OPERATIONS

For the year ended December 31, 2025

|  | 2025                       |                      | 2024                 |
|--|----------------------------|----------------------|----------------------|
|  | <u>Budget</u><br>(Note 14) | <u>Actual</u>        | <u>Actual</u>        |
| <b>REVENUE (Schedule 4)</b>  |                            |                      |                      |
| Property tax requisition   |                            |                      |                      |
| Electoral area   | \$ 10,556,631              | \$ 10,552,882        | \$ 9,948,802         |
| Municipal  | 4,749,246                  | 4,749,382            | 4,485,262            |
|  | <u>15,305,877</u>          | <u>15,302,264</u>    | <u>14,434,064</u>    |
| Grants-in-lieu of taxes  | 1,271,354                  | 1,447,214            | 1,342,810            |
| Federal grants - conditional   | 1,933,000                  | 2,398,818            | 685,957              |
| Fees and permits   | 1,476,698                  | 3,257,487            | 2,163,622            |
| Municipal debt payments  | 739,800                    | 688,019              | 713,991              |
| Provincial grants - northern capital                                       | 941,000                    | 636,786              | 423,654              |
| Provincial grants - NWRS   | 3,010,000                  | 1,639,684            | 759,016              |
| Provincial grants - unconditional  | 490,000                    | 236,642              | 233,011              |
| Other grants - conditional   | 768,061                    | 453,364              | 600,902              |
| Emergency expenditure recoveries   | 250,000                    | 45,110               | 113,116              |
| Interest   | -                          | 664,916              | 659,459              |
| Municipal cost sharing   | 243,819                    | 248,945              | 654,175              |
| Sundry   | 310,274                    | 154,086              | 543,989              |
| Administration recoveries  | 16,621                     | 27,444               | 24,562               |
| Donations  | -                          | 56,333               | 11,250               |
| Debt sinking fund actuarial earnings                                       | 9,417                      | 7,449                | 10,086               |
| Community forest   | -                          | -                    | 89,600               |
|  | <u>26,765,921</u>          | <u>27,264,561</u>    | <u>23,463,264</u>    |
| <b>EXPENSES (Schedule 1) ( Schedule 4)</b>                                 |                            |                      |                      |
| Environmental services   | 7,151,260                  | 7,255,774            | 6,678,036            |
| Government - general, rural and local commission                           | 6,095,508                  | 5,307,416            | 4,127,477            |
| Recreation and culture   | 4,381,398                  | 4,005,102            | 3,794,808            |
| Fire protection and emergency response                                     | 3,095,598                  | 3,042,210            | 2,945,813            |
| Building inspection, building numbering, planning and development services | 1,340,701                  | 1,303,491            | 1,314,325            |
| Economic development   | 530,835                    | 185,700              | 456,493              |
| Municipal debt payments  | 739,800                    | 688,019              | 713,991              |
| Street lighting and transportation   | 367,944                    | 518,226              | 467,148              |
| Sewer and water  | 198,222                    | 223,338              | 193,871              |
|  | <u>23,901,266</u>          | <u>22,529,276</u>    | <u>20,691,962</u>    |
| <b>ANNUAL SURPLUS</b>  | 2,864,655                  | 4,735,285            | 2,771,302            |
| <b>ACCUMULATED SURPLUS - BEGINNING OF YEAR</b>                             | <u>38,107,203</u>          | <u>38,107,203</u>    | <u>35,335,901</u>    |
| <b>ACCUMULATED SURPLUS - END OF YEAR (Note 13)</b>                         | <u>\$ 40,971,858</u>       | <u>\$ 42,842,488</u> | <u>\$ 38,107,203</u> |

See notes to the consolidated financial statements.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**  
**STATEMENT OF CHANGES IN NET FINANCIAL ASSETS**

For the year ended December 31, 2025

|  | 2025                       |                     | 2024                |
|--|----------------------------|---------------------|---------------------|
|  | <u>Budget</u><br>(Note 14) | <u>Actual</u>       | <u>Actual</u>       |
| <b>ANNUAL SURPLUS</b>                                    | \$ 2,864,655               | \$ 4,735,285        | \$ 2,771,302        |
| Acquisition of tangible capital assets                   | (5,996,000)                | (4,231,848)         | (2,922,019)         |
| (Gain) loss on sale of tangible capital assets           | -                          | 39,869              | (19,903)            |
| Proceeds on sale of tangible capital assets              | -                          | 16,000              | 65,048              |
| Amortization of tangible capital assets                  | -                          | 2,044,592           | 1,988,380           |
|  | (3,131,345)                | 2,603,898           | 1,882,808           |
| Net use of (addition to)<br>prepaid expenses             | -                          | 164,812             | (301,718)           |
| Net remeasurement gains and losses                       | -                          | (24,759)            | 4,358               |
| <b>CHANGE IN NET FINANCIAL ASSETS</b>                    | (3,131,345)                | 2,743,951           | 1,585,448           |
| <b>NET FINANCIAL ASSETS AT BEGINNING<br/>OF THE YEAR</b> | 6,585,435                  | 6,585,435           | 4,999,987           |
| <b>NET FINANCIAL ASSETS AT<br/>END OF THE YEAR</b>       | <u>\$ 3,454,090</u>        | <u>\$ 9,329,386</u> | <u>\$ 6,585,435</u> |

See notes to the consolidated financial statements.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**STATEMENT OF CASH FLOWS**

For the year ended December 31, 2025

|   | <u>2025</u>          | <u>2024</u>          |
|---|----------------------|----------------------|
| <b>OPERATING ACTIVITIES</b>                         |                      |                      |
| Annual surplus                                      | \$ 4,735,285         | \$ 2,771,302         |
| Add: Non-cash items                                 |                      |                      |
| Debt sinking fund actuarial earnings                | (7,449)              | (10,086)             |
| Change in unrealized value of financial instruments | (24,759)             | 4,358                |
| Amortization of tangible capital assets             | 2,044,592            | 1,988,380            |
| Loss (gain) on sale of tangible capital assets      | 39,869               | (19,903)             |
|   | <u>6,787,538</u>     | <u>4,734,051</u>     |
| Changes in non-cash working capital:                |                      |                      |
| Accounts receivable                                 | 247,868              | (189,109)            |
| Grants receivable                                   | 314,856              | (16,054)             |
| Accounts payable and accrued liabilities            | 220,385              | 112,582              |
| Deferred revenue                                    | 5,554,075            | 2,986,207            |
| Asset retirement obligations                        | 412,112              | 396,010              |
| Prepaid expenses                                    | 164,812              | (301,718)            |
|   | <u>13,701,646</u>    | <u>7,721,969</u>     |
| <b>FINANCING ACTIVITIES</b>                         |                      |                      |
| Debt repayments                                     | <u>(14,465)</u>      | <u>(11,112)</u>      |
|   | <u>(14,465)</u>      | <u>(11,112)</u>      |
| <b>CAPITAL ACTIVITIES</b>                           |                      |                      |
| Purchase of tangible capital assets                 | (4,231,848)          | (2,922,019)          |
| Proceeds on disposal of tangible capital assets     | 16,000               | 65,048               |
|   | <u>(4,215,848)</u>   | <u>(2,856,971)</u>   |
| <b>INCREASE DURING THE YEAR</b>                     | <b>9,471,333</b>     | <b>4,853,886</b>     |
| <b>CASH AT BEGINNING OF THE YEAR</b>                | <u>29,970,488</u>    | <u>25,116,602</u>    |
| <b>CASH AT END OF THE YEAR</b>                      | <u>\$ 39,441,821</u> | <u>\$ 29,970,488</u> |

See notes to the consolidated financial statements.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended December 31, 2025**

The Regional District of Bulkley-Nechako ("the Regional District") was incorporated as a Regional District on February 1, 1966 under the Municipal Act (replaced by the Local Government Act) of British Columbia. The Regional District provides a political and administrative framework for region-wide, inter-municipal and sub-regional services and acts as the local government for electoral areas.

**1. SIGNIFICANT ACCOUNTING POLICIES**

Basis of accounting

These financial statements have been prepared in accordance with Canadian public sector accounting standards (PSAS).

Funds and reserves

Certain amounts, as approved by the Board of Directors, through a bylaw, are set aside in accumulated surplus for future operating and capital purposes. Transfers to/from funds and reserves are an adjustment to the respective fund when approved.

Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development improvement or betterment of the asset. Costs include overhead directly attributable to construction and development but exclude interest costs directly attributable to the acquisition or construction of the asset.

Contributed tangible capital assets are recorded into revenues at their fair market value on the date of donation, except in circumstances where there are stipulations on their use or where fair value cannot be reasonably determined, in which case they are recognized at a nominal value.

The cost, less residual value, of the tangible capital assets, excluding land, is amortized on a straight-line basis over the estimated useful life of the asset.

|                         |             |
|-------------------------|-------------|
| Buildings               | 40-50 years |
| Water and waste systems | 50 years    |
| Heavy vehicles          | 10-20 years |
| Passenger vehicles      | 6-10 years  |
| Other equipment         | 5-20 years  |

Tangible capital assets are written down when conditions indicate that they no longer contribute to the Regional District's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the statement of operations.

Assets under construction are not amortized until the asset is available for productive use.

REGIONAL DISTRICT OF BULKLEY-NECHAKO

NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES, continued

Revenue recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis.

Tax revenue from local government requisitions are recognized in the year levied, provided that the effective date of tax has passed and the related bylaws have been approved by the Board of Directors.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor and are recognized as revenue when used for the specific purpose. Restricted contributions that must be maintained in perpetuity are recorded as revenue when received or receivable and are presented as non-financial assets in the statement of financial position.

Grants received from the Federal Gas Tax Agreement and Northern Capital Planning Grant Agreement are each contributed to a designated reserve and recorded as revenue in the year amounts are expended on qualifying projects.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

Asset Retirement Obligations

An asset retirement obligation is a legal obligation associated with the retirement of a tangible capital asset that the Regional District will be required to settle. The Regional District recognizes asset retirement obligations when there is a legal obligation to incur retirement costs in relation to a tangible capital asset, the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made.

Asset retirement obligations are initially measured at the best estimate of the amount required to retire a tangible capital asset at the financial statement date. The estimate of a liability includes costs directly attributable to asset retirement activities.

Asset retirement obligations are recorded as liabilities with a corresponding increase to the carrying amount of the related tangible capital asset. Subsequently, the asset retirement costs are allocated to expenses over the useful life of the tangible capital asset. The obligation is adjusted to reflect period-to-period changes in the liability resulting from the passage of time and for revisions to either the timing or the amount of the original estimate of the undiscounted cash flows or the discount rate.

REGIONAL DISTRICT OF BULKLEY-NECHAKO

NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES, continued

Measurement uncertainty

The preparation of the financial statements in accordance with Canadian PSAS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amount of revenues and expenses during the year. These estimates and assumptions are based on management's judgement and the best information available at the time of preparation and may differ significantly from actual results. Estimates are reviewed periodically or as new information becomes available, by management, and as adjustments become necessary, they are reported in earnings in the period in which they become known. Significant estimates include the determination of the useful life of tangible capital assets, valuation of the landfill closure and post-closure obligation, and provisions for contingencies.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

Financial instruments

*Measurement of financial instruments*

The Regional District initially measures its financial assets and financial liabilities at fair value. The Regional District subsequently measures all its financial assets and financial liabilities at cost.

Financial assets measured at cost include cash and cash equivalents, accounts receivable, cash deposits included in the debt reserve fund – Municipal Finance Authority, investments, and debentures recoverable from municipalities.

Financial liabilities measured at cost include accounts payable and accrued liabilities, debentures issued for municipalities, debentures issued for the Regional District, and financial liabilities included in the debt reserve fund –Municipal Finance Authority.

*Impairment*

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of write-down is recognized in net income. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in net income.

*Transaction costs*

The Regional District recognizes its transaction costs in net income in the period incurred. However, the carrying amount of the financial instruments that will not be subsequently measured at fair value is reflected in the transaction costs that are directly attributable to their origination, issuance or assumption.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended December 31, 2025**

**1. SIGNIFICANT ACCOUNTING POLICIES, continued**

Investments

Investments are reported at cost or amortized cost, less any write-downs associated with a loss in value that is other than a temporary decline.

Standards applicable for fiscal years beginning on or after April 1, 2026

PS 1202 Financial Statement Presentation replaces and builds upon PS 1201 Financial Statement Presentation. The key changes are a significantly restructured Statement of Financial Position, a new Statement of Net Financial Assets (Net Financial Liabilities), removal of the existing Statement of Change in Net Financial Assets, a new Statement of Changes in Net Assets (Net Liabilities), a restructured Statement of Cash Flows, and new budget requirements.

**2. CASH AND CASH EQUIVALENTS**

|                                    | <u>2025</u>          | <u>2024</u>          |
|------------------------------------|----------------------|----------------------|
| Bank accounts                      | \$ 4,616,290         | \$ 6,335,303         |
| Petty cash                         | 50                   | 50                   |
| Guaranteed investment certificates | <u>34,825,481</u>    | <u>23,635,135</u>    |
|                                    | <u>\$ 39,441,821</u> | <u>\$ 29,970,488</u> |

Cash and cash equivalents consist of unrestricted cash and fixed income guaranteed investment certificates, which have a maturity of one year or less, and are carried at market value which approximates cost. For the year ended December 31, 2025, the guaranteed investment certificate interest rates ranged between 3.6% to 5.45% (2024 – ranged between 3.9% to 6.15%).

**3. INVESTMENTS**

The Regional District has a 9% interest in the Chinook Comfor Limited Partnership and Chinook Comfor Ltd.

**4. DEBT RESERVE FUND – MUNICIPAL FINANCE AUTHORITY**

The Regional District issues debt instruments through the Municipal Finance Authority of British Columbia ("MFA"), and as a condition of borrowing, one percent of the debenture proceeds is withheld as a debt reserve fund. The Regional District also executes demand notes in connection with each debenture whereby the Regional District could be required to pay certain amounts to MFA in excess of the debt borrowed. The demand notes are contingent in nature, and it is unlikely that they will be called; therefore, a liability has not been reported in the financial statements (see note 10).

The Regional District reports the debt reserve fund balances for both debts issued on its behalf, and on behalf of member municipalities, as a financial asset. Because all debt reserve fund refunds received on behalf of Municipal borrowing are repayable to those Municipalities, the Municipal portion of the Debt Reserve Fund balances are also reported as a financial liability.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended December 31, 2025**

**5. DEBT RECOVERABLE FROM MUNICIPALITIES**

When a member Municipality within the Regional District wishes to issue debenture debt through the Municipal Finance Authority of British Columbia ("MFA"), the borrowing is done through the Regional District. The Regional District is therefore responsible for repayment of the debt to MFA. When payments (interest and sinking fund or principal) are made on this debt, the Regional District pays MFA and is in turn reimbursed by the Municipality.

The Regional District therefore reports the net outstanding debt borrowed on behalf of Municipalities as both a financial liability and a financial asset.

| Service borrowing<br>was incurred for: | Originally<br>Borrowed |                      | Year of<br>Maturity | Current<br>Rate of<br>Interest | Net Debt<br>Outstanding |                     |
|--|------------------------|----------------------|---------------------|--------------------------------|-------------------------|---------------------|
|  | Year                   | Amount               |                     |                                | 2025                    | 2024                |
| Vanderhoof Issue 145                   | 2018                   | 1,000,000            | 2038                | 3.15%                          | 714,836                 | 759,274             |
| Smithers Issue 142                     | 2017                   | 3,000,000            | 2037                | 3.15%                          | 2,007,196               | 2,144,508           |
| Vanderhoof Issue 142                   | 2017                   | 2,000,000            | 2037                | 3.15%                          | 1,338,131               | 1,429,672           |
| Smithers Issue 127                     | 2013                   | 650,000              | 2034                | 4.52%                          | 354,862                 | 387,929             |
| Fort St. James Issue 124               | 2013                   | 304,879              | 2033                | 4.52%                          | 150,393                 | 166,446             |
| Smithers Issue 124                     | 2012                   | 147,639              | 2033                | 4.52%                          | 72,828                  | 80,602              |
| Fort St. James Issue 124               | 2013                   | 121,952              | 2028                | 4.52%                          | 30,299                  | 39,724              |
| Smithers Issue 116                     | 2011                   | 800,000              | 2026                | 1.47%                          | 68,546                  | 134,774             |
| Houston Issue 99                       | 2006                   | 2,407,125            | 2032                | 1.53%                          | 807,734                 | 924,825             |
| Granisle 149                           | 2019                   | 210,000              | 2029                | 2.24%                          | 91,509                  | 112,745             |
|  |                        | <u>\$ 10,641,595</u> |                     |                                | <u>\$ 5,636,334</u>     | <u>\$ 6,180,499</u> |

Scheduled debt repayments may be suspended in the event of excess sinking fund earnings within the MFA.

Principal paid during 2025 was \$389,434 (2024 - \$402,489). Interest paid during 2025 was \$297,639 (2024 - \$300,799).

The MFA performs a rate reset on long-term loans each 5-year period beginning after the first 10-year term; therefore, interest rates on long-term debt are subject to change.

Actuarial earnings received during 2025 were \$154,731 (2024 - \$161,443). Future principal payments, including sinking fund additions, on existing debt are as follows:

|            |                     |
|------------|---------------------|
| 2026       | \$ 562,324          |
| 2027       | 510,152             |
| 2028       | 527,079             |
| 2029       | 533,761             |
| 2030       | 526,852             |
| Thereafter | <u>2,976,166</u>    |
|            | <u>\$ 5,636,334</u> |

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended December 31, 2025**

**6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

|                              | <u>2025</u>         | <u>2024</u>         |
|------------------------------|---------------------|---------------------|
| Trade payables               | \$ 886,578          | \$ 880,278          |
| Vacation accrual             | 285,552             | 279,803             |
| Sick leave accrual (Note 10) | 592,985             | 444,588             |
| Retirement accrual (Note 10) | 395,664             | 335,725             |
|                              | <u>\$ 2,160,779</u> | <u>\$ 1,940,394</u> |

**7. DEFERRED REVENUE**

|  | <u>2025</u>          | <u>2024</u>          |
|--|----------------------|----------------------|
| Government transfers - Northern Capital Planning Grant | \$ 1,089,402         | \$ 1,673,993         |
| Government transfers - Federal Gas Tax Reserve         | 6,057,713            | 7,281,574            |
| Government transfers - NWRS                            | 9,486,204            | 2,160,330            |
| Government transfers - Climate Action                  | 310,191              | 348,952              |
| Government transfers - Provincial                      | 370,927              | 233,378              |
| Other  | 52,483               | 114,618              |
|  | <u>\$ 17,366,920</u> | <u>\$ 11,812,845</u> |

Government transfers – Federal Gas Tax Reserve

Gas Tax funding is provided by the Government of Canada. The use of the funding is established by funding agreement between the Regional District and the Union of British Columbia Municipalities. Gas Tax funding may be used towards qualifying expenditures as specified in the funding agreement. The Regional District maintains the amounts in a statutory reserve.

|                                   | <u>2025</u>         | <u>2024</u>         |
|-----------------------------------|---------------------|---------------------|
| Opening balance                   | \$ 7,281,574        | \$ 6,679,642        |
| Add: Amounts received in the year | 923,045             | 923,045             |
| Interest earned                   | 251,911             | 364,844             |
|                                   | <u>1,174,956</u>    | <u>1,287,889</u>    |
| Less: Amounts spent in the year   | <u>(2,398,817)</u>  | <u>(685,957)</u>    |
| Closing balance                   | <u>\$ 6,057,713</u> | <u>\$ 7,281,574</u> |

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended December 31, 2025**

**7. DEFERRED REVENUE, continued**

Government transfers – Northern Capital Planning Grant

Northern Capital and Planning funding is provided by the Province of British Columbia. The Northern Capital and Planning funding may be used towards infrastructure and eligible projects include engineering, infrastructure planning, pipes, wells, treatment facilities, building, roads, machinery, equipment, vehicles, and other associated capital that are owned and controlled by the Regional District. This can also include the cost of land associated with developing the above capital investment.

|                                   | <u>2025</u>         | <u>2024</u>         |
|-----------------------------------|---------------------|---------------------|
| Opening balance                   | \$ 1,673,993        | \$ 2,005,885        |
| Add: Amounts received in the year | -                   | -                   |
| Interest earned                   | <u>52,195</u>       | <u>91,762</u>       |
|                                   | <u>52,195</u>       | <u>91,762</u>       |
| Less: Amounts spent in the year   | <u>(636,786)</u>    | <u>(423,654)</u>    |
| Closing balance                   | <u>\$ 1,089,402</u> | <u>\$ 1,673,993</u> |

The Northern Capital Planning Grant is broken into the following reserves:

| <u>Reserve</u>                        | <u>Initial Allocation</u> | <u>Planning Expenses</u> | <u>Capital Expenses</u> | <u>Total Interest</u> | <u>December 31, 2025 Balance</u> |
|---------------------------------------|---------------------------|--------------------------|-------------------------|-----------------------|----------------------------------|
| General Administration                | \$ 1,019,248              | \$ 397,003               | \$ 268,315              | \$ 105,978            | \$ 459,908                       |
| Clucluz Lake Fire Service             | 623,068                   | 31,008                   | 603,148                 | 11,088                | -                                |
| Protective Services                   | 1,375,000                 | 186,927                  | 1,283,140               | 95,067                | -                                |
| Glacier Gulch Water Diversion         | 30,000                    | -                        | 21,006                  | 6,111                 | <b>15,105</b>                    |
| Round Lake Fires Service              | 10,000                    | -                        | 11,154                  | 1,154                 | -                                |
| Luck Bay Fire Service                 | 60,000                    | -                        | 62,357                  | 2,357                 | -                                |
| Fort Fraser Fire                      | 186,595                   | -                        | 191,237                 | 4,642                 | -                                |
| Economic Development                  | 185,273                   | -                        | -                       | 41,693                | <b>226,966</b>                   |
| Regional Parks and Trails             | 1,055,345                 | 58,164                   | 705,151                 | 95,393                | <b>387,423</b>                   |
| Environmental Service                 | 2,394,843                 | -                        | 2,489,075               | 94,232                | -                                |
| Fort Fraser Water and Sewer Utilities | 425,628                   | -                        | 447,234                 | 21,606                | -                                |
|                                       | <u>\$ 7,365,000</u>       | <u>\$ 673,102</u>        | <u>\$ 6,081,817</u>     | <u>\$ 479,321</u>     | <u>\$ 1,089,402</u>              |

**8. CREDIT FACILITY**

The Regional District has available on an authorized operating line of credit to a maximum of \$400,000. This facility bears interest at prime rate of 4.45% (December 31, 2024 – 5.45%) and is secured by the current borrowing resolution. The facility remained unused at year end.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

For the year ended December 31, 2025

**9. DEBENTURES ISSUED FOR THE REGIONAL DISTRICT**

The Regional District issues debt instruments through the Municipal Finance Authority of British Columbia ("MFA"), pursuant to security issuing bylaws, under authority of the Community Charter, to finance certain capital expenditures. The debt is issued on a sinking fund basis, whereby MFA invests the Regional District's principal payments so that the payments plus investment income, will equal the original outstanding debt amount at the end of the repayment period. Actuarial earnings on debt represent the repayment and/or forgiveness of debt by the MFA using surplus investment income generated by the principal payments. Gross amount of debt and the repayment and actuarial earnings to retire the debt are as follows:

| Service borrowing<br>was incurred for: | Originally<br>Borrowed |                   | Year of<br>Maturity | Current<br>Rate of<br>Interest | Repayment<br>& Actuarial<br>Earnings | 2025<br>Principal<br>Repayment | Net Debt<br>Outstanding |                   |
|--|------------------------|-------------------|---------------------|--------------------------------|--------------------------------------|--------------------------------|-------------------------|-------------------|
|  | Year                   | Amount            |                     |                                |                                      |                                | 2025                    | 2024              |
| Round Lake Fire Protection             | 2017                   | \$ 14,909         | 2037                | 3.15%                          | \$ 4,379                             | \$ 555                         | \$ 9,975                | \$ 10,657         |
| Luck Bay Fire Protection               | 2006                   | 125,000           | 2026                | 1.53%                          | 111,959                              | 4,198                          | 8,843                   | 17,347            |
| Topley Rural Fire Protection           | 2016                   | 366,348           | 2041                | 2.10%                          | 92,031                               | 10,048                         | 264,269                 | 276,997           |
|  |                        | <u>\$ 506,257</u> |                     |                                | <u>\$ 208,369</u>                    | <u>\$ 14,801</u>               | <u>\$ 283,087</u>       | <u>\$ 305,001</u> |

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended December 31, 2025**

**9. DEBENTURES ISSUED FOR THE REGIONAL DISTRICT, continued**

Scheduled debt repayments may be suspended in the event of excess sinking fund earnings within the MFA.

Principal paid during 2025 was \$14,801 (2024 - \$14,801). Interest paid during 2025 was \$10,075 (2024 - \$10,075).

The MFA performs a rate reset on long-term loans each 5-year period beginning after the first 10-year term; therefore, interest rates on long-term debt are subject to change.

Actuarial earnings received during 2025 were \$7,114 (2024 - \$6,396). Future principal payments, including sinking fund additions, on existing debt are as follows:

|            |            |
|------------|------------|
| 2026       | 273,814    |
| 2027       | 724        |
| 2028       | 746        |
| 2029       | 768        |
| 2030       | 791        |
| Thereafter | 6,244      |
|            | \$ 283,087 |

**10. CONTINGENCIES**

Municipal Finance Authority Demand Notes

The Regional District is contingently liable to the Municipal Finance Authority of British Columbia ("MFA") in excess of the amounts borrowed under the terms of demand notes issued to MFA.

Member municipalities have signed offsetting demand notes to the Regional District for borrowing made on their behalf. The amounts are as follows:

|  | <b>2025</b> | <b>2024</b> |
|--|-------------|-------------|
| Demand Notes Outstanding:                    |             |             |
| Borrowing on behalf of member municipalities | \$ 271,453  | \$ 271,453  |
| Borrowing for Regional District purposes     | 9,331       | 9,331       |
|  | \$ 280,784  | \$ 280,784  |

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended December 31, 2025**

**10. CONTINGENCIES, continued**

Employee Sick Leave

The Regional District is contingently liable to pay its employees' sick leave. The total maximum value of the accumulated sick time is \$878,499 at December 31, 2025 (2024 - \$792,026). As at year end an amount of \$592,985 (2024 - \$444,588) has been recognized as a liability, representing the estimated future usage of accumulated sick days.

Employee Retiring Allowance

The Regional District is contingently liable to pay employees one week's salary for every year of employment to a maximum of 13 weeks upon normal retirement from the Regional District. The total value of this retiring allowance is \$596,855 at December 31, 2025 (2024 - \$554,187). As at year end an amount of \$395,664 (2024 - \$335,725) has been accrued as an estimate of the liability.

**11. MUNICIPAL PENSION PLAN**

The Regional District and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2024, the plan has about 273,000 active members and approximately 133,000 retired members. Active members include approximately 47,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2024, indicated a \$2,675 million funding surplus for basic pension benefits on a going concern basis.

The Regional District paid \$461,425 (2024 - \$419,966) for employer contributions to the plan in fiscal 2025.

The next valuation will be as at December 31, 2027.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended December 31, 2025**

**12. ASSET RETIREMENT OBLIGATION**

The Regional District owns and operates the following assets that have asset retirement obligations associated with them:

Landfill Obligation

The Ministry of Environment and Climate Change Strategy (MoECCS) Landfill Criteria for Municipal Solid Waste outlines regulations for the closure and care of both active and inactive landfill sites. These requirements encompass activities such as final covering and landscaping, leachate treatment and monitoring, groundwater and surface water monitoring, gas monitoring and recovery, and ongoing maintenance of various control and drainage systems. Estimated liabilities for closure and post-closure care are based on assumptions and information available to management, covering a period ranging from 100 – 200 years depending on the capacity of the landfill. Future events may alter these estimates, leading to adjustments in recognized liabilities as changes in estimates occur.

Estimated total expenses represent the sum of the discounted future cash flows for closure and post-closure monitoring activities using an assumed rate of 5.0% (2024 – 5.0%) for inflation and a discount factor of 5.0% (2024 – 5.0%) for most obligations except for a 3% discount factor for long term obligations for the three active landfills to reflect a better estimate for those obligations that may not be realized for an extensive period of time. The Regional District currently has 16 inactive and 3 active landfill sites. The Regional District uses the median return of its GIC investments for the discount factor and an estimate of the inflation rate based on an assessment of contract rates for construction activities that the Regional District undertakes in the current year. Both rates are trending downwards.

Asbestos Obligation

Asbestos and other designated hazardous materials represent a health hazard upon disturbance and as a result carry a legal obligation to remove them when a facility undergoes a significant renovation or demolition. The Regional District owns and operates a facility that is known to have asbestos and as a result recognized an obligation relating to the removal of the hazardous materials upon adoption of the PS 3280 Asset Retirement Obligations. An asset retirement obligation associated with asbestos within the facility owned by the Regional District that will need to be abated upon retirement.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended December 31, 2025**

**12. ASSET RETIREMENT OBLIGATION, continued**

Leasehold Obligation

Lease agreements often contain requirements for the lessee to return the leased property to its pre-lease condition. Since the end of lease work meets the criteria under PS 3280 an asset retirement obligation has been recognized. In The Regional District's case, this liability is associated with removing structures, bins and signage for sites leased as well as the removal of equipment.

| <b>Asset Retirement Obligations</b> | <b>Landfill Obligation</b> | <b>Asbestos Abatement</b> | <b>Leasehold Obligations</b> | <b>Balance</b>       |
|-------------------------------------|----------------------------|---------------------------|------------------------------|----------------------|
| Opening                             | \$ 8,579,150               | \$ 77,175                 | \$ 2,122,314                 | \$ 10,778,639        |
| Accretion expense                   | 302,138                    | 3,859                     | 106,115                      | 412,112              |
| Closing Balance                     | <u>\$ 8,881,288</u>        | <u>\$ 81,034</u>          | <u>\$ 2,228,429</u>          | <u>\$ 11,190,751</u> |

**13. ALLOCATION OF ACCUMULATED SURPLUS**

The accumulated surplus at the end of the year is comprised of the following Funds:

|                    | <b>2025</b>          | <b>2024</b>          |
|--------------------|----------------------|----------------------|
| Operating Reserves | \$ 27,372,643        | \$ 25,317,085        |
|                    | <u>15,469,845</u>    | <u>12,790,118</u>    |
|                    | <u>\$ 42,842,488</u> | <u>\$ 38,107,203</u> |

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended December 31, 2025**

**14. BUDGET**

In accordance with legislative requirements, the Financial Plan, adopted by the Board of Directors on March 27, 2025, was prepared on a modified accrual basis. These financial statements, in accordance with Canadian Public Sector Accounting Standards, were prepared on a full accrual basis. The following reconciles the approved Financial Plan to budgeted amounts reported in these Financial Statements.

|  | <b>2025</b>         |
|--|---------------------|
| Budgeted surplus per statement of financial activities | <b>\$ 2,864,655</b> |
| Less: Capital expenditures                             | (5,996,000)         |
| Internal allocations                                   | (729,050)           |
| Debt principal payments                                | (24,219)            |
| Prior year net deficits                                | (86,742)            |
|  | <b>(3,971,356)</b>  |
| Add: Prior year net surplus                            | 1,863,406           |
| Withdrawals from capital reserves                      | 598,000             |
| Transfer from equity in tangible capital assets        | 1,509,950           |
|  | <b>3,971,356</b>    |
|  | <b>\$ -</b>         |

**15. FINANCIAL INSTRUMENTS**

The Regional District's financial instruments are comprised of cash, temporary investments, accounts receivable, debt reserve funds – Municipal Finance Authority, debentures recoverable from municipalities, accounts payable and accrued liabilities, debentures issued for municipalities, and debentures issued for the Regional District.

Liquidity risk

Liquidity risk is the risk that the Regional District will encounter difficulty in meeting obligations associated with financial liabilities. The Regional District is exposed to this risk mainly in respect of its accounts payable and accrued liabilities, debentures issued for municipalities and debentures issued for the Regional District. The Regional District manages this risk by holding a sufficient amount of funds in highly liquid investments and closely monitoring cash flows.

Credit risk

Credit risk is the risk that the Regional District will incur financial losses if a debtor fails to make payments when due. The Regional District is exposed to credit risk on its debenture recoverable from municipalities and accounts receivable. Risk in respect to the debentures recoverable from municipalities is managed primarily by the policies put in place by the Municipal Finance Authority

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended December 31, 2025**

**15. FINANCIAL INSTRUMENTS, continued**

of British Columbia ("MFA"). The maximum exposure to credit risk in respect to accounts receivable is limited to the carrying amount of accounts receivable, which is managed by credit policies such as limiting the amount of credit extended and obtaining security deposits where appropriate.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Regional District is mainly exposed to interest rate risk.

Interest Rate Risk

Interest rate risk is the risk that the Regional District's debt servicing costs and the value of certain investments will fluctuate due to changes in interest rates. In respect of debt servicing costs, the risk is minimal as all of the Regional District's long-term debentures are fixed rate and is usually refinanced every five to ten years as that is when most underlying debentures issued by the MFA mature. Investments subject to interest rate risk include guaranteed investment certificates (Note 2). The amount of risk is minimal due to the short terms of the investments.

**16. SEGMENT REPORTING**

The Regional District provides services to its members, that have been grouped into related departmental functions or service areas for segment reporting purposes. The various segments are as follows:

**Environmental Services**

This segment administers services including solid and liquid waste management, recycling, invasive plant control and developing the Regional District's Corporate Energy and Emissions Plan.

**Government – general, rural and local commission**

This segment administers services that relate to the legislative function as well as the administrative and financial management of the Regional District.

**Recreation and culture**

This segment administers services that relate to recreational and cultural activities and organizations within the Regional District.

**Fire protection and emergency response**

This segment administers services related to rural fire protection and rescue services, 9-1-1 services, emergency preparedness and support services, and health and safety planning.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended December 31, 2025**

**16. SEGMENT REPORTING, continued**

**Building inspection, building numbering, planning and development services**

This segment administers services related to long range and current community planning, geographical information services, building inspections, and bylaw enforcement.

**Economic Development**

This segment provides economic and community development services including assisting local community groups in accessing funding opportunities for community and economic initiatives.

**Municipal Debt Payments**

This segment is comprised of debenture debt payments to the Municipal Finance Authority on behalf of other Regional District members.

**Street Lighting and Transportation**

This segment is comprised of services for street lighting and transportation within the Regional District.

**Sewer and Water**

This segment is comprised of services for sewer and water treatment within the Regional District.

**17. RELATED PARTY TRANSACTIONS**

The Regional District of Bulkley-Nechako and the Regional Hospital District share the same management team but operate under the governance of a different board of directors.

During the year, the Regional District of Bulkley-Nechako provided administration and accounting services of \$16,460 (2024 - \$15,536) to the Regional Hospital District.

**18. COMPARATIVE FIGURES**

Certain prior year figures, presented for comparative purposes, have been reclassified to conform to the current year's financial statement presentation.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**

**NOTES TO THE FINANCIAL STATEMENTS**

**For the year ended December 31, 2025**

**19. GROWING COMMUNITY FUND**

Growing Communities Fund is provided by the Province of British Columbia. The Growing Communities Fund grants support the delivery of infrastructure projects necessary to enable community growth. Grant funding is incremental to currently planned infrastructure and amenity projects and may include related project costs such as early-stage development work.

|                                   | <u>2025</u>         | <u>2024</u>         |
|-----------------------------------|---------------------|---------------------|
| Opening balance                   | <u>\$ 1,055,161</u> | <u>\$ 1,791,927</u> |
| Add: Amounts received in the year | -                   | -                   |
| Interest earned                   | <u>27,837</u>       | <u>54,986</u>       |
|                                   | <u>27,837</u>       | <u>54,986</u>       |
| Less: Amounts spent in the year   |                     |                     |
| Environmental services            | -                   | (776,838)           |
| Protective services               | <u>(358,877)</u>    | -                   |
| Parks and trails                  | <u>(149,341)</u>    | -                   |
| Housing                           | -                   | <u>(14,914)</u>     |
|                                   | <u>(508,218)</u>    | <u>(791,752)</u>    |
| Closing balance                   | <u>\$ 574,780</u>   | <u>\$ 1,055,161</u> |

## REGIONAL DISTRICT OF BULKLEY-NECHAKO

## SCHEDULE OF EXPENSES BY OBJECT

For the year ended December 31, 2025

|                                 | 2025                       |                      | 2024                 |
|---------------------------------|----------------------------|----------------------|----------------------|
|                                 | <u>Budget</u><br>(Note 14) | <u>Actual</u>        | <u>Actual</u>        |
| Staff remuneration and benefits | \$ 7,856,732               | \$ 7,449,315         | \$ 6,945,787         |
| Purchased services and supplies | 6,592,358                  | 4,147,992            | 3,771,310            |
| Payments to societies           | 2,611,208                  | 2,717,775            | 2,770,719            |
| Municipal debt payments         | 740,270                    | 688,489              | 713,991              |
| Payments to municipalities      | 2,454,077                  | 3,313,620            | 2,651,765            |
| Directors' remuneration         | 799,803                    | 480,914              | 504,036              |
| Insurance and permits           | 335,174                    | 330,605              | 304,900              |
| Electoral area grants-in-aid    | 724,000                    | 665,466              | 385,792              |
| Staff travel and expenses       | -                          | 105,883              | 96,552               |
| Directors' travel and expenses  | 176,263                    | 93,384               | 98,811               |
| Interest on debentures          | 9,606                      | 16,720               | 16,472               |
| Memberships and dues            | 33,601                     | 52,183               | 39,923               |
| Interest                        | 5,000                      | 4,887                | 3,286                |
| Bad debts                       | 3,500                      | -                    | 856                  |
| Volunteer benefits              | 3,547                      | 5,339                | 3,372                |
| Accretion                       | -                          | 412,112              | 396,010              |
| Elections                       | 7,000                      | -                    | -                    |
| Amortization                    | 1,549,127                  | 2,044,592            | 1,988,380            |
|                                 | <u>\$ 23,901,266</u>       | <u>\$ 22,529,276</u> | <u>\$ 20,691,962</u> |

See notes to the consolidated financial statements.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**  
**SCHEDULE OF CONTINUITY OF RESERVE FUNDS**

For the year ended December 31, 2025

|  | 2025                        | 2024                        |
|--|-----------------------------|-----------------------------|
| <b>BALANCE AT BEGINNING OF THE YEAR</b>              | <b>\$ 24,254,967</b>        | <b>\$ 21,451,331</b>        |
| Contribution to funds                                | 12,680,910                  | 4,070,963                   |
| Interest earned on funds                             | 1,244,547                   | 1,464,060                   |
| Withdrawals from funds                               | <u>(5,767,069)</u>          | <u>(2,731,387)</u>          |
| <b>BALANCE AT END OF THE YEAR</b>                    | <b><u>32,413,355</u></b>    | <b><u>24,254,967</u></b>    |
| Less reserves recorded as deferred revenue (Note 7): |                             |                             |
| Climate Action                                       | 310,191                     | 348,952                     |
| Federal Gas Tax                                      | 6,057,713                   | 7,281,574                   |
| North West Revenue Sharing                           | 9,486,204                   | 2,160,330                   |
| Northern Capital Planning Grant                      | <u>1,089,402</u>            | <u>1,673,993</u>            |
|  | <u>16,943,510</u>           | <u>11,464,849</u>           |
|  | <b><u>\$ 15,469,845</u></b> | <b><u>\$ 12,790,118</u></b> |
| <b>REPRESENTED BY THE FOLLOWING RESERVE FUNDS</b>    |                             |                             |
| 911 Capital  | \$ 625,845                  | \$ 710,331                  |
| Administrative Equipment                             | 27,215                      | 44,777                      |
| Administration/Planning Vehicle                      | 209,366                     | 102,886                     |
| Building   | 916,145                     | 683,400                     |
| Building Inspection Vehicle                          | 15,704                      | 58,100                      |
| Bulkley Valley Pool                                  | 3,121,185                   | 2,751,660                   |
| Burns Lake TV Rebroadcasting                         | 61,760                      | 59,303                      |
| Bylaw Enforcement                                    | 43,844                      | 32,285                      |
| Climate Action                                       | 310,191                     | 348,952                     |
| Cluculz Sewer  | 101,040                     | 97,022                      |
| Rural Election                                       | 55,246                      | 43,234                      |
| Emergency Prep                                       | 67,402                      | 64,721                      |
| Federal Gas Tax                                      | 6,057,713                   | 7,281,574                   |
| Fort Fraser Sewer                                    | 495,611                     | 475,899                     |
| Fort Fraser Rural Fire Protection                    | 64,854                      | 30,866                      |
| Fort Fraser Water                                    | 488,044                     | 449,002                     |
| Landfill closure                                     | 469,051                     | 450,395                     |
| Glacier Gulch Water Diversion                        | 14,997                      | 14,401                      |
| Growing Community                                    | 574,780                     | 1,055,162                   |
| Insurance  | 270,132                     | 257,866                     |
| Lakes District Airport                               | 258,725                     | 416,901                     |
| Landfill Capital                                     | -                           | -                           |
| Legal  | 263,424                     | 154,794                     |
| Luck Bay Rural Fire Protection                       | 66,774                      | 64,118                      |
| Northern Capital Planning Grant                      | 1,089,402                   | 1,673,993                   |
| North West Revenue Sharing                           | 9,486,204                   | 2,160,330                   |
| Operational  | 6,954,345                   | 4,423,500                   |
| Planning Plotter                                     | -                           | 33,155                      |
| Round Lake Rural Fire Protection                     | 6,933                       | 6,658                       |
| Smithers Rural Fire Protection                       | 103,126                     | 118,814                     |
| Southside Rural Fire Protection Vehicle              | 27,806                      | 26,700                      |
| Topley Fire Department                               | 51,948                      | 44,483                      |
| Telkwa Rural Fire Protection                         | -                           | 9,698                       |
| Vanderhoof Pool                                      | <u>114,543</u>              | <u>109,987</u>              |
|  | <u>32,413,355</u>           | <u>24,254,967</u>           |
| Less reserves recorded as deferred revenue (Note 7): |                             |                             |
| Climate Action                                       | 310,191                     | 348,952                     |
| Federal Gas Tax                                      | 6,057,713                   | 7,281,574                   |
| North West Revenue Sharing                           | 9,486,204                   | 2,160,330                   |
| Northern Capital Planning Grant                      | <u>1,089,402</u>            | <u>1,673,993</u>            |
|  | <u>16,943,510</u>           | <u>11,464,849</u>           |
|  | <b><u>\$ 15,469,845</u></b> | <b><u>\$ 12,790,118</u></b> |

See notes to the consolidated financial statements.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO**  
**STATEMENT OF TANGIBLE CAPITAL ASSETS**  
For the year ended December 31, 2025

|  | Land              | Building            | Equipment /<br>Vehicles | Works in<br>Progress | Engineered Structures |                     |                     |                      |                     | Retirement Obligations |                   | 2025<br>Total        | 2024<br>Total |
|--|-------------------|---------------------|-------------------------|----------------------|-----------------------|---------------------|---------------------|----------------------|---------------------|------------------------|-------------------|----------------------|---------------|
|  |                   |                     |                         |                      | Water                 | Sewer               | Landfills           | Transfer<br>Stations | Regional<br>Parks   | Landfill<br>Operations | All Others        |                      |               |
| <b>COST</b>  |                   |                     |                         |                      |                       |                     |                     |                      |                     |                        |                   |                      |               |
| Opening Balance  | \$ 791,108        | \$ 9,578,764        | \$ 12,660,615           | \$ -                 | \$ 5,173,753          | \$ 1,788,856        | \$ 7,278,698        | \$ 6,470,086         | \$ 1,768,997        | \$ 4,285,671           | \$ 645,000        | \$ 50,441,548        | \$ 47,699,415 |
| Add: Additions   | -                 | 163,309             | 3,503,312               | -                    | 20,143                | 115,469             | 217,777             | 188,502              | 3,336               | -                      | -                 | 4,231,848            | 2,922,019     |
| Less: Disposals  | -                 | -                   | (542,134)               | -                    | -                     | -                   | -                   | -                    | (5,481)             | -                      | -                 | (547,615)            | (179,886)     |
| Less: Write-downs  | -                 | -                   | -                       | -                    | -                     | -                   | -                   | -                    | -                   | -                      | -                 | -                    | -             |
| Closing Balance  | 791,108           | 9,762,073           | 15,621,793              | -                    | 5,193,896             | 1,904,325           | 7,496,475           | 6,658,588            | 1,768,852           | 4,285,671              | 645,000           | 54,125,781           | 50,441,548    |
| <b>ACCUMULATED AMORTIZATION</b>                            |                   |                     |                         |                      |                       |                     |                     |                      |                     |                        |                   |                      |               |
| Opening Balance  | -                 | 4,117,661           | 6,375,892               | -                    | 1,395,694             | 548,972             | 3,195,172           | 2,797,964            | 98,532              | 137,388                | 29,945            | 19,297,220           | 17,443,581    |
| Add: Amortization  | -                 | 305,196             | 876,871                 | -                    | 97,065                | 62,322              | 329,936             | 254,199              | 35,337              | 68,694                 | 14,972            | 2,044,692            | 1,988,380     |
| Less: Acc. Amortization on Disposals                       | -                 | -                   | (491,635)               | -                    | -                     | -                   | -                   | -                    | (110)               | -                      | -                 | (491,746)            | (134,741)     |
| Closing Balance  | -                 | 4,422,857           | 7,361,127               | -                    | 1,492,759             | 611,294             | 3,525,108           | 3,052,163            | 133,759             | 206,082                | 44,917            | 20,850,066           | 19,297,220    |
| <b>Net Book Value for year ended<br/>December 31, 2025</b> | <b>\$ 791,108</b> | <b>\$ 5,339,216</b> | <b>\$ 8,260,666</b>     | <b>\$ -</b>          | <b>\$ 3,701,137</b>   | <b>\$ 1,293,031</b> | <b>\$ 3,971,367</b> | <b>\$ 3,606,425</b>  | <b>\$ 1,633,093</b> | <b>\$ 4,079,589</b>    | <b>\$ 600,083</b> | <b>\$ 33,275,715</b> |               |
| Net Book Value for year ended<br>December 31, 2024         | \$ 791,108        | \$ 5,461,103        | \$ 5,684,723            | \$ -                 | \$ 3,778,059          | \$ 1,239,884        | \$ 4,083,526        | \$ 3,672,122         | \$ 1,670,465        | \$ 4,148,793           | \$ 615,055        | \$ 31,144,328        |               |

See notes to the consolidated financial statements.

**REGIONAL DISTRICT OF BULKLEY-NECHAKO  
SEGMENTED DISCLOSURE**

For the year ended December 31, 2025

|                                 | Government -<br>General, Rural<br>and Local | Environmental<br>Services | Recreation and<br>Culture | Fire Protection<br>and Emergency<br>Response | Building<br>Inspection<br>and Planning | Municipal<br>Debt Payments | Street<br>Lighting and<br>Transportation | Economic<br>Development | Sewer and<br>Water | 2025          | 2024          |
|---------------------------------|---|---------------------------|---------------------------|--|--|----------------------------|--|-------------------------|--------------------|---------------|---------------|
| <b>REVENUE</b>                  |   |                           |                           |  |  |                            |  |                         |                    |               |               |
| Taxation                        | \$ 3,169,714                                | \$ 4,416,512              | \$ 3,894,167              | \$ 2,272,227                                 | \$ 998,270                             | \$ -                       | \$ 183,632                               | \$ 240,053              | \$ 127,689         | \$ 15,302,264 | \$ 14,434,064 |
| Fees, rates and service charges | -   | 2,822,774                 | 10,611                    | 126,646                                      | 129,623                                | -                          | 78,676                                   | -                       | 88,955             | 3,257,487     | 2,163,622     |
| Government transfers            | 1,643,924                                   | 1,813,161                 | 71,979                    | 1,599,051                                    | 52,574                                 | -                          | 64,640                                   | -                       | 102,945            | 5,365,294     | 2,702,540     |
| Investment income               | 662,587                                     | -                         | -                         | 2,329  | -                                      | -                          | -  | -                       | -                  | 664,916       | 659,459       |
| Other                           | 91,437                                      | (19,196)                  | (1,874)                   | 128,533                                      | 324,408                                | 888,019                    | 1,059                                    | 15,000                  | -                  | 1,227,385     | 2,160,769     |
| Grants-in-lieu of Taxes         | 385,861                                     | 479,908                   | 265,214                   | 146,115                                      | 66,163                                 | -                          | 27,656                                   | 56,297                  | -                  | 1,447,214     | 1,342,810     |
|                                 | 5,953,523                                   | 9,513,179                 | 4,240,297                 | 4,271,901                                    | 1,591,040                              | 688,019                    | 375,863                                  | 311,350                 | 319,589            | 27,264,561    | 23,463,264    |
| <b>EXPENSES</b>                 |   |                           |                           |  |  |                            |  |                         |                    |               |               |
| Staff Remuneration and Benefits | 1,878,753                                   | 3,614,278                 | 147,799                   | 650,958                                      | 1,119,801                              | -                          | 37,726                                   | -                       | -                  | 7,449,315     | 6,945,767     |
| Purchased services and supplies | 806,518                                     | 1,842,104                 | 291,719                   | 788,610                                      | 97,631                                 | -                          | 221,609                                  | 37,700                  | 62,101             | 4,147,992     | 3,771,310     |
| Insurance                       | 56,477                                      | 128,350                   | 54,720                    | 50,166                                       | 34,046                                 | -                          | 6,846                                    | -                       | -                  | 330,605       | 304,900       |
| Payments to Societies           | 371,460                                     | 44,600                    | 1,907,208                 | 144,507                                      | -                                      | -                          | 250,000                                  | -                       | -                  | 2,717,775     | 2,770,719     |
| Other                           | 1,332,760                                   | 404,111                   | 27,654                    | 41,824                                       | 27,586                                 | 688,019                    | 2,045                                    | -                       | 1,378              | 2,525,377     | 2,259,101     |
| Payments to Municipalities      | 705,506                                     | -                         | 1,343,896                 | 1,116,118                                    | -                                      | -                          | -  | 148,000                 | -                  | 3,313,620     | 2,651,765     |
| Amortization of capital assets  | 155,942                                     | 1,222,331                 | 232,006                   | 250,027                                      | 24,427                                 | -                          | -  | -                       | 159,859            | 2,044,592     | 1,988,380     |
|                                 | 5,307,416                                   | 7,255,774                 | 4,005,102                 | 3,042,210                                    | 1,303,481                              | 688,019                    | 518,226                                  | 185,700                 | 223,338            | 22,529,276    | 20,691,962    |
| <b>NET REVENUE(EXPENSES)</b>    | \$ 646,107                                  | \$ 2,257,405              | \$ 235,195                | \$ 1,229,691                                 | \$ 287,559                             | \$ -                       | \$ (142,363)                             | \$ 125,650              | \$ 96,251          | \$ 4,735,285  | \$ 2,771,302  |

See notes to the financial statements.

**Schedule of Remuneration & Expenses: Directors  
For the Year Ended December 31, 2025**

| <b>Name</b>                        | <b>Position</b>           | <b>Remuneration</b> | <b>Expenses</b> | <b>Total</b>   |
|------------------------------------|---------------------------|---------------------|-----------------|----------------|
| Atrill, Gladys                     | Board Member              | 19,882              | 3,905           | 23,787         |
| Brienen, Shane                     | Board Member - Vice Chair | 25,962              | 2,024           | 27,986         |
| Cochran, Linda                     | Commissioner              | 1,716               |                 | 1,716          |
| Cochran, William                   | Commissioner              | 1,716               | 125             | 1,841          |
| Dekens, Leroy                      | Board Member              | 17,026              | 2,831           | 19,857         |
| Elphee, Martin                     | Board Member              | 19,802              | 2,640           | 22,442         |
| Fennema, Audrey                    | Alternate Board Member    | 657                 |                 | 657            |
| Frenkel, Brian                     | Alternate Board Member    | 366                 | 187             | 552            |
| Greenaway, Judith                  | Board Member              | 40,398              | 17,246          | 57,643         |
| Kulchar, Alex                      | Alternate Board Member    | 362                 | 178             | 540            |
| Lambert, Clint                     | Board Member              | 30,066              | 10,687          | 40,753         |
| McGuire, Linda                     | Board Member              | 18,894              | 2,743           | 21,637         |
| Moon, Shirley                      | Board Member              | 35,838              | 13,124          | 48,962         |
| Morgan, Annette                    | Alternate Board Member    | 361                 | 177             | 538            |
| Moutray, Kevin                     | Board Member              | 18,474              | 3,534           | 22,009         |
| Newell, Christopher                | Board Member              | 30,598              | 13,221          | 43,819         |
| Parker, Mark                       | Board Member - Chair      | 57,631              | 11,805          | 69,436         |
| Riis-Christianson, Michael         | Board Member              | 37,334              | 10,760          | 48,094         |
| Stoltenberg, Harold                | Board Member              | 32,030              | 8,260           | 40,290         |
| Storey, Sarrah                     | Board Member              | 17,228              | 1,345           | 18,573         |
| Webster, Don                       | Commissioner              | 1,716               | 125             | 1,841          |
| Webster, Frederick                 | Commissioner              | 1,716               |                 | 1,716          |
| Wiebe, Henry                       | Board Member              | 19,184              |                 | 19,184         |
| Wray, Frank                        | Alternate Board Member    | 369                 | 195             | 564            |
| <b>Total Director Remuneration</b> |                           | <b>429,326</b>      | <b>105,111</b>  | <b>534,437</b> |

|                            |                |
|----------------------------|----------------|
| <b>Forward from Table</b>  | <b>534,437</b> |
| DIRECTORS' HEALTH BENEFITS | 54,346         |
| RECEIVER GENERAL           | 15,214         |
| EMPLOYER HEALTH TAX        | 8,372          |
|                            | <b>612,368</b> |

|   |                |
|---|----------------|
| <b>Audited Financial Statements (Page 27)</b> |                |
| Directors' Expenses included in supplies      | 38,070         |
| Directors' Remuneration                       | 480,914        |
| Directors' Travel and Expenses                | 93,384         |
|   | <b>612,368</b> |

**Regional District of Bulkley-Nechako**

**Schedule of Remuneration & Expenses: Employees  
For the Year Ended December 31, 2025**

| <b>Name</b>  | <b>Position</b>                                     | <b>Remuneration</b> | <b>Expenses</b> | <b>Total</b>     |
|--|---|---------------------|-----------------|------------------|
| Anderson, Cheryl   | Director of Corporate Services                      | 153,574             | 10,333          | 163,907          |
| Berlin, Jason  | Chief Building Inspector                            | 115,716             | 3,497           | 119,213          |
| Blackwell, Jason   | Regional Fire Chief                                 | 98,528              | 4,178           | 102,705          |
| Davis, Nellie  | Manager of Strategic Initiatives and Rural Services | 96,939              | 3,597           | 100,536          |
| Davis, Steve   | Building Inspector                                  | 90,865              | 3,652           | 94,517           |
| Demarce, Lenard  | Landfill Operator 3                                 | 103,914             | 376             | 104,289          |
| Derksen, Janette   | Waste Diversion Supervisor                          | 123,182             | 3,854           | 127,035          |
| Dufour, Joseph   | Waste Haul Driver Class 1                           | 75,671              | 904             | 76,575           |
| Eriksen, Alex  | Director of Environmental Services                  | 153,272             | 619             | 153,891          |
| Fields, Kimberly   | Accounting Clerk 2                                  | 79,324              | 1,476           | 80,799           |
| Finstad, Jay   | Environmental Technician                            | 88,599              | 1,187           | 89,786           |
| Halbert, Lawrence  | Waste Haul Driver Class 1                           | 83,145              | 241             | 83,386           |
| Helgesen, Curtis   | Chief Administrative Officer                        | 210,747             | 14,183          | 224,930          |
| Illes, John  | Chief Financial Officer                             | 175,685             | 14,616          | 190,302          |
| Lewarne, Austin  | Landfill Attendant                                  | 75,414              | 1,074           | 76,488           |
| Llewellyn, Jason   | Director of Planning                                | 154,203             | 8,798           | 163,001          |
| Miller, Crystal  | Accounting Clerk 2                                  | 77,014              | 3,743           | 80,757           |
| Minger, Cole   | Environmental Services Operations Supervisor        | 116,744             | 3,535           | 120,279          |
| Neufeld, Rodney  | Landfill Operator 2                                 | 81,683              | 202             | 81,884           |
| Patterson, Danielle                                      | Senior Planner                                      | 83,489              | 4,620           | 88,109           |
| Peters, Philip   | Environmental Services Field Assistant              | 94,253              | -               | 94,253           |
| Rai, Anusha  | Human Resources Advisor                             | 100,507             | 3,130           | 103,637          |
| Roberts, William   | Training and Safety Supervisor                      | 112,161             | 2,125           | 114,285          |
| Sandberg, Maria  | Planning and Parks Co-ordinator                     | 97,095              | 725             | 97,820           |
| Thompson, Jason  | Bylaw Enforcement Officer                           | 84,365              | 3,681           | 88,046           |
| Wainwright, Amy  | Deputy Director of Planning                         | 75,183              | 1,759           | 76,942           |
| Wainwright, Wendy  | Deputy Director of Corporate Services               | 110,923             | 3,582           | 114,504          |
| Walker, Christopher                                      | Emergency Services Manager                          | 94,060              | 6,292           | 100,352          |
| Wiebe, Daniel  | Waste Haul Driver Class 1                           | 82,310              | -               | 82,310           |
| Wiebe, Kenneth   | Environmental Services Field Assistant              | 91,626              | -               | 91,626           |
| Zayac, Scott   | Director of Protective Services                     | 125,583             | 9,079           | 134,663          |
| <b>Total for Employees &gt; \$75,000</b>                 |   | <b>3,305,774</b>    | <b>115,054</b>  | <b>3,420,828</b> |
| Total of Employees with remuneration of \$75,000 or less |   | 2,592,592           | 52,599          | 2,645,191        |
| <b>Total Employee Remuneration</b>                       |   | <b>5,898,366</b>    | <b>167,653</b>  | <b>6,066,019</b> |
| <b>Forward From Table</b>                                |   | <b>6,066,019</b>    |                 |                  |
| HEALTH BENEFITS  |   | 407,060             |                 |                  |
| RECEIVER GENERAL (Employers portion of CPP and EI)       |   | 348,769             |                 |                  |
| MUNICIPAL PENSION PLAN                                   |   | 458,964             |                 |                  |
| EHT  |   | 114,166             |                 |                  |
| WORKSAFE   |   | 147,938             |                 |                  |
| ADJUSTMENT FOR ACCRUALS                                  |   | 12,282              |                 |                  |
|  |   | <b>7,555,198</b>    |                 |                  |
| <b>Audited Financial Statements (Page 27)</b>            |   |                     |                 |                  |
| Staff Remuneration and Benefits                          |   | 7,449,315           |                 |                  |
| Staff Travel and Expenses                                |   | 105,883             |                 |                  |
|  |   | <b>7,555,198</b>    |                 |                  |

## Regional District of Bulkley-Nechako

### Schedule of Payments to Suppliers for Goods and Services For the Year Ending December 31, 2025

| Vendor                              | Amount     |
|-------------------------------------|------------|
| 1118662 BC LTD DBA OK TIRE          | \$ 32,299  |
| ACERA Insurance                     | \$ 88,448  |
| ADT SECURITY SERVICES CANADA INC    | \$ 44,845  |
| ALLIANCE SECURITY LIMITED           | \$ 43,867  |
| B V AQUATIC CENTRE MANG. SOCIE      | \$ 728,373 |
| B. V. HISTORICAL & MUSEUM SOC.      | \$ 25,606  |
| BARSNESS SALES & SERVICE INC        | \$ 31,360  |
| BC HYDRO                            | \$ 112,915 |
| BCTRANSIT                           | \$ 173,974 |
| BESWICK HILDEBRANDT LUND            | \$ 31,973  |
| BLACK PRESS GROUP LTD               | \$ 50,276  |
| BRANDT TRACTOR LTD                  | \$ 927,045 |
| BRYANT ELECTRIC LTD                 | \$ 36,093  |
| BURNS LAKE AUTOMOTIVE SUPPLY        | \$ 51,384  |
| BURNS LAKE PUBLIC LIBRARY           | \$ 290,400 |
| BURNS LAKE REBROADCAST SOCIETY      | \$ 32,500  |
| BV JET CONTROLS CO                  | \$ 27,139  |
| BV SEARCH & RESCUE                  | \$ 26,000  |
| CARO ANALYTICAL SERVICES            | \$ 60,176  |
| CITYWEST CABLE & TELEVISION CORP.   | \$ 110,658 |
| COLLABRIA                           | \$ 321,555 |
| CONTAINER WEST MANUFACTURING LTD.   | \$ 28,386  |
| DALCHAKO ROAD SERVICES LTD          | \$ 27,807  |
| DILLON CONSULTING LIMITED           | \$ 26,453  |
| DISTRICT OF FORT ST JAMES           | \$ 525,661 |
| DISTRICT OF HOUSTON                 | \$ 25,005  |
| DISTRICT OF VANDERHOOF              | \$ 761,587 |
| E. LEES & ASSOCIATES CONSULTING LTD | \$ 61,485  |
| EAGLE AUTOMOTIVE CENTER             | \$ 26,323  |

|                                     |    |           |
|-------------------------------------|----|-----------|
| ENDAKO ROD & GUN CLUB               | \$ | 25,000    |
| ESRI CANADA LIMITED                 | \$ | 25,767    |
| FORT GARRY FIRE TRUCKS LTD          | \$ | 1,417,362 |
| FORT SAINT JAMES TV SOCIETY         | \$ | 163,000   |
| FORT ST JAMES LIBRARY               | \$ | 27,029    |
| FORT ST JAMES SKI CLUB              | \$ | 40,000    |
| FRASER LAKE LIBRARY BOARD           | \$ | 66,734    |
| FRASER LAKE REBROADCASTING SOC      | \$ | 90,000    |
| GETSET SOLLUTIONS LTD.              | \$ | 31,728    |
| GRASSY PLAINS COMMUNITY HALL        | \$ | 199,349   |
| HEAVY METAL CO                      | \$ | 25,539    |
| HOUSTON SMITHERS REBROADCASTIN      | \$ | 60,000    |
| I.B.E.W. LOCAL 213                  | \$ | 46,858    |
| IDEAL OFFICE SOLUTIONS              | \$ | 69,017    |
| IMPACT ENERGY ENGINEERING LTD       | \$ | 29,925    |
| INDUSTRIAL TRANSFORMERS             | \$ | 278,237   |
| INLAND KENWORTH                     | \$ | 643,585   |
| ION UNITED INC.                     | \$ | 37,697    |
| KAL TIRE - BURNS LAKE               | \$ | 34,588    |
| LAKE KATHLYN PROTECTION SOCIETY     | \$ | 39,088    |
| LAKES DISTRICT AIRPORT SOCIETY      | \$ | 250,000   |
| LAKES DISTRICT MUSEUM SOCIETY       | \$ | 66,000    |
| LEKO PRECAST LTD                    | \$ | 40,347    |
| M 4 ENTERPRISES                     | \$ | 61,684    |
| MAYFAIR INDUSTRIES INC              | \$ | 26,095    |
| MERIK CONTRACTING LTD               | \$ | 33,765    |
| MORBEN CONSTRUCTION LTD             | \$ | 101,829   |
| MUNICIPAL INSURANCE ASS. OF BC      | \$ | 281,577   |
| N.W. INVASIVE PLANT COUNCIL         | \$ | 52,571    |
| NECHAKO VALLEY EXHIBITION SOC.      | \$ | 50,000    |
| NEIGHBOURLINK                       | \$ | 50,000    |
| NORS CONSTRUCTION EQUIPMENT. CAN GW | \$ | 34,015    |
| NORTHERN SOCIETY FOR DOMESTIC PEACE | \$ | 44,907    |
| OMINECA SKI CLUB                    | \$ | 39,000    |
| PACIFIC NORTHERN GAS LTD.           | \$ | 78,873    |
| PARKLAND CORPORATION                | \$ | 72,821    |

|  |    |           |
|--|----|-----------|
| PHILIP'S ELECTRIC LTD                  | \$ | 60,609    |
| PROVINCE OF BC                         | \$ | 121,000   |
| RECEIVER GENERAL                       | \$ | 1,793,538 |
| REG. DIST.OF FRASER-FORT GEORGE        | \$ | 472,966   |
| RIDE BURNS MOUNTAIN BIKING ASSOC.      | \$ | 25,000    |
| ROUND LAKE COMMUNITY ASSOC.            | \$ | 86,750    |
| SKYBLUE SERVICES CORPORATION           | \$ | 37,737    |
| SMITHERS MOTORS INC.                   | \$ | 48,093    |
| SMITHERS PUBLIC LIBRARY                | \$ | 123,689   |
| SOUTHSIDE VOLUNTEER FIRE DEPT.         | \$ | 30,236    |
| STELLAT'EN FIRST NATION                | \$ | 42,500    |
| SULLIVAN MOTOR PRODUCTS                | \$ | 59,373    |
| SUN LIFE ASSURANCE COMPANY OF CANADA   | \$ | 369,344   |
| SUNCORP VALUATIONS LTD.                | \$ | 33,122    |
| T & I SAFETY EQUIPMENT                 | \$ | 26,203    |
| TELKWA MUSEUM SOCIETY                  | \$ | 30,000    |
| TELUS COMMUNICATIONS INC.              | \$ | 56,290    |
| TELUS MOBILITY                         | \$ | 45,469    |
| THE SMITHERS MOUNTAIN BIKE ASSOCIATION | \$ | 40,000    |
| TOPLEY FIRE PROTECTION SOC.            | \$ | 35,075    |
| TOWER COMMUNICATIONS                   | \$ | 218,016   |
| TOWN OF SMITHERS                       | \$ | 1,007,336 |
| TRACE ASSOCIATES                       | \$ | 190,237   |
| ULINE CANADA CORPORATION               | \$ | 25,105    |
| UPLAND AGRICULTURAL CONSULTING LTD.    | \$ | 77,911    |
| VALLEY DIESEL LTD                      | \$ | 79,996    |
| VANDERHOOF & DISTRICTS CO-OP           | \$ | 389,500   |
| VANDERHOOF MACHINE WORKS LTD           | \$ | 32,797    |
| VILLAGE OF BURNS LAKE                  | \$ | 688,165   |
| VILLAGE OF FRASER LAKE                 | \$ | 173,442   |
| VILLAGE OF TELKWA                      | \$ | 204,651   |
| WEST FRASER CONCRETE LTD.              | \$ | 26,632    |
| WEST POINT RAIL & TIMBER CO.           | \$ | 42,023    |
| WESTECH DIESEL LTD                     | \$ | 35,254    |
| WOODMERE EMERGENCY SERVICES SOCIETY    | \$ | 55,000    |
| WORKSAFE BC                            | \$ | 147,938   |

|                |    |        |
|----------------|----|--------|
| WSP CANADA INC | \$ | 52,759 |
|----------------|----|--------|

|   |           |                   |
|---|-----------|-------------------|
| <b>Total of aggregate payments exceeding \$25,000</b> | <b>\$</b> | <b>16,347,333</b> |
|---|-----------|-------------------|

|  |    |           |
|--|----|-----------|
| Consolidated total for suppliers paid \$25,000 or less | \$ | 1,964,870 |
|--|----|-----------|

|                       |           |                          |
|-----------------------|-----------|--------------------------|
| <b>Total Payments</b> | <b>\$</b> | <b><u>18,312,203</u></b> |
|-----------------------|-----------|--------------------------|

### **Reconciliation to Financial Statements**

|   |           |                   |
|---|-----------|-------------------|
| <b>Total Payments to Suppliers as per Table</b> | <b>\$</b> | <b>18,312,203</b> |
|---|-----------|-------------------|

|                                  |    |         |
|----------------------------------|----|---------|
| Add Decrease in Prepaid expenses | \$ | 164,812 |
|----------------------------------|----|---------|

|  |    |           |
|--|----|-----------|
| Subtract GST included in list of Suppliers | \$ | (398,940) |
|--|----|-----------|

|                               |    |             |
|-------------------------------|----|-------------|
| Subtract Capital Expenditures | \$ | (4,231,848) |
|-------------------------------|----|-------------|

|                           |    |             |
|---------------------------|----|-------------|
| Subtract Payroll Expenses | \$ | (2,713,398) |
|---------------------------|----|-------------|

|                        |           |                          |
|------------------------|-----------|--------------------------|
| <b>Adjusted Amount</b> | <b>\$</b> | <b><u>11,132,830</u></b> |
|------------------------|-----------|--------------------------|

|   |           |                  |
|---|-----------|------------------|
| <b>Purchased Service and Supplies as per Schedule</b> | <b>\$</b> | <b>4,536,119</b> |
|---|-----------|------------------|

|   |    |           |
|---|----|-----------|
| Less Staff and Directors Costs included in Service and Supplies | \$ | (100,151) |
|---|----|-----------|

|                  |    |           |
|------------------|----|-----------|
| Municipal Grants | \$ | 3,419,639 |
|------------------|----|-----------|

|                   |    |           |
|-------------------|----|-----------|
| Grants to Society | \$ | 3,277,223 |
|-------------------|----|-----------|

|                        |           |                          |
|------------------------|-----------|--------------------------|
| <b>Adjusted Amount</b> | <b>\$</b> | <b><u>11,132,830</u></b> |
|------------------------|-----------|--------------------------|

## Regional District of Bulkley-Nechako

### Payments for the Purposes of Grants and Contributions For the Year Ending December 31, 2025

| Jurisdiction                             | Amount                  |
|--|-------------------------|
| District of Fort St. James               | 525,661                 |
| District of Houston                      | 25,005                  |
| District of Vanderhoof                   | 761,587                 |
| Town of Smithers                         | 998,629                 |
| Village of Burns Lake                    | 688,165                 |
| Village of Fraser Lake                   | 173,442                 |
| Village of Telkwa                        | 204,651                 |
| Village of Granisle                      | 0                       |
| Total Municipal Grants and Contributions | 3,377,139               |
| Grants to Indigenous Governments         | 42,500                  |
| <b>Total Grants to Local Governments</b> | <b><u>3,419,639</u></b> |

### Reconciliation to Financial Statements

|   |                         |
|---|-------------------------|
| <b>Total Municipal Grants and Contributions as Per Schedule 1</b> | <b>3,313,620</b>        |
| Payments to Local Governments included in Grant in Aid            | <b>106,019</b>          |
| <b>To Municipal Grants and Contribution as per Table</b>          | <b><u>3,419,639</u></b> |

## Regional District of Bulkley-Nechako

### Payments for the Purposes of Grants and Contributions For the Year Ending December 31, 2025

| Jurisdiction                             | Amount                  |
|--|-------------------------|
| District of Fort St. James               | 525,661                 |
| District of Houston                      | 25,005                  |
| District of Vanderhoof                   | 761,587                 |
| Town of Smithers                         | 998,629                 |
| Village of Burns Lake                    | 688,165                 |
| Village of Fraser Lake                   | 173,442                 |
| Village of Telkwa                        | 204,651                 |
| Village of Granisle                      | 0                       |
| Total Municipal Grants and Contributions | 3,377,139               |
| Grants to Indigenous Governments         | 42,500                  |
| <b>Total Grants to Local Governments</b> | <b><u>3,419,639</u></b> |

### Reconciliation to Financial Statements

|   |                         |
|---|-------------------------|
| <b>Total Municipal Grants and Contributions as Per Schedule 1</b> | <b>3,313,620</b>        |
| Payments to Local Governments included in Grant in Aid            | 106,019                 |
| <b>To Municipal Grants and Contribution as per Table</b>          | <b><u>3,419,639</u></b> |

## Regional District of Bulkley-Nechako

### Payments for the Purposes of Grants and Contributions For the Year Ending December 31, 2025

| Society                           | Amount  |
|-----------------------------------|---------|
| B V AQUATIC CENTRE MANG. SOCIE    | 728,373 |
| B. V. HISTORICAL & MUSEUM SOC.    | 25,606  |
| BULKLEY VALLEY BOWMEN ASSOCIATION | 6,700   |
| BULKLEY VALLEY CROSS COUNTRY      | 15,000  |
| BURNS LAKE AIRSOFT ASSOCIATION    | 12,850  |

|  |         |
|--|---------|
| BURNS LAKE BASKETBALL ASSOCIATION        | 5,000   |
| BURNS LAKE PUBLIC LIBRARY                | 290,400 |
| BURNS LAKE REBROADCAST SOCIETY           | 32,500  |
| BV SEARCH & RESCUE                       | 26,000  |
| CHINOOK EMERGENCY RESPONSE SOCIETY       | 15,000  |
| CLUCULZ LAKE VOL. FIRE DEPT              | 16,284  |
| DECKER LAKE REC. COMMISSION              | 12,000  |
| ENDAKO ROD & GUN CLUB                    | 25,000  |
| FORT FRASER VOL. FIRE DEP.               | 20,000  |
| FORT SAINT JAMES TV SOCIETY              | 163,000 |
| FORT ST JAMES LIBRARY                    | 27,029  |
| FORT ST JAMES SKI CLUB                   | 40,000  |
| FRASER LAKE LIBRARY BOARD                | 66,734  |
| FRASER LAKE REBROADCASTING SOC           | 90,000  |
| FT. ST. JAMES SNOWMOBILE CLUB            | 15,000  |
| GRASSY PLAINS COMMUNITY HALL             | 199,349 |
| GROUNDBREAKERS AGRICULTURAL ASSOC        | 14,065  |
| HOUSTON FLYING CLUB                      | 23,703  |
| HOUSTON HIKERS SOCIETY                   | 15,000  |
| HOUSTON MOUNTAIN BIKE ASSOC.             | 7,500   |
| HOUSTON SMITHERS REBROADCASTIN           | 60,000  |
| HOUSTON SNOWMOBILE CLUB                  | 5,000   |
| IMMACULATE HEART OF MARY PARISH          | 5,000   |
| LAKE KATHLYN PROTECTION SOCIETY          | 39,088  |
| LAKES DISTRICT 4-H SENIOR COUNCIL        | 5,000   |
| LAKES DISTRICT AIRPORT SOCIETY           | 250,000 |
| LAKES DISTRICT ARTS COUNCIL              | 8,500   |
| LAKES DISTRICT FAIR ASSOC                | 12,390  |
| LAKES DISTRICT FAMILY ENHANCEMENT SOCIET | 18,785  |
| LAKES DISTRICT MUSEUM SOCIETY            | 66,000  |
| LAKES DISTRICT ROPING CLUB               | 5,000   |
| LAKES OUTDOOR RECREATION SOC             | 17,000  |
| MAPES BLACKWATER LAKE COMMUNITY CLUB     | 18,186  |
| MOUSE MOUNTAIN PARENT ADVISORY COUNCIL   | 7,500   |
| NECHAKO VALLEY EXHIBITION SOC.           | 50,000  |
| NECHAKO VALLEY HISTORICAL SOC.           | 8,000   |
| NECHAKO VALLEY SEARCH & RESCUE           | 6,325   |
| NEIGHBOURLINK                            | 50,000  |
| NORTHERN SOCIETY FOR DOMESTIC PEACE      | 44,907  |
| NORTHERN SUMMIT VOLLEYBALL CLUB          | 5,000   |
| OMINECA SKI CLUB                         | 39,000  |
| PAUL LYCHAK COMMUNITY HALL               | 10,000  |

|  |         |
|--|---------|
| RIDE BURNS MOUNTAIN BIKING ASSOC.      | 25,000  |
| ROUND LAKE COMMUNITY ASSOC.            | 86,750  |
| ROYAL CANADIAN LEGION - BRANCH #249    | 9,345   |
| SMITHERS ART GALLERY                   | 11,540  |
| SMITHERS CHAMBER OF COMMERCE           | 6,500   |
| SMITHERS GOLF & COUNTRY CLUB           | 15,000  |
| SMITHERS PUBLIC LIBRARY                | 123,689 |
| SOUTHSIDE VOLUNTEER FIRE DEPT.         | 30,236  |
| SPIRIT NORTH                           | 15,000  |
| STUART LAKE GOLF CLUB                  | 10,000  |
| STUART LAKE NORDIC SOCIETY             | 10,000  |
| STUART LAKE SENIORS ASSOC.             | 5,000   |
| TELKWA MUSEUM SOCIETY                  | 30,000  |
| THE SMITHERS MOUNTAIN BIKE ASSOCIATION | 40,000  |
| TOPLEY FIRE PROTECTION SOC.            | 35,075  |
| TYEE MOUNTAIN TRAIL SOCIETY            | 15,000  |
| VANDERHOOF AND DISTRICT 4-H            | 9,500   |
| WOODMERE EMERGENCY SERVICES SOCIETY    | 55,000  |

**Subtotal** **3,155,408**

Grants to Organizations for a total \$5,000 or less in 2023 121,814

**Total Grants To Societies and School Districts** **3,277,223**

**Reconciliation to Financial Statements**

**Grants to Societies as per Schedule** **2,717,775**

**Electoral Area Grant in Aid as per Schedule** **559,448**

**Grants to Society as per Table** **3,277,223**

## **Regional District of Bulkley-Nechako**

### ***Schedule of Guarantee & Indemnity Agreements***

For the Year Ended December 31, 2025

NIL

The Regional District of Bulkley-Nechako has not given any guarantees or indemnities under the Guarantees and Indemnities Regulation.

### ***Statement of Severance Agreements***

For the Year Ended December 31, 2025

There were no severance agreements by the corporation in respect of its employees excluded from coverage under collective agreements.

